



कोंकण रेलवे कॉर्पोरेशन लिमिटेड KONKAN RAILWAY CORPORATION LTD.

(भारत सरकार का उपक्रम / A Government of India Undertaking)

कॉर्पोरेट पहचान संख्या/Corporate Identity Number: U35201MH1990GOI223738

No. KR/CO/S/BONDS/NSE

07/08/2026

To,
The Manager (Compliance Section)
National Stock Exchange of India Ltd.,
Exchange Plaza
Bandra Kurla Complex,
Mumbai – 400 051.

Sub: Submission of Notice of Annual General Meeting and Annual Report for the financial year 2025-26

Ref.: ISIN - INE139F07105

Dear Sir / Madam,

In compliance with Regulation 50(2) & 53(2) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we are enclosing herewith soft copy of Annual Report 2025-26, along with the notice of the 36th Annual General Meeting (AGM) to be held on Tuesday, 1st September, 2026, at 2:30 P.M. (IST) at the Board Room, 3rd Floor, Belapur Bhavan, Plot No. 6, Sector 11, CBD Belapur, Navi Mumbai – 400 614 and simultaneously through Video Conferencing (VC).

The Notice of the 36th AGM and the Annual Report 2025-26 is emailed on August 7, 2026 to all the Shareholders of the Company.

The Notice of the 36th AGM and the Annual Report 2025-26 has also been made available on the Company's website at <https://konkanrailway.com/en/Investors>.

It is kindly requested to take it on record.

Thanking you,

Yours faithfully,
For Konkan Railway Corporation Limited

(Rajendra C. Parab)
Company Secretary & Compliance Officer

Encl: As stated
Copy to:
Shri Prasad Tilve,
Asst. Vice President,
IDBI Trusteeship Services Ltd.,
Universal Insurance Building,
Ground Floor, Sir P. M. Road,
Fort, Mumbai - 400 001





वार्षिक रिपोर्ट

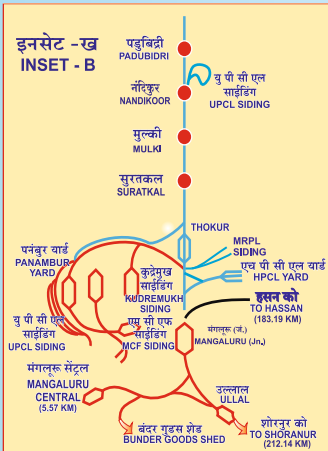
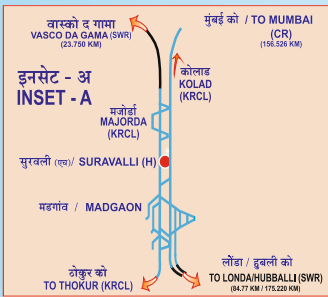
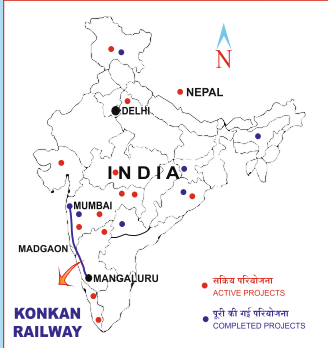
ANNUAL REPORT

2025-2026



कोंकण रेलवे का मानचित्र KONKAN RAILWAY System Map

31 मार्च 2026 तक संशोधित किया गया है।
Corrected upto 31st March 2026



LEGEND

- कोंकण रेलवे इकहरी बडी लाइन
KONKAN RAILWAY SINGLE LINE (B.G.)
- कोंकण रेलवे दोहरी बडी लाइन
KONKAN RAILWAY DOUBLE LINE (B.G.)
- पश्चिम रेलवे / Western Railway
- मध्य रेलवे / Central Railway
- दक्षिण पश्चिम रेलवे / South Western Railway
- दक्षिण रेलवे / Southern Railway
- दो लाइन स्टेशन / TWO LINE STATION
- दो लाइन से अधिक स्टेशन / MORE THAN TWO LINE STATION
- हॉल्ट (एच) स्टेशन / HALT (H) STATIONS
- Pro New Xing Station
- नई लाइन का पूरा सर्वेक्षण
COMPLETED SURVEY OF NEW LINE SHOWN THIS

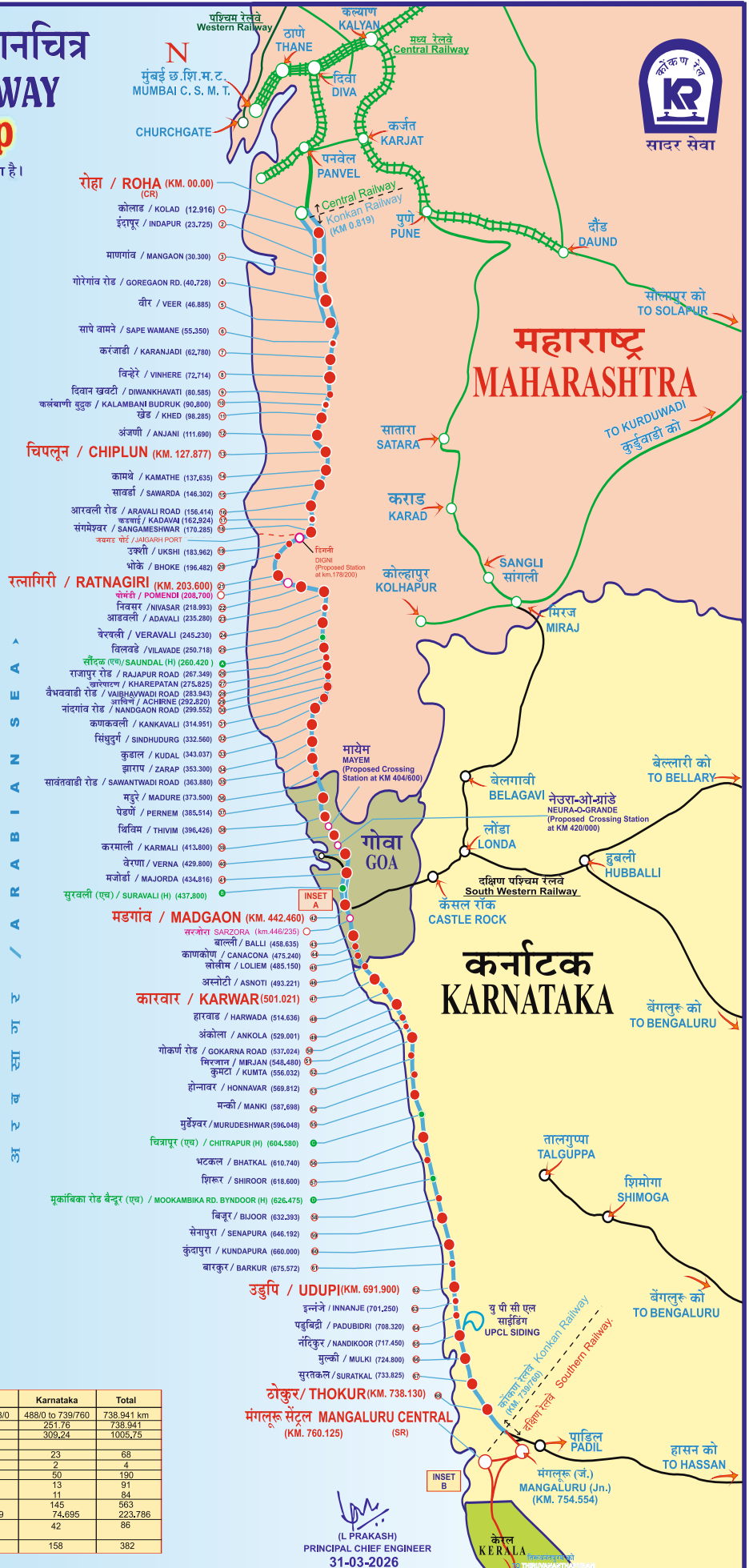
SALIENT FEATURES

Sr.	Description	Unit	Maharashtra	Goa	Karnataka	Total
1.	Jurisdiction		0/819 to 382/0	382/0 to 488/0	488/0 to 739/760	738.941 km
2.	Route km		381.181	106	251.76	738.941
3.	Track km		526.10	170.41	309.24	1005.75
4.	No. of Stations					
a)	Crossing	No.	36	9	23	68
b)	Halt	No.	1	1	2	4
5.	IMP/Major Bridge	No.	104	36	50	190
6.	Tunnels	No.	68	10	13	91
		km	63	10	11	84
7.	Cuttings	No.	352	66	145	563
		km	124,872	24,219	74,695	223,786
8.	Level Crossing	No.	29	15	42	86
9.	ROB/RUB/FOB	No.	164	60	158	382

माप अनुसार नहीं / NOT TO SCALE

KR/CO/SM/03/2026

अ र ब सा ग र / A R B S A G R



(L PRAKASH)
PRINCIPAL CHIEF ENGINEER
31-03-2026



KONKAN RAILWAY CORPORATION LTD.

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KONKAN RAILWAY CORPORATION LTD.

BOARD OF DIRECTORS



Shri Santosh Kumar Jha
Chairman and Managing Director



Ms. Namita Tripathi
Director (Finance)
(w.e.f. 11.06.2026)



Shri Sunil Gupta
Director (Operations & Commercial)



Shri Rajeev Kumar Mishra
Director (Way & Works)

Government Directors (Railway Board)



Ms. Gitika Pandey
Addl. Member (Planning)
(w.e.f. 27.05.2026)



Shri Priya Ranjan Parhi
Executive Director (Infra-I)

State Governments Directors



Dr. Vishal R.
Secretary (Infrastructure Development Department)
Government of Karnataka
(w.e.f. 16.05.2026)



Shri Mahesh Kumar Shambhu
Secretary (Transport)
Government of Goa
(w.e.f. 10.06.2026)



Shri K. Biju
Secretary,
Transport Department
(Railways & Aviation)
Government of Kerala

Part-time Non-Official Independent Director

Company Secretary



Shri Rajendra Parab



KONKAN RAILWAY CORPORATION LTD.

BOARD OF DIRECTORS

FUNCTIONAL DIRECTORS

- | | |
|---------------------------------------|---|
| 1. Chairman and Managing Director | : Shri Santosh Kumar Jha (DIN 07738247) |
| 2. Director (Finance) | : Ms. Namita Tripathi (DIN 11458755) |
| 3. Director (Operations & Commercial) | : Shri Sunil Gupta (DIN 11039502) |
| 4. Director (Way & Works) | : Shri Rajeev Kumar Mishra (DIN 11368083) |

GOVERNMENT DIRECTORS (RAILWAY BOARD)

- | | |
|-----------------------------------|--|
| 1. Addl. Member (Planning) | : Ms. Gitika Pandey (DIN To be applied) |
| 2. Executive Director / Infra - I | : Shri Priya Ranjan Parhi (DIN 09499859) |

STATE GOVERNMENTS DIRECTORS

- | | |
|----------------|---|
| 1. Maharashtra | : Vacant |
| 2. Karnataka | : Dr. Vishal R. (DIN 01819320)
Secretary (Infrastructure Development Department) |
| 3. Kerala | : Shri K Biju (DIN 05216725)
Secretary, Transport Department (Railways & Aviation) |
| 4. Goa | : Shri Mahesh Kumar Shambhu (DIN 11811039)
Secretary (Transport) |

NON-OFFICIAL INDEPENDENT DIRECTORS

1. Vacant
2. Vacant
3. Vacant
4. Vacant

COMPANY SECRETARY

Shri Rajendra C. Parab

C & AG AUDITOR

Principal Director

Indian Audit and Accounts Department

Office of the Director General of Audit

Central Railway, 4th floor, New Administrative Building, Dadabhai Naoroji, CSMT, Mumbai –400001

M/s. S C Bapna & Associates : Statutory Auditors, Mumbai
Chartered Accountants
Firm Registration No. 115649W

M/s. Priyanka Yadav & Associates. : Secretarial Auditor, Navi Mumbai
Practicing Company Secretaries
FCS No. 13251 & COP NO. 19836

M/s. NGS & CO., LLP : Internal Auditor
Chartered Accountants

Registrar & Transfer Agent: MUFG Intime India Private Limited

Bonds are listed at National Stock Exchange of India Limited

Depositories: NSDL & CDSL
ISIN of Bonds: INE139F07105

Banker

State Bank of India
Corporate Accounts Group Branch
Neville House, 3rd floor, J N Heredia Marg,
Ballard Estate, Mumbai - 400001.

Registered & Corporate Office

Belapur Bhavan, Plot No. 6, Sector 11, CBD Belapur, Navi Mumbai - 400 614, Maharashtra
Corporate Identity Number : U35201MH1990GOI223738
Legal Entity Identifier : 335800CK2UZ7PG7WLL79
Website : www.konkanrailway.com; Tel.: 022 27572015-18; Fax: 022 27572420
e-mail: compsec@krcl.co.in

KRCL AT A GLANCE

**Highest ever
Coaching Revenue
of ₹ 1147.62 Crore**

**International Project
Operation & Maintenance
of DEMU Services in Nepal**

ISO Certification
ISO 9001:2015,
ISO 45001:2018 and
ISO 14001:2015

Credit Ratings
AAA(CE) rating by CARE,
ICRA and India Ratings
to the Bonds issued by KRCL

MoU Rating
Year 2024-25
Very Good rating
Score - (85.74%)

C&AG Comments
Nil

Departmental Achievement Signal and Telecommunication

➔ In house alteration in Electronic Interlocking logic circuits including FAT (Factory Acceptance test) & SAT (Site Acceptance Test) at 9 stations

Electrical

➔ savings of approx. ₹258.39 Crore on fuel cost after switch over to electric traction.

Mechanical

➔ Operation and Maintenance of two numbers of Diesel Electric Locomotives at Kolkata Dock System, Syama Prasad Mukherjee Port, Kolkata

Engineering

➔ Completed Complete Track Renewal for a total length of 26.2 Km.

Information Technology

➔ Implementation and maintenance of the Financial Accounting System (FAS), along with hosting and management of MRVC's IT infrastructure

Awards / Accolades

- Rajbhasha Keerti Award-2024-25
- Narakas Rajbhasha Sanman Award-2024-25
- ET Infra Rail Show Awards 2025
- SKOCH Award for "PSU Transformation

Konkan Railway Corporation Limited - We Care

Glimpses 2025-26



Rajbhasha Keerti award



नराकास राजभाषा सम्मान पुरस्कार



SKOCH Award



For ET Infra Rail show Award



KONKAN RAILWAY CORPORATION LTD.

FINANCIAL SUMMARY FOR THE YEAR 2016-17 TO 2025-26

(₹. in Crores)

Sr. No.	Particulars	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
1	Traffic Revenue (including other income)	1,137.38	1,228.30	1,338.14	1,233.24	683.59	1,277.14	1,877.53	2,006.85	2,025.27	2,121.94
2	Project Revenue	1,015.22	1,255.12	1,560.83	1,501.56	973.89	2,086.56	3,274.70	2,698.10	2,177.39	1,491.83
3	Total Revenue	2,152.60	2,483.42	2,898.97	2,734.80	1,657.48	3,363.70	5,152.23	4,704.95	4,202.66	3,613.77
4	Expenditure	1,889.38	2,175.66	2,607.74	2,537.08	1,819.81	3,231.28	4,519.31	3,940.77	3,636.54	3,003.36
5	Operating Margin	263.22	307.76	291.23	197.72	-162.33	132.42	632.92	764.18	566.13	610.41
6	Interest Expenses	153.54	131.00	134.59	131.90	138.03	192.78	234.51	272.36	273.76	232.39
7	Depreciation	50.02	54.03	56.91	61.98	64.90	80.51	119.48	162.55	154.68	178.39
8	Profit/(Loss) Before Prior Period Adjustment and Tax	59.66	122.73	99.73	3.84	-365.26	-140.87	278.93	329.27	137.69	199.63
9	Prior Period Adjustment / Exceptional item	-	-	-	-	-	-	-	-	-	-
10	Profit/(Loss) After Prior Period Adjustment	59.66	122.73	99.73	3.84	-365.26	-140.87	278.93	329.27	137.69	199.63
11	Tax	-	-	-	-	-	-	-	-	-	-
12	Profit/(Loss) After Tax (PAT)	59.66	122.73	99.73	3.84	-365.26	-140.87	278.93	329.27	137.69	199.63
13	Other Comprehensive Income	-58.26	-29.53	-88.45	-190.80	-184.71	-123.75	-151.46	-70.37	-116.28	163.84
14	Total Comprehensive Income	1.40	93.20	11.28	-186.96	-549.97	-264.62	127.47	258.90	21.41	363.47
15	Gross Block	4,424.34	4,512.85	4,571.61	4,695.33	4,891.03	5,705.10	6,954.23	5,402.72	5,508.07	5,575.33
16	Net Fixed Assets	3,146.30	3,360.52	3,139.42	3,215.64	3,346.50	4,090.50	5,227.88	5,240.17	5,353.39	5,396.94
17	Inventories	47.45	48.47	52.32	89.68	46.31	74.66	64.57	65.49	121.87	209.33
18	Current Asset	2,270.65	2,206.74	2,197.33	2,433.67	2,629.86	3,087.78	3,360.44	3,767.98	3,223.27	3,204.04
19	Current Liabilities	2,029.22	1,844.62	1,864.48	2,175.59	2,576.42	2,968.33	2,884.96	3,675.47	3,003.63	3,311.08
20	Current ratio	1.12	1.20	1.18	1.12	1.02	1.04	1.16	1.03	1.07	0.97
21	Authorised Equity Share Capital	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00
22	Equity Share Capital (held by Govt. of India & State Government)	806.45	1,029.66	1,259.54	1,283.05	1,481.19	1,623.53	1,785.61	2,037.11	2,351.34	2,659.51
23	Calls in Arrears	0.01	0.01	0.01	0.01	0.01	0.01	-	-	-	-
24	Authorised Preference Share Capital	4,079.51	4,079.51	4,079.51	4,079.51	4,079.51	4,079.51	4,079.51	4,079.51	4,079.51	4,079.51
25	Preference Share Capital (held by Govt. of India)	4,079.51	4,079.51	4,079.51	4,079.51	4,079.51	4,079.51	4,079.51	3,828.01	3,530.63	3,222.46
26	Total Share Capital (22 + 25)	4,885.96	5,109.17	5,339.05	5,362.56	5,560.70	5,703.04	5,865.12	5,865.12	5,881.97	5,881.97
27	Reserves & Surplus (Excluding Share Application money)	-3,392.78	-3,277.54	-3,273.66	-3,442.99	-3,989.65	-4,202.58	-4,114.29	-3,855.41	-3,833.99	-3,205.52
28	Net Worth	1,493.18	1,831.63	2,065.39	1,919.57	1,571.05	1,500.46	1,750.83	2,009.71	2,047.98	2,676.45
29	Capital Employed (CE)	3,244.88	3,581.63	4,004.47	4,249.82	4,465.00	4,901.11	4,839.15	5,916.09	5,005.37	5,182.36
30	Secured Loan	1,751.70	1,750.00	1,939.08	2,330.25	2,680.73	2,666.29	2,635.34	3,241.18	2,233.68	1,882.35
31	Unsecured Loan					213.22	734.36	452.98	665.19	723.72	623.56
32	Total Debt (Secured Loan+Unsecured Loan)	1,751.70	1,750.00	1,939.08	2,330.25	2,893.95	3,400.65	3,088.32	3,906.38	2,957.40	2,505.91
33	PAT to Capital Employed (in %)	1.84%	3.43%	2.49%	0.09%	-8.18%	-2.87%	5.76%	5.57%	2.75%	3.85%
34	Operating Margin to Capital Employed (in %)	8.11%	8.59%	7.27%	4.65%	-3.64%	2.70%	13.08%	12.92%	11.31%	11.78%
35	PAT to Share Capital (in %)	1.22%	2.40%	1.87%	0.07%	-6.57%	-2.47%	4.76%	5.61%	2.34%	3.39%
36	Expenditure to Income Ratio	0.97	0.95	0.97	0.99	1.22	1.04	0.95	0.93	0.97	0.94
37	Number of Employees	5,162	5,253	5,396	5,566	5,519	5,507	5,425	5,325	5,195	5,233
38	Income per employee	0.42	0.47	0.54	0.49	0.30	0.61	0.95	0.88	0.81	0.69
39	Debt Equity ratio including losses	1.17	0.96	0.94	1.21	1.84	2.27	1.76	1.94	1.44	0.94
40	Debt Equity ratio excluding losses	0.36	0.34	0.36	0.43	0.52	0.60	0.53	0.67	0.50	0.43
41	Operating Ratio	0.90	0.90	0.92	0.95	1.14	0.98	0.90	0.87	0.90	0.88



KONKAN RAILWAY CORPORATION LTD.

VISION - MISSION - OBJECTIVES

“A CUSTOMER IS THE MOST IMPORTANT VISITOR OF OUR PREMISES...”

- MAHATMA GANDHI

Vision

“To become a world class surface transport company and infrastructure solution provider”.

Mission

- a. To develop safe, eco-friendly and cost effective railway transport infrastructure for growth and prosperity of the Nation in general and Konkarn region in particular, ensuring financial & environmental sustainability.
- b. To promote and encourage best practices in construction and maintenance thereof to achieve “Total Customer Satisfaction”.
- c. To ensure growth and professional excellence of our employees.

Objectives

- a. Train operations: -

To provide safe, punctual and affordable passenger and freight transportation to maximise user satisfaction.

- b. Infrastructure projects: -

To leverage our talent and experience towards achieving excellence in timely delivery of challenging infrastructure projects of world class standard.



KONKAN RAILWAY CORPORATION LTD.

NOTICE OF THE 36TH ANNUAL GENERAL MEETING

Notice is hereby given that the **36th Annual General Meeting (AGM)** of the Members of **Konkan Railway Corporation Limited** will be held on **Tuesday, 1st September, 2026, at 2:30 P.M. (IST)** at the **Board Room, 3rd Floor, Belapur Bhavan, Plot No. 6, Sector 11, CBD Belapur, Navi Mumbai – 400 614**, and also through Video Conferencing ("VC") for the convenience of the Members, to transact the following business:

ORDINARY BUSINESS:

ITEM NO.1 ADOPTION OF FINANCIAL STATEMENTS

To receive, consider and adopt the Audited Financial Statements of the Corporation for the financial year ended March 31, 2026, the reports of the Board of Directors and Auditors thereon.

ITEM NO.2 FIXATION OF REMUNERATION OF STATUTORY AUDITORS

To fix the remuneration of the Statutory Auditors appointed by the Comptroller & Auditor General of India for the financial year 2026-27.

SPECIAL BUSINESS:

ITEM NO.3

APPOINTMENT OF SHRI RAJEEV KUMAR MISHRA AS DIRECTOR (WAY & WORKS) OF THE COMPANY

To consider appointment of Shri Rajeev Kumar Mishra (DIN 11368083), as Director (Way & Works) of the Company and if thought fit, to pass with or without modification(s), the following Ordinary Resolution:

“RESOLVED THAT pursuant to the provisions of Section 152 and other applicable provisions, if any, of the Companies Act, 2013 read with Article 65(1) of the Articles of Association of the Company, the consent of the Shareholders of the Company be and are hereby accorded to the appointment of Shri Rajeev Kumar Mishra (DIN 11368083) (DOB: 28.08.1968), as Director (Way & Works) of the Company, w.e.f. 01.10.2025, till the date of his superannuation i.e., 31.08.2028 or until further orders, whichever is earlier, in terms of Ministry of Railway's letter No. 2024/E(O)II/40/13 New Delhi dated 22.09.2025.”

ITEM NO.4

APPOINTMENT OF DR. VISHAL R. AS DIRECTOR OF THE COMPANY

To consider appointment of Dr. Vishal R. (DIN 01819320), Secretary to Government, Infrastructure Development Department, Government of Karnataka, as Director of the Company and if thought fit, to pass with or without modification(s), the following Ordinary Resolution:

“RESOLVED THAT pursuant to the provisions of Section 152 and other applicable provisions, if any, of the Companies Act, 2013 read with Article 66(1) of the Articles of Association of the Company, the consent of the Shareholders of the Company be and are hereby accorded to the appointment of Dr. Vishal R. (DIN 01819320) (DOB: 28.05.1977), Secretary to Government, Infrastructure Development Department, Government of Karnataka, who is appointed by the Government of Karnataka, vide its letter No. IDD 167 NSW 2026 Bengaluru dated 16.05.2026, as



KONKAN RAILWAY CORPORATION LTD.

Part Time Official Director. on the Board of the Corporation w.e.f. 16.05.2026, for a period until further notification received from Government of Karnataka.”

ITEM NO.5

APPOINTMENT OF MS. GITIKA PANDEY AS DIRECTOR OF THE COMPANY

To consider appointment of Ms. Gitika Pandey (DIN to be applied), Addl. Member (Planning), Railway Board, as Director of the Company and if thought fit, to pass with or without modification(s), the following Ordinary Resolution:

“RESOLVED THAT pursuant to the provisions of Section 152 and other applicable provisions, if any, of the Companies Act, 2013 read with Article 65(1) of the Articles of Association of the Company, the consent of the Shareholders of the Company be and are hereby accorded to the appointment of Ms. Gitika Pandey (DIN to be applied), (DOB: 01.01.1968), Addl. Member (Planning) , Railway Board , who is appointed by the Ministry of Railways vide its letter No. 2022/PL/57/10 dated 27.05.2026, as Part Time Official Director on the Board of the Corporation w.e.f. 27.05.2026, for a period until further notification received from Ministry of Railways.”

ITEM NO.6

APPOINTMENT OF MS. NAMITA TRIPATHI AS DIRECTOR (FINANCE) OF THE COMPANY

To consider appointment of Ms. Namita Tripathi (DIN 11458755), Director (Finance) of the Company and if thought fit, to pass with or without modification(s), the following Ordinary Resolution:

“RESOLVED THAT pursuant to the provisions of Section 152 and other applicable provisions, if any, of the Companies Act, 2013 read with Article 65(1) of the Articles of Association of the Company, the consent of the Shareholders of the Company be and are hereby accorded to the appointment of Ms. Namita Tripathi (DIN 11458755), (DOB: 20.05.1970) as Director (Finance) of the Company w.e.f. 11.06.2026 for a period of six (06) months from the date of assumption of charge or till assumption of charge by the regular incumbent or until further orders, whichever is earlier, in terms of Ministry of Railway's letter No. 2019/E(O)II/40/19 New Delhi dated 19.05.2026 and 10.06.2026.”

ITEM NO.7

APPOINTMENT OF SHRI MAHESH KUMAR SHAMBHU AS DIRECTOR OF THE COMPANY

To consider appointment of Shri Mahesh Kumar Shambhu (DIN 11811039), Secretary (Transport), Government of Goa, as Director of the Company and if thought fit, to pass with or without modification(s), the following Ordinary Resolution:

“RESOLVED THAT pursuant to the provisions of Section 152 and other applicable provisions, if any, of the Companies Act, 2013 read with Article 66(1) of the Articles of Association of the Company, the consent of the Shareholders of the Company be and are hereby accorded to the appointment of Shri Mahesh Kumar Shambhu (DIN 11811039), (DOB: 05.01.1976), Secretary(Transport) , Government of Goa, who is appointed by the Government of Goa, vide its letter No. D. Tpt/EST/2915/2020/1862 dated 10.06.2026, as Part Time Official Director on the Board of the Corporation w.e.f. 10.06.2026, for a period until further notification received from Government of Goa.”



KONKAN RAILWAY CORPORATION LTD.

For Konkan Railway Corporation Limited

Sd/-

(Rajendra C. Parab)
Company Secretary

PLACE: CBD Belapur, Navi Mumbai

DATE: 07th August, 2026

NOTES:

1. Pursuant to Section 102 of the Companies Act, 2013 ("the Act"), Explanatory Statement in respect of the business under Item Nos. 3 to 7 of the Notice, are annexed herewith.
2. The 36th AGM will be held in hybrid mode, i.e., the Members may attend this Meeting in-person at the Registered Office of the Company or through VC / OAVM mode at their best convenience, in accordance with the applicable provisions of the Act, the Rules made thereunder, and read with General Circulars issued by the Ministry of Corporate Affairs ('MCA') having reference No. 14 / 2020 dated April 8, 2020, along with subsequent extensions issued in this regard from time to time, the latest being Circular No. 03 / 2025 dated September 22, 2025 (collectively referred to as 'MCA Circulars'). The MCA Circulars have permitted the holding of AGM through VC, without the physical presence of the Members at a common venue. In compliance with the provisions of the Act and MCA Circulars, the 36th AGM of the Company is being held in hybrid mode.
3. **For Members attending in-person:** A member entitled to attend and vote at the meeting is entitled to appoint a proxy to attend and vote on a poll on member's behalf and such proxy need not be a member of the company. In order to be effective and valid, the proxy form must be duly filled, completed, stamped, signed, and deposited at the registered office of the company at least 48 hours before the commencement of the meeting. Members attending the meeting in-person are requested to bring the attendance slip with them during the meeting. The format of the same has been separately provided in this Notice. Further, A person may act as a proxy on behalf of members not more than fifty and holding in the aggregate not more than 10% of the total paid-up share capital of the Company carrying voting rights. A member holding more than 10% of the total paid-up share capital of the Company carrying voting rights may appoint a single person as a proxy, and such person shall not act as a proxy for any other member.

For Members attending through VC: Since the 36th AGM is also being held through VC pursuant to the applicable MCA circulars, the facility for appointing proxies is not available for Members attending through this mode. Consequently, the proxy form, attendance slip and route map are not applicable to them. However, in pursuance of Section 112 of the Act and Rules framed thereunder, the President of India and the Governors of participating States of Maharashtra, Goa, Karnataka and Kerala are entitled to appoint authorized representatives for the purpose of participation during the 36th AGM, in-person or through VC.
4. Pursuant to Secretarial Standard on General Meetings ('SS-2'), issued by the Institute of Company Secretaries of India, ('ICSI'), the route map showing the prominent landmarks to the Meeting venue is provided separately in this Notice.
5. Members attending the AGM in-person and through VC / OAVM shall be counted together for the purpose of reckoning the quorum under Section 103 of the Act.



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6. Record date for closure of Register of Members and Share Transfer Books of the Company will be Friday, 21st August, 2026.
7. In accordance with the MCA Circulars, the Notice along with the Annual Report of the Company for the financial year ended March 31, 2026, is being sent through e-mail. The Notice and the Annual Report for the financial year ended March 31, 2026 is available on the websites of the Company viz., www.konkanrailway.com.
8. The link to attend the 36th AGM through VC will be intimated to the Members prior to the 36th AGM date.
9. All documents referred to in the accompanying Notice shall be made available for inspection by the Members of the Company up to and including the date of 36th AGM. Members desirous of inspecting the same may send their requests to compsec@krcl.co.in.
10. Kindly note that, under section 103 of Companies Act, 2013, if at the expiration of half an hour from the time appointed for holding the meeting, a quorum (i.e. minimum 5 members personally present other than proxy) is not present, the meeting shall stand adjourned to the same day in the next week or if that day is a public holiday, until the next succeeding day which is not a public holiday, at the same time and place or to such other day and at such other time and place, as the Board may determine, and if at such adjourned meeting a quorum is not present at the expiration of half an hour from the time appointed for holding the meeting, the members present shall be the quorum, and may transact the business for which the meeting was called.

EXPLANATORY STATEMENT IN RESPECT OF THE SPECIAL BUSINESS ITEMS PURSUANT TO SECTION 102 OF THE COMPANIES ACT, 2013

ITEM NO. 3

APPOINTMENT OF SHRI RAJEEV KUMAR MISHRA AS DIRECTOR (WAY & WORKS) OF THE COMPANY

I. Article 65 of Articles of Association of the Company provides that:

- (1) The President shall have powers to appoint:
 - (a) Chairman (Full-time or Part-time) and Managing Director(s) or other Full-time Directors;
 - (b) The Directors representing the Government of India; and
 - (c) Non-official Directors in consultation with the Chairman.

The Directors appointed by the President shall hold office until removed by him or until their resignation, retirement, death or otherwise.

- II. The President of India (through Ministry of Railways) vide letter No. 2024/E(O)II/40/13 New Delhi dated 22.09.2025, has appointed Shri Rajeev Kumar Mishra (DIN 11368083) as Director (Way & Works) w.e.f. 01.10.2025, till the date of his superannuation i.e., 31.08.2028 or until further orders, whichever is earlier. Accordingly, Form DIR-12 was filed with Registrar of Companies on 06.11.2025.
- III. Section 152(2) of the Companies Act, 2013 provides that "Save as otherwise expressly provided in this Act, every director shall be appointed by the company in general meeting".



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Accordingly, the appointment of Shri Rajeev Kumar Mishra, as Director (Way & Works), is required to be approved by the Shareholders at the AGM.

- IV. The Board of Directors at their 191st Meeting held on 13.11.2025 had considered and recommend the appointment of Shri Rajeev Kumar Mishra, as Director (Way & Works) of the Company, to the shareholders of the Company, for approval, as per the direction of the President of India (through Ministry of Railways).
- V. None of the other Directors, Key Managerial Personnel of the Company or their relatives are, in any way, concerned or interested in the resolution set out at item No. 3 of the Notice except Shri Rajeev Kumar Mishra, being a Director of the Company.

ITEM NO. 4

APPOINTMENT OF DR. VISHAL R. AS DIRECTOR OF THE COMPANY

I. Article 66 of Articles of Association of the Company provides that:

- (1) The Governor of each State shall have the right to nominate on the Board of Directors of the Company, an Officer of the rank of Secretary or above of the State Concerned as Director and an alternate Director for such Director during his absence for a period of not less than three months from India. The Directors and alternate Directors to be so nominated shall be non-executive Directors.
- (2) The non-executive directors so appointed shall hold office until removed by the Governor concerned or until their resignation, retirement, death or otherwise.
- (3) The Governor has the powers to remove the non-executive director appointed by him from office at any time in his absolute discretion and also has the right to fill any vacancy arising from removal, death or otherwise as provided in this Article.

II. The Governor of Karnataka (through Government of Karnataka) vide letter No. IDD 167 NSW 2026 Bengaluru dated 16.05.2026, has appointed Dr. Vishal R. (DIN-01819320), Secretary to Government, Infrastructure Development Department, Government of Karnataka, as Part Time Official Director on the Board of the Corporation w.e.f. 16.05.2026. Accordingly, Form DIR-12 was filed with Registrar of Companies on 18.05.2026.

III. Section 152(2) of the Companies Act, 2013 provides that "Save as otherwise expressly provided in this Act, every director shall be appointed by the company in general meeting".

Accordingly, the appointment of Dr. Vishal R., as Director, is required to be approved by the Shareholders at the AGM.

IV. The Board of Directors at their 194th Meeting held on 26th May, 2026 had considered and recommend the appointment of Dr. Vishal R., Secretary to Government, Infrastructure Development Department, Government of Karnataka, as Part-time Official Director on the Board of the Corporation, to the shareholders of the Corporation, for approval, as per the direction of the Governor of Karnataka.

V. None of the other Directors, Key Managerial Personnel of the Company or their relatives are, in any way, concerned or interested in the resolution set out at item No. 4 of the Notice except Dr. Vishal R., being a Director of the Company.



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ITEM NO. 5

APPOINTMENT OF MS. GITIKA PANDEY AS DIRECTOR OF THE COMPANY

I. Article 65 of Articles of Association of the Company provides that:

- (1) The President shall have powers to appoint:
 - (a) Chairman (Full-time or Part-time) and Managing Director(s) or other Full-time Directors;
 - (b) The Directors representing the Government of India; and
 - (c) Non-official Directors in consultation with the Chairman.

The Directors appointed by the President shall hold office until removed by him or until their resignation, retirement, death or otherwise.

II. The President of India (through Ministry of Railways) vide letter No. 2022/PL/57/10 dated 27.05.2026, has appointed Ms. Gitika Pandey (DIN to be applied), Addl. Member (Planning), Railway Board, as Part Time Government Director on the Board of the Corporation w.e.f. 27.05.2026.

III. Section 152(2) of the Companies Act, 2013 provides that "Save as otherwise expressly provided in this Act, every director shall be appointed by the company in general meeting".

Accordingly, the appointment of Ms. Gitika Pandey, as Director, is required to be approved by the Shareholders at the AGM.

IV. None of the other Directors, Key Managerial Personnel of the Company or their relatives are, in any way, concerned or interested in the resolution set out at item No. 5 of the Notice except Ms. Gitika Pandey, being a Director of the Company.

ITEM NO. 6

APPOINTMENT OF MS. NAMITA TRIPATHI AS DIRECTOR (FINANCE) OF THE COMPANY

I. Article 65 of Articles of Association of the Company provides that:

- (1) The President shall have powers to appoint:
 - (a) Chairman (Full-time or Part-time) and Managing Director(s) or other Full-time Directors;
 - (b) The Directors representing the Government of India; and
 - (c) Non-official Directors in consultation with the Chairman.

The Directors appointed by the President shall hold office until removed by him or until their resignation, retirement, death or otherwise.

II. The President of India (through Ministry of Railways) vide letter No. 2019/E(O)II/40/19 New Delhi dated 19.05.2026 and 10.06.2026, has entrusted Ms. Namita Tripathi (DIN 11458755), PFA/Central Railway, with additional charge of Director (Finance) w.e.f. 11.06.2026, for a period of six (06) months from the date of assumption of charge or till assumption of charge by the regular incumbent or until further orders, whichever is earlier. Accordingly, Form DIR-12 was filed with Registrar of Companies on 16.06.2026.



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- III. Section 152(2) of the Companies Act, 2013 provides that “Save as otherwise expressly provided in this Act, every director shall be appointed by the company in general meeting”.

Accordingly, the appointment of Ms. Namita Tripathi, as Director (Finance), is required to be approved by the Shareholders at the AGM.

- IV. None of the other Directors, Key Managerial Personnel of the Company or their relatives are, in any way, concerned or interested in the resolution set out at item No. 6 of the Notice except Ms. Namita Tripathi, being a Director of the Company.

ITEM NO. 7

APPOINTMENT OF SHRI MAHESH KUMAR SHAMBHU AS DIRECTOR OF THE COMPANY

- I. Article 66 of Articles of Association of the Company provides that:

- (1) The Governor of each State shall have the right to nominate on the Board of Directors of the Company, an Officer of the rank of Secretary or above of the State Concerned as Director and an alternate Director for such Director during his absence for a period of not less than three months from India. The Directors and alternate Directors to be so nominated shall be non-executive Directors.
- (2) The non-executive directors so appointed shall hold office until removed by the Governor concerned or until their resignation, retirement, death or otherwise.
- (3) The Governor has the powers to remove the non-executive director appointed by him from office at any time in his absolute discretion and also has the right to fill any vacancy arising from removal, death or otherwise as provided in this Article.

- II. The Governor of Goa (through Government of Goa) vide letter No. D.Tpt/EST/2915/2020/1862 dated 10.06.2026 has appointed Shri Mahesh Kumar Shambhu (DIN-11811039), Secretary (Transport), Government of Goa, as Part Time Official Director on the Board of the Corporation w.e.f. 10.06.2026. Accordingly, Form DIR-12 was filed with Registrar of Companies on 08.07.2026.

- III. Section 152(2) of the Companies Act, 2013 provides that “Save as otherwise expressly provided in this Act, every director shall be appointed by the company in general meeting”.

Accordingly, the appointment of Shri Mahesh Kumar Shambhu, as Director, is required to be approved by the Shareholders at the AGM.

- IV. None of the other Directors, Key Managerial Personnel of the Company or their relatives are, in any way, concerned or interested in the resolution set out at item No. 7 of the Notice except Shri Mahesh Kumar Shambhu, being a Director of the Company.



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Directors' Report 2025-26

Dear Shareholders,

The directors are pleased to present the 36th Annual Report of Konkan Railway Corporation Limited together with the Audited Financial Statements for the financial year ended 31st March 2026.

1. FINANCIAL PERFORMANCE

The Financial performance of the Corporation for the year ended 31st March, 2026 is summarized as below:

(₹ in Lakhs)

Particulars	2025-26	2024-25
Total Income	3,61,376.83	4,20,266.56
Profit before Interest, Depreciation, Tax and Exceptional items	61,041.36	56,612.88
Finance cost	23,238.99	27,375.80
Depreciation and Amortization expense	17,838.92	15,468.11
Profit Before Tax	19,963.45	13,768.97
Profit After Tax	19,963.45	13,768.97
Other Comprehensive Income	16,384.18	(11,627.79)
Total Comprehensive Income	36,347.63	2,141.18

1.1. FINANCIAL RESULTS OF OPERATION

The total revenue of the Corporation is ₹ 3,61,377 Lakh (Rupees Three lakh sixty one thousand three hundred seventy seven lakh) as compared to previous year's total revenue of ₹ 4,20,267 Lakh (Rupees Four Lakh twenty thousand two hundred sixty seven lakh).

Train operations have yielded gross earnings of ₹ 1,83,739 lakh (Rupees one lakh eighty three thousand seven hundred thirty nine lakh) with ₹ 4,910 lakh (Rupees four thousand nine hundred ten lakh) as other operating revenue. The project revenue is ₹ 1,49,183 Lakh (Rupees one lakh forty nine thousand one hundred eighty three lakh).



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The operating surplus (after meeting the operating costs), i.e., the Earnings before Interest, Depreciation, Taxes & Amortization (EBIDTA) is ₹ 61,041 Lakh (Rupees sixty one thousand forty one lakh). The Net Profit (Profit after Tax) is ₹ 19,963 Lakh (Rupees nineteen thousand nine hundred sixty three lakh).

2. SHARE CAPITAL

2.1. Equity Share Capital: The paid-up equity share capital of the Corporation stood at ₹ 2,65,950.62 lakh as on 31.03.2026, against the authorized equity share capital of ₹ 4,00,000 lakh.

The details of paid-up Equity Share Capital are as under:

Sr. No.	Name of Shareholder(s)	Paid-Up Equity Share Capital as on 31.03.2026 (₹)	Percentage of Shareholding
1	Ministry of Railways	1776,29,74,000	66.79
2	Government of Maharashtra	396,54,24,000	14.91
3	Government of Goa*	108,14,79,000	4.07
4	Government of Karnataka	270,36,98,000	10.16
5	Government of Kerala	108,14,80,000	4.07
6	Railway Board Nominee	1,000	
7	Railway Board Nominee	1,000	
8	Railway Board Nominee	1,000	
9	Special Commissioner, Maharashtra	1,000	
10	Resident Commissioner, Goa*	1,000	
11	Resident Commissioner, Karnataka	1,000	
12	Resident Commissioner, Kerala	1,000	
	Total	2659,50,62,000	100



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Note:- * The equity shares of Government of Goa was transferred in favor of the President of India on 21.04.2025 as per the Government of Goa's letter No. D.Tpt/EST/7/2/2002/Tpt/2018(P.F.)/695 dated 12.03.2025. The shares were re-transferred to Government of Goa on 08.10.2025 in terms of their letter No. D.Tpt/EST/7/2/2002/Tpt/2018(P.F.)/2529 dated 22.09.2025.

- 2.2. Preference Share Capital:** The Paid-up, Compulsorily Convertible, Non-Cumulative Preference Share (CCPS) Capital of the Corporation, as on 31.03.2026, stood at ₹ 3,22,246 lakh, after conversion of ₹ 30,817 lakh of CCPS to Equity Shares during the year. The Authorised CCPS Capital stood at ₹ 4,07,951 lakh. The entire preference Share Capital is held by Ministry of Railways.
- 2.3. Redemption & Issue of Bonds:** During the year, Bonds (17-II series) worth ₹ 25,000 lakh was redeemed. No Bonds were issued during the year.
- 2.4. AAA (CE) Rating of Bonds:** For the year 2025-26, Credit Rating Agencies - CARE, ICRA and India Ratings, have reaffirmed "AAA (CE)" rating for the outstanding Bonds of the Corporation.

3. BUSINESS OF TRAIN OPERATIONS

3.1. Passenger Operations:

On an average, fifty-six (56) passenger carrying trains per day were run on this single line section during the year 2025-26. Presently, Fifty (50) pairs of Mail/Express and Four (04) pairs of passenger trains are running over Konkan Railway. In addition to this, 788 nos. of special trains were run during Summer, Ganpati, Diwali, Winter, Anganewadi yatra & Holi festival to clear extra rush of passengers during the year of 2025-26. Besides this, 1356 nos. of other special trains were run during the year including Bharat Gourav, Deccan Odessey, FTR special, Election special, Military special etc. Highest ever Coaching Revenue of ₹ 1147.62 Crore was achieved during the year of 2025-26. Rakes of Konkankanya & Mandovi Express had been augmented from 22 to 23 LHB coaches w.e.f. 24.02.2026 & 25.02.2026 there by generating additional revenue. Experimental halts had been provided to 28 no. of trains at 11 no. of stations during the year.

3.2. Freight Operations:

On an average, nineteen (19) no. of freight trains per day including RORO services were run on KRCL during the year of 2025-26. Total freight traffic of 10.30 Million Tons was carried during the year of 2025-26 and thereby fetched Freight Revenue of ₹ 689.77 Crore. Originating loading during the year was 2.433 million tons. The innovative Roll "ON"-Roll "OFF" service has completed 28 years of its successful run. About 7.31 Lakh trucks had been transported since introduction of RO-RO service in January 1999. Roll "ON"-Roll "OFF" service which had played vital role in precious fuel saving and in reducing pollution. During the year a total of 686 rakes (2.47 million tons) of imported coal traffic to APLU siding



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at Nandikoor was handled during the year. A total of 171 no. of Crack Specials were run during the year which is highest ever run during the year as compared to 45 number during the year of 2024-25. Total 43 no. of Crack special trains were operated during the month of July 2025 which is highest ever run in a month. Carrying capacity of Ro-Ro wagons had been enhanced from 50 Tons to 57 Tons. Strengthening of all three rakes of Ro-Ro service had been completed on 12th December 2025.

4. CIVIL ENGINEERING:

4.1. Track Safety works

(a) **Track Renewal work:** KRCL has completed Complete Track Renewal for a total length of 26.2 km during current financial year with cum length of 141 km against the target of 176 km.

(b) **Improvement of clean Ballast cushion:** Ballast cushion has improved for a total length of 89.84 km by deep screening and track lifting with BCM.

4.2. **Reduction in weld Failure:** By executing the safety works, KRCL has achieved a reduction in weld failure of 19% as compared to previous financial year.

4.3. **Elimination of Level Crossing :** One Level Crossing (LC 71) was permanently closed by construction of diversion road through existing ROB.

4.4. Passenger amenity works:

(a) Construction of FOB at 2 stations (Madgaon & Vaibhawadi)

(b) Extension of platforms at 6 stations (Mangaon, Karanjadi, Kankavali, Thivim, Bhatkal and Padubidri) stations, construction of 2 new Platforms (Udupi & Mulki) and conversion of existing Medium Level Platform to High Level Platform at one station (Gokarna Road) completed during 2025-26.

(c) Construction of Platform shelter for full length of platform at 3 stations (Udupi, Mulki & Surathkal) and roof cover to FOB at Udupi Station.

(d) Completion and commissioning of tourism development work at Thivim station in Goa state was completed with the funds sanctioned under Ministry of Tourism.

4.5. **Environmental improvement by Tree plantation:** Every year KRCL is carrying out the tree plantation for improvement of environment and has planted 107394 numbers of saplings as against the target of 100000 trees during financial year 2025-26.

4.6. **KRCL has submitted various works under 3rd Financial restructuring (Total engineering works: ₹ 3438.4 Crore)** and 203 km of Through Rail Renewal under the above work has been started during financial year 2025-26.



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5. INFRASTRUCTURE PROJECTS

5.1. Execution of Viaduct, Major bridges & ROBs in Khurda Road - Bolangir new BG Rail Line Project in ECoR, Odisha

The work comprises construction of two major viaducts (21×24.4 m and 48×24.4 m), eleven major bridges, seven ROBs (including three NH ROBs), one RUB, and other allied works. Out of the 21 bridges, three bridges (Bridge Nos. 456A, 462, and 464) have been completed, and CRS inspection along with speed trial was successfully conducted on 26.03.2025.

In the next block section between Purunakatak and Charichhak, two major viaducts and one ROB, namely Bridge No. 435A (48 spans, total length 1250 m), Bridge No. 430A (21 spans, total length 580 m), and Bridge No. 452A have also been completed, and engine rolling has been successfully carried out.

Further, three bridges are at the completion stage, while works on seven bridges are in progress. The total revised cost of the project is ₹ 305.14 crore, against which cumulative financial progress of ₹ 174.09 crore has been achieved up to financial year 2025–26.





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5.2. Construction of bridges, tunnels and other ancillary works from km: 99.608 to km: 116.654 (Kui Stn. to Aburoad Stn.) in connection with Taranga Hill - Abu Road via Ambaji New BG line project in Ajmer division of North Western Railway.

The project involves construction of new BG railway line at a revised cost of ₹ 430.26 crore. Construction of 41 bridge structures is in progress comprising 21 Minor Bridges (MNBs), 10 Road Under Bridges (RUBs), 7 Major Bridges (MJBs), 2 Road Over Bridges (ROBs) and 1 Rail Over Rail (ROR) structure. In addition, works relating to two tunnels, staff quarters, embankment, and cutting for formation are also under progress. Out of the 2 tunnels, breakthrough of Tunnel No. T-11 having a length of 145.5 m has been successfully achieved. Construction activities for the remaining allied structures, including super passages, are planned to be commenced shortly in a phased manner.



5.3. Construction of bridges, tunnels and other ancillary works km: 93.000 to km:99.608 in connection with Taranga Hill - Abu Road via Ambaji New BG line project in Ajmer division of North Western Railway.

The project involves construction of new BG railway line comprising construction of Major & Minor Bridges, ROB, RUBs, tunnels, and other allied works at a cost of ₹ 326.13 crore. Execution of 1 Major Bridge (MJB), 4 Major and Minor Bridges (MNBs), and 1 Road Under Bridge (RUB) is in progress. Simultaneously, earthwork in cutting and embankment filling for formation is also under progress.

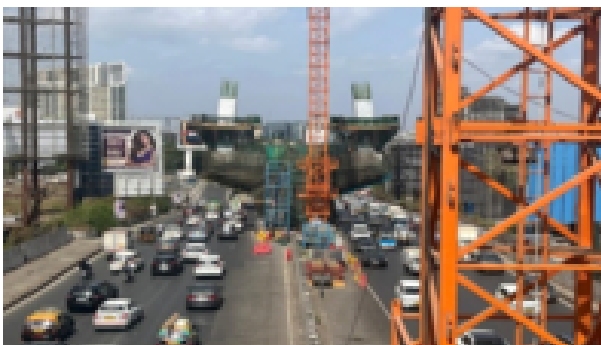




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5.4. Supervision Consultant of Rail-Over-Bridges (RoB) along the metro line 2B, 4, 5 and 9

A Memorandum of Understanding was signed between KRCL and MMRDA for PMC work of supervision of construction of Rail-Over-Bridges (RoBs) along Metro lines 2B, 4, 5 and 9 in the Mumbai Region for 10 railway crossings. The work is in progress at 5 crossings and work completed at the Mankhurd -Govandi and Mankhurd-Vashi crossing.





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5.5. PMC Projects in Surat Municipal Corporation (SMC) & R&B Division, Anand

- **Rail over Bridge at Siddhartha Nagar:** Surat Municipal Corporation awarded the Project Management Consultancy for supervision of the construction of balance work for RoB over the railway portion in April 2026, with a completion period of 18 months. Supervision of the work is in progress.



- **Rail over Bridge at Dindoli - Godadara:** Surat Municipal Corporation awarded the Project Management Consultancy for supervision of the construction of balance work for RoB over the railway portion in Feb 2026, with a completion period of 24 months. Supervision of the work is in progress.
- **PMC Projects in R&B Division, Anand:** R & B Anand has awarded the Project Management Consultancy of a ROB in lieu of LC No 11 in March 2023. 70 percent of work has been completed & the remaining works is in progress.





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5.6. Ratlam - Neemuch Consultancy Project:

The consultancy involves various aspects of the project, including updating detailed estimates and DPRs, conducting detailed design drawing, and managing the bid process for the EPC works tender along the Neemuch -Ratlam stretch spanning 132.92 KM, which was awarded to the Konkan Railway by Western Railway. KRCL has effectively completed the Bid Process Management till the award for six tenders. Furthermore, the preparation and finalization of GADs and Detailed design drawings for Station Building, Staff Quarter, Location Plans, Platform Shelter, Service Building, Platform Wall, Retaining Wall, Minor Bridges, FOB for all Stations, LWR Plans and other related structures has been completed and submitted to Western Railway. CRS inspection has been completed.

5.7. Consultancy services in Central Railway

The consultancy assignment covers feasibility studies, preparation of Detailed Project Reports (DPRs), Engineering, Procurement and Construction (EPC) tender documents, and tunnel designs for 44 routes under the jurisdiction of Central Railway, at a revised contract value of ₹64.96 crore.

Inception Reports and alignment designs for 36 routes and 37 DPRs/PECT/RECT have been submitted to Central Railway for approval, out of which 21 DPRs have been accepted by PEC-Gati Shakti.





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5.8. Tunnel Consultancy services for National Highway tunnels of NHAI:

Memorandum of Understanding (MoU) signed between KRCL and NHAI on 22.11.2023 for providing consultancy services related to the review and proof-checking of designs, drawings, and safety aspects associated with slope stabilization and tunnel construction works. The MoU also covers safety audits of existing slope protection works and tunnels for NHAI projects on a need basis. Pursuant to the MoU, safety and quality audits of National Highway tunnels in the Union Territory of Jammu and Kashmir were undertaken. A total of five final Safety and Quality Audit Reports were completed and submitted to NHAI.





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Similarly, KRCL is providing the Design, Safety & Quality Audit Consultancy services for National Highway tunnel of NHAI, Indore and Silkyara tunnel for NHIDCL.

5.9. Newly Acquired Projects:

□ **Construction of ROBs at Kalyan:**

Central Railway has awarded the work of Construction of ROBs for connection with Patri Pul to proposed Deck slab at Kalyan Station in Connection with Segregation of Long distance and Suburban Trains and Unification of Goods yard, Kalyan at a value of ₹107.89 Crore.

□ **PWD, Arunachal Pradesh:**

Work of Slope protection and land slide mitigation measures on Khonsa -Tissa-Longding section of NH-215, Km 21.440, Km 24.690 and Km 28.295 in the State of Arunachal Pradesh, at a value of work ₹77.25 Crore.

□ **GCMC Pune:**

Upgradation/Development of into Vande Bharat Chair Car Maintenance cum Workshop Depot, at a Value of ₹97.94 Crore.

5.10. Design Wing: In financial year 2025-26, Design wing has worked on various Proof/Independent checking, Detailed Design and PMC works. Various Structures i.e. FOB's, ROB's, Railway single/Double line, Station buildings, COPs' has been proof checked. Independent design check has been done for various ROBs and FOBs of Gati shakti unit of W. Rly. Design team is actively involved in Detailed Engineering and PMC work for CONCOR at two locations of Dadri, Gaziabad, Sonik Railway Station, Kanpur and WFD, Bangalore.

5.11. Anakkampoyil-Kalladi-Meppadi Tunnel Road Project: The Government of Kerala has appointed KRCL as the Special Purpose Vehicle (SPV) for executing the AKM Road Tunnel Project. A tripartite agreement has been signed between Konkan Railway, the Public Works (H) Department, and the Kerala Infrastructure Investment Fund Board (KIIFB) for project implementation. KRCL has prepared the DPR for a twin-tube unidirectional tunnel with a 4-lane approach road and two parallel major bridges at the southern end, with an estimated cost of ₹2,043.74 crore. Administrative sanction for the DPR has been received from the Government of Kerala and Environmental Clearance has been granted by the MoEF&CC, Government of India. The Letter of Acceptance, for Package-II (Tunnel Construction), Package-I (Bridge Construction) and Authority's Engineer have been issued. The works are progressing.

5.12. Final Location Survey for new BG Line between Raxaul and Kathmandu: The East Central Railway (ECR) entrusted Konkan Railway with the execution of the Final Location Survey (FLS) for a proposed 136 km electrified broad gauge (BG) line between Raxaul (India) and Kathmandu (Nepal). KRCL has successfully completed and submitted the FLS report, which has been approved by ECR and the Railway Board. Furthermore, the Project Evaluation Committee / Gati Shakti Directorate of the Railway Board has accepted the report and recommended the project be taken forward. This development reflects the Corporation's



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growing role in strategic infrastructure initiatives beyond national borders.

5.13. Rail Connectivity to Vizhinjam International Sea Port, Kerala: MoU has been signed between the Corporation and Vizhinjam International Seaport Ltd. (VISL) to establish a rail link between Vizhinjam Seaport and Balaramapuram railway station. The Government of Kerala has accorded Administrative Sanction for the DPR at an estimated cost of ₹1,482.92 crore. Land acquisition by VISL and tendering by KRCL are in progress.

5.14. Thalassery to Mysuru New Railway line: Kerala Rail Development Corporation Limited (KRDCL) has entrusted the work of preparing Feasibility Study Report and Detailed Project Report to KRCL for the proposed Thalassery - Mysuru new Railway line. The project is being executed in two stages. i.e., Thalassery to Meenangadi as Phase -I in Kerala State (102.80 km) and the remaining portion from Meenangadi to Kadakola as Phase-II in Karnataka State. The Final Location survey and Geotechnical investigation from Thalassery to Meenangadi of 102.80 RKM has been completed. The Aerial Electromagnetic (AEM) Survey from Thalassery to all tunnel locations has been completed. DPR for Phase-I from Thalassery to Meenangadi is submitted to KRDCL.

5.15. Other Projects: The Department has participated in 60 tenders, with an approximate estimated value of ₹34,156.62 Crore during the year 2025-26. Out of these, 12 Letters of Acceptance (LOAs) have been received from various Zonal Railways (Central Railway, South Western Railway, Southern Railway, North Eastern Railway, MoRTH & Eastern Railway), IRCON, IPRCL and Ahmedabad Municipal Corporation, amounting to a total of ₹ 3,475.79 Crore. The awarded works are currently under execution. And has participated in 4 tenders, with an approximate estimated value of ₹ 977.35 Crore till now from 1st April, 2026. 21 tenders are presently under evaluation amounting to ₹ 11,177.29 Crore.

5.16. Inspection Division, New Delhi

Physical and Financial Progress:

Attribute	FY 2025-26	Cumulative (Up to FY 2025-26)
Work Awarded	₹ 20.5 crore (92 nos.)	₹ 69.58 crore
Value of Work Done	₹ 13.25 crore	₹ 29.61 crore
Inspection Fee Received	₹ 10.84 crore	₹ 28.47 crore

Konkan Railway Corporation Limited (KRCL) is a leading Public Sector Enterprise under the administrative control of the Ministry of Railways, Government of India. Presently, the Design & Inspection Division of KRCL is carrying out third-party inspection works for the fabrication and launching of steel girders, as well as the inspection of bearings, for various zonal railways, public sector undertakings, and other reputed private companies.

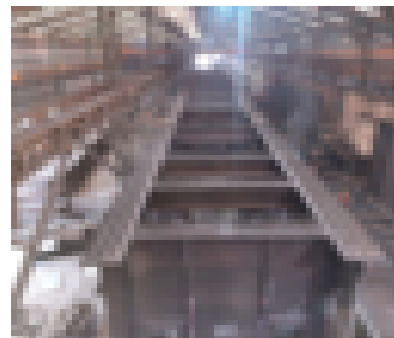
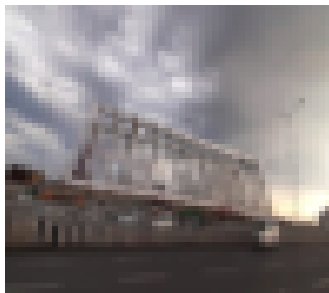


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Major Works in Progress:-

- i) **RVNL BBB/Chandigarh:** Inspection of fabrication of steel Girders, Bearings, HSFG Bolt and Supervision of Launching works in Connection with Construction of Bhanupali-Bilaspur-Beri New BG Line.
- ii) **RLDA Mumbai:** TPI of fabrication works of station Development of CSMT, Mumbai and associated infrastructure.
- iii) **NR/Chandigarh:** Inspection of fabrication work of Steel Girders for Chandigarh-Baddi New BG Line.
- iv) **ECoR/Raygada:** Inspection of fabrication work of Steel Girder & bridge bearings for Koraput-Singapur Road Doubling Project, WAT Division.
- v) **RVNL-Nagpur:** Inspection and supervision of fabrication work of steel girders in connection with Yavatmal-Nanded New Line Project.
- vi) **CR/Solapur:** TPI of fabrication works of FOBs and associated infrastructure
- vii) **RLDANGP:** TPI of fabrication works of FOBs and associated infrastructure for Nagpur & Ajni Railway Station.
- viii) **MRVC:** Inspection of Fabrication and launching work for ROBs/FOBs and other allied Structures under MUDP- III Project.
- ix) **CR/Wardha:** Inspection of fabrication work of Steel Girders for Wardha- Yavatmal New BG Line.
- x) **CR/ Daund:** TPI of fabrication works for FOBs for Daund Manmad Doubling Project.
- xi) **MMRDA:** Inspection and supervision of fabrication work of steel girders in connection with Implementation of Metro Rail Network in Mumbai Region.
- xii) **MRIDCL:** Third PARTY Inspection of Launching works of ROBs in state of Maharashtra & wild life mitigation structures of Itwari-Nagbhir Guage Conversion Project.

Glimpse of Inspection Work:





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6. ELECTRICAL

6.1. Safety: High standards of safety were maintained with following achievements

- Electrical accident of fire in KRCL trains – Nil
- En-route AC failure (CNAC) in KRCL trains – Nil
- Detention of trains on account of tunnel ventilation failure – Nil

7. ENERGY CONSERVATION, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNINGS AND OUTGO: The information pertaining to conservation of Energy, technology Absorption and Foreign Exchange Earnings and Outgo stipulated under section 134(3)(m) of the Companies Act, 2013, read with the sub rule 3 of rule 8 of Companies (Accounts) Rules, 2014 are as under: -

7.1. Energy Management:

7.2. Green Energy:

- During the financial year 2025-26, 4.12 lakhs units were generated by the Solar Power Plants installed (Total capacity 659 Kwp), thereby saving of ₹51.60 lakhs has been achieved. Cumulative saving of ₹568.95 lakhs and cumulative generation of 50.00 lakhs units have resulted since this provision.
- To enhance visibility during night train crossings, an innovative and cost-effective solution was implemented at Barkur Railway Station by installing solar lighting panels on existing OHE masts. This eliminated the need for cable trenching, underground cabling, and additional lighting poles, thereby reducing costs while improving operational efficiency.
- A 100% solar lighting system has been provided at the FOB at KT station, further promoting energy efficiency and sustainability.
- Old pumps have been replaced with solar-powered pumps in KHED, RN, VID, VBW & SWV stations. These pumps ensure uninterrupted, sustainable water pumping by seamlessly switching between solar energy and the grid power. They significantly reduce electricity costs and carbon emissions, provide reliable 24/7 operation even during cloudy conditions, and offer high energy efficiency, making them ideal for meeting basic water supply needs.

7.3. Non-Fare Revenue:

6368 units were generated and exported to the State Electricity Grids. An amount of ₹0.64 lakh was credited in the energy bills for such generation.

7.4. TRD:

- During financial year 2025-26 savings of approx. ₹258.39 Crore is achieved on fuel cost after switched over to electric traction.
- The commissioning of the Karwar Traction Substation has enhanced line capacity and operational reliability by shifting approx. 50% of the load from Balli TSS, resulting in annual savings of around ₹2 Crore.



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7.5. Bidding for Outsiders:

During this financial year, Electrical department has participated in 109 tenders of outsiders (Approx. advertised cost ₹18,132.28 Crore). Twenty Two (22) LOA has already been received from various Railways for ₹8841.02 Crore and work in progress.

7.6. Electrification/ OHE Modification

□ Electrification:

- Electrification of TTM siding at SL
- BT siding at MRDW
- Stabling line and the extension of the 6th TTM siding at MAO.

These works have been successfully completed, further augmenting operational infrastructure.

□ TOK-JOKT doubling section:

OHE modification work including TOK SP of Thokur-Jokatte doubling line section resulting in a significant reduction in train detention during handover to Southern Railway.



□ TOK yard:

The commissioning of Overhead Equipment for the extended portion of the half-rake siding at Thokur Yard, has facilitated efficient container loading operations.

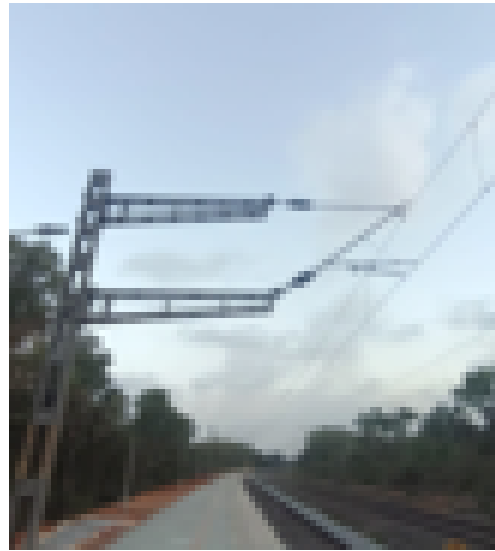
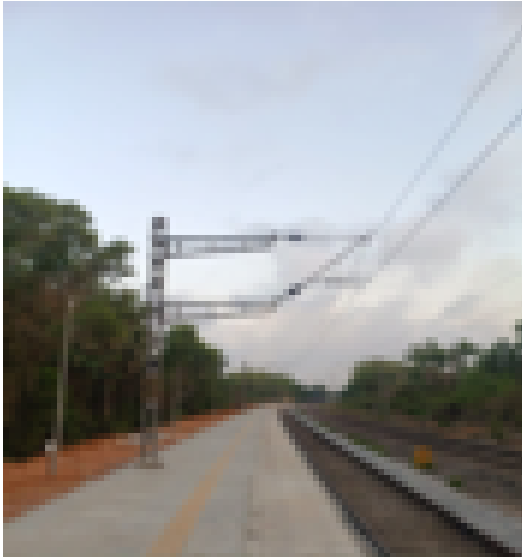




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□ **Padubidri**

Platform extension-related OHE modification work at Padubidri were executed and commissioned departmentally, demonstrating the technical expertise, efficiency, and commitment of the Karwar team.



□ **Vaibhavwadi**

Completed the modification of OHE work in connection with the proposed FOB at Vaibhavwadi station yard. This helps to improve operational efficiency.

7.7. Ratnagiri lobby modernization:

The modification and upgradation work of the combined lobby at Ratnagiri has been successfully completed. The project was undertaken with the objective of improving operational efficiency, staff comfort, safety standards, and overall aesthetics of the workspace. The lobby has been transformed into a modern, well-structured, and visually appealing facility incorporating contemporary design elements and upgraded infrastructure.

7.8. Loco Operations: Operational Efficiency Improvements

- Systematic monitoring and planning have significantly enhanced operational efficiency.
- Instances of crew working beyond 12 hours reduced from 59 cases last year to 36 this year.
- Outstation rest periods exceeding 72 hours have been minimized.
- Achieved 98.6% closure of CMS abnormalities within three days, ensuring prompt response.
- Implemented speedometer analysis to improve performance monitoring.
- Conducted RS valve assessments by ALPs for better reliability.
- Introduced CVVRS analysis to enhance locomotive performance and ensure smooth operations.



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7.9. System Reliability:

- ❑ The replacement of conventional MS flat bonds with GI-based flexible bonds at critical CMS crossings and yards in the KAWR Region has significantly enhanced safety and durability.
- ❑ The introduction of a two-tier lighting arrangement at the under-gear pit line in Madgaon has enhanced working conditions and safety for maintenance staff.
- ❑ Innovative tools such as RS Valve Simulator Software, Loco Sarathi Book for emergency troubleshooting, and in-house SPM analysis software have been developed and implemented at Madgaon, contributing to better operational control and decision-making.
- ❑ To enhance maintenance standards, advanced technologies such as AI-based measuring instruments for live monitoring of various OHE parameters, advanced laser-based distance meters for accurate measurement of OHE height and stagger, and thermal imaging cameras for condition monitoring have been adopted.
- ❑ Shifting of neutral section: The KRPN neutral section has been successfully shifted to address gradient-related issues, resulting in smoother train operations.
- ❑ At Chiplun Railway Station, the footlight arrangement for the train watering system has been completed and commissioned. This installation ensures adequate illumination in the watering area, significantly improving visibility during night operations and enhancing staff safety, while enabling efficient and uninterrupted train watering under all conditions.

7.10. Technology absorption

The Details are mentioned below:

Sl. No.	Particulars	Status
(a)	Details of technology imported	Nil
(b)	Year of import	Nil
(c)	Whether the technology been fully absorbed	Nil
(d)	if not fully absorbed, areas where absorption has not taken place, and the reasons thereof	Nil
(e)	Expenditure incurred on Research and Development.	Nil

7.11. Foreign exchange earnings and outgo: During the year, there was foreign exchange Earnings of ₹Nil and Foreign Exchange Outgo of ₹40.20 Lakh on account of training and business development.

8. MECHANICAL

8.1 Operation & Maintenance of Nepal DEMUs:

- Cross border passenger train services between Jaynagar (India) and Kurtha (Nepal) were jointly flagged off by the Hon'ble Prime Ministers of India and Nepal on 02nd April 2022. Nepal Railway Corporation Limited (NRCL) entered into an operation & maintenance agreement with Konkan Railway Corporation Limited (KRCL) on 24th May 2021 and work started from 03rd April 2022. The contract covers deployment of



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manpower for operation of DEMU, operation of 04 railway stations, maintenance of DEMU with materials and technical advice for maintenance of Engineering and S&T assets. Since 03rd April 2022, these trains have been operating daily and they have now been extended from Kurtha up to Bijalpura (Nepal).



- The work of one-time revival of P.Way and S&T assets of Nepal Railway has been completed. The work was awarded by Railway Board with an advance of ₹12.98 Crore.
- The work of POH for the DEMU train sets has been carried out successfully at Rolling Stock Workshop of Charbagh, Lucknow.

8.2 Examination of Private / NRC Rakes: Railway Board has nominated KRCL for yard examination and repair of NRC wagons at locations other than IR maintenance depots. Examination of CWC rakes has been commenced at Verna Freight Yard of KRCL with effect from 15.06.2025.

8.3 Safety Works

- 08 numbers of Hot Axle Box Detectors (HABD) at various locations of KRCL territory has been installed to enable real-time monitoring and early detection of abnormal temperature rise in axle boxes of Rolling stocks which will enhance operational safety and minimizing en-route failures.
- Fire Detection and Suppression System (FDSS) and Fire & Smoke Detection System (FSDS) has been installed in all KRCL Pantry Cars, Power Cars and AC Coaches, to enhance fire safety.
- Drone cameras have been provided in Accident Relief Medical Vans (ARMVs) of KRCL for quick aerial assessment of accident sites and effective coordination during rescue operations.

8.4 Enhanced Capacity of RO-RO rakes: Carrying capacity of Roll-on-Roll-Off (RO-RO) rakes has been enhanced from 50 MT to 57 MT. This enhancement resulted in additional traffic of 579 trucks and revenue of ₹2.51 crore.

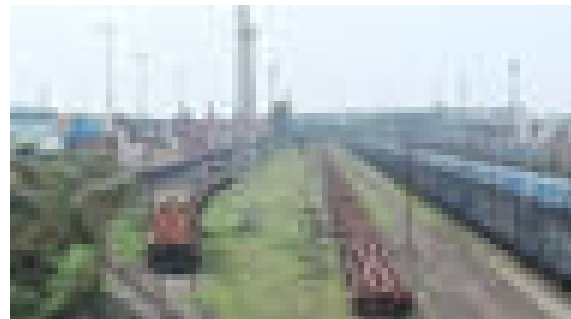
8.5 Mechanical department has been awarded the following projects:



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8.5.1 Leasing of locomotives:

- Supply, Operation and Maintenance of one number 1350/1400 HP capacity Diesel Electric Locomotive on Hire basis at Mormugao Port Authority, Goa.
- Operation and Maintenance of two numbers of Diesel Electric Locomotives for a period of five years at Kolkata Dock System, Syama Prasad Mukherjee Port, Kolkata.



8.5.2 Repair and Maintenance of Rolling Stocks:

- Repair of wagons and its sub-assemblies / components for Freight Rolling Stocks during Periodical Overhauling (POH) at Pratapnagar Workshop, Western Railway.
- Repairing & assistance in assembly of ICF bogies during Intermediate Overhauling (IOH) at Bhavnagar Workshop, Western Railway.





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- Provision of manpower at various location in the Ahmedabad area to carry out C&W activities for a period of four years, Western Railway.



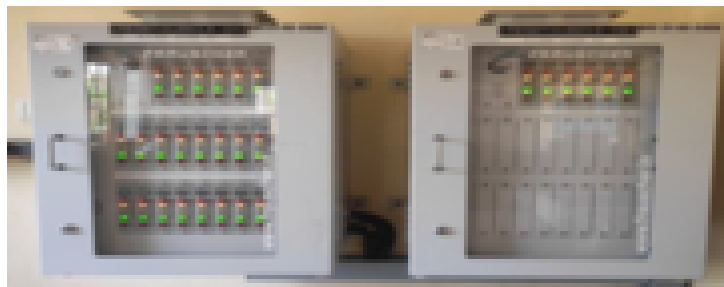
9. SIGNAL AND TELECOMMUNICATION

- 9.1. Train Operations - Improvements:** Doubling of Jokatte (SR) – Thokur (KR): Doubling of Jokatte-Thokur section was commissioned on 23.11.2025, in coordination with SR under pre-NI and NI. The work involved replacement of Relay based PI with Electronic Interlocking at Thokur station, Inter-slotting arrangement with Jokatte station of SR and S&T works such as provision of point machines -04 Nos for new cross-over, Track circuit 56 nos. & Elimination of Interlocked LC Gate No. LC-90A. This replacement of PI with EI at major yard was completed at no cost to KR, saving ₹15.28 Crore.



(Visual Display Unit (VDU) of Electronic Interlocking at Thokur station)

- 9.2.** MSDAC (Frauscher Make) axle counter track circuits were commissioned in lieu of existing single rail DC track circuits and alteration in EI logic was carried out at ACRN station on 21.02.2026 in Ratnagiri Region. The MSDAC system is equipped with dual sensors on both rails, thereby eliminating the Glued Joints and improving redundancy, punctuality and reliability. As both rails are available for traction return current, separate traction bonds are not necessary.



(Reset Cubical installed in Station Master Room at Achirne Station)

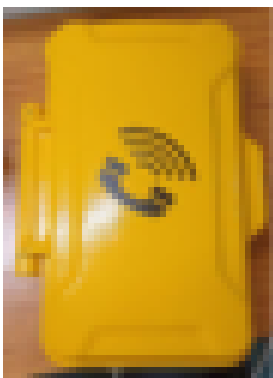


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(Dual Detection Point of MSDAC installed at Achirne Station Yard)

- 9.3.** Replaced 42 nos. of old and obsolete CGL make Data loggers with RDSO approved Efftronics make data loggers at 19 stations in Ratnagiri Region and 23 stations in Karwar region and connected on new Data logger IP network with CO/Belapur.
- 9.4. Analog Help Point Telephones inside long Tunnels:** Wall-mounted Analog Help Point Telephones with handset have been provided at every km inside 7 longer tunnels between Jun'25-Aug'25 for communication by Crew, maintenance personal etc. during emergencies apart from the existing Emergency communication arrangement. Operating procedure for working of this system has been notified and included in Working Time Table – Part-A.



(Analog Help Point Telephones installed in 7 longer Tunnels and Standard Push Button Telephone instrument installed at adjacent stations)

- 9.5. Alterations in Electronic Interlocking:** In house alteration in Electronic Interlocking logic circuits including FAT (Factory Acceptance test) & SAT (Site Acceptance Test) at 9 stations completed and all Signalling plans & drawings for ongoing works as well as maintenance activities have been prepared, validated and issue in-house by PCSTE's Drawing office team, eliminating the need for outsourcing and resulting in cost saving of ₹3.40 Crore.
- 9.6. Anemometers (Wind alarm control system) have been replaced at 04 locations:** Panval Bridge (completed on 30.12.2025), Mondovi Bridge, Zuari Bridge & Sharavathi Bridge (completed on 06.01.2026). The system monitors wind speed on real time basis and provides audible/visual alarms at adjoining Station, when wind velocity exceeds a threshold value at



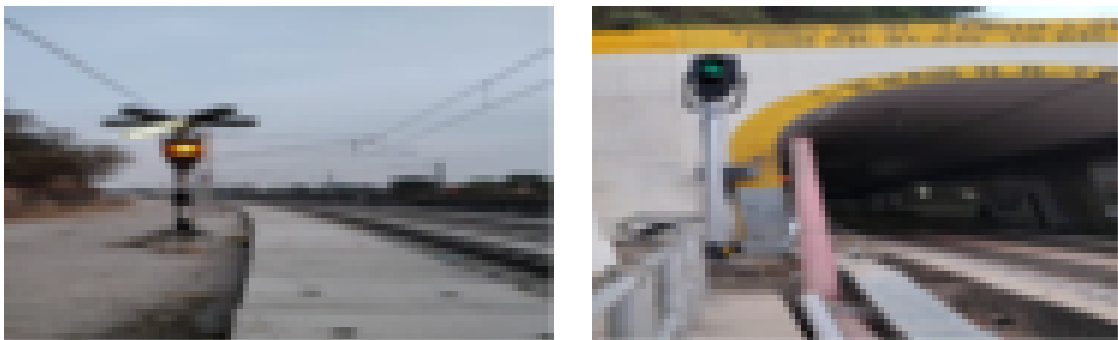
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above locations. The system is integrated with block instrument, thereby improving Safety in Operation of Trains.



(Site Unit and Wind Speed Sensor installed at Sharavathi Bridge)

- 9.7. Integrated maintenance of Katra-Banihal (111km) section of Northern Railway:** Contract worth ₹960 Crore is awarded by Northern Railway to KRCL for 5 years, out of which ₹297 Crore pertain to S&T maintenance. Manpower (75 nos.) have been trained and deployed for S&T maintenance (Regular and Contractual), apart from 2 regular executives. Critical spares, uniform & safety gadgets have been provided & maintenance has been taken over from 08.01.2026 for S&T portion.



(Down Home and Distant Signal at Shri Mata Vaishno Devi Katra Railway station)

9.8. Amenities-Improvements:

- Coach Guidance system and Trains at a Glance Board has been installed and commissioned at Chiplun station PF No.01 on 12.08.2025 and at Sawantwadi Road station PF-01 on 11.03.2026.



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(Coach Guidance Display Boards installed on platform no. 1 at Chiplun & Sawantwadi Road stations)

- Trains at a Glance Boards, have been installed and commissioned at Udupi & Thivim stations on 10.08.2025 & 19.08.2025 respectively.
- After receipt of Nirbhaya Funds from MoWCD through Railway Board on 12.09.2025, CCTV Surveillance system has been provided at 10 new stations & 1 halt station on KRCL on 31.03.2026 through existing lease contract, thereby saving ₹8.75 Crore for KRCL. Total 196 nos. cameras have been installed and integrated with existing centralized control room at Madgaon station.



(CCTV camera installed at Achirne station)

- 20 nos. CCTV Cameras have been installed on Platform No. 4, 5 & 6 on 20.11.2025 at Madgaon Station to improve security.

9.9. Non-Fare revenue earnings: Total of ₹599 Lakhs has materialised through lease of dark fibres, way leave charges through RCIL & BSNL and Scrap disposals.

9.10. Project Development Monitoring Cell /S&T participated in 41 projects with a total estimated value of ₹5336.45 Crore and bagged 03 projects worth of ₹175.51 Crore. The total S&T project revenue for FY 2025–26 is ₹81.49 Crore, with a margin of ₹5.27 Crore.



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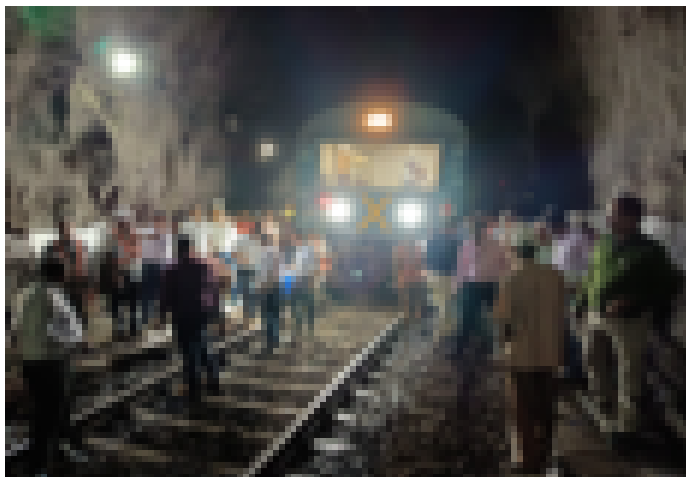


(Commissioning of Automatic Signalling in Lahli – Kalanaur Kalan Section of Bikaner Division, North Western Railway, Haryana)

10. SAFETY

10.1. Safety Audits

- Konkan Railway had conducted Inter Railway Safety Audit of West Central Railway, Jabalpur in March 2025 & Kota in August 2025.
- Inter Railway Safety Audit on Konkan Railway: SEC Railway Safety Audit Team had successfully completed the Inter Railway Safety Audit of Karwar Region on March 2025 and Ratnagiri Region on September 2025.



- Intra Railway Safety Audit of Ratnagiri Region was conducted on June 2025 & Karwar Region on November 2025.



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10.2. Mock Exercise on Disaster Management:

- On 09.07.2025 & 17.12.2025, Mock drills were conducted at MAO & RN Stations respectively by Civil Defence team of SWR & NER in coordination with KRCL.
- On 25.11.2025, KRCL had organized a Joint Mock Exercise at SHIROOR village, Gangaavali River Bridge No.1504, between GOK-ANKL section in KARWAR region (Karnataka) with NDRF/10 Battalion, Vijayawada (AP) along-with co-ordination of Karnataka State Civil Authorities, State Disaster management Authorities, Fire brigade team & State Medical team.

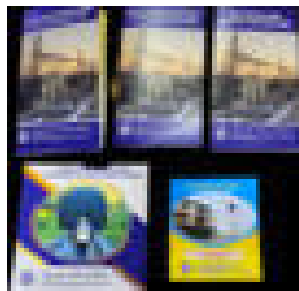


Mock Drill focused on River rescue and lifting of injured / stranded passenger from River to Bridge (lower level to higher level).

- On 24.03.2026 at VEN yard, Full Scale Mock Drill with ART/VEN & SPARMVMFDTV/ VEN was conducted.

10.3. Handbooks / Guidelines issued:

- Right Hand Signals over KRCL & Neutral section
- Responsibilities and duties of Monsoon Patrolman
- Safety precautions at TSS
- Safety precautions at Tower Wagon
- Usage of Discharge Rod
- Hand Signal
- Fire Safety
- Disaster Management Plan – 2025





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10.4. Special Safety Seminar/Workshops, Safety Inspections, Safety Drive & Circulars:

- i. To bring the Safety Awareness amongst the safety category staff, total 145 nos. of Safety Seminars/Webinar/Workshops were organized wherein 4806 staff are participated, total 64 nos. of Safety Drives and total 12 nos. of Safety Circulars were issued on different Safety Subject.
- ii. Safety Seminars on "Monsoon Precautions ", "Electrical Safety ", "Safety of S&T Assets"& "Safety at LC Gate" were conducted at CO/Belapur chaired by CMD.



- iii. Total 4784 number of inspections were carried out by Officers and Supervisors of Safety Department.

10.5. Family counseling to staff & their families and Nukkad Natak:

- i. Family Counseling was given on "SPAD" and interacted with families of Running staff at Lobby by CMD, Directors, HODs & RRM.s.
- ii. Organized Nukkad Natak to spread awareness among employee and commuters on various issues related to Railway Safety.

11. HUMAN RESOURCES DEVELOPMENT

- 11.1. Representation of SC/ST in KRCL:** As on 31.03.2026, Corporation had 824 and 368 nos. of SC & ST employees respectively.

Position regarding SC/ST Employees:

The recruitment guidelines regarding reservation of posts for SCs/STs/OBCs/EWS/PwBD (Divyanggjan)/Ex-Servicemen issued by the GOI from time to time are being followed in letter and spirit. Liaison officers have been appointed for SC/ST, OBC, EWS, PwBD (Persons with Benchmark Disabilities) and Ex-Servicemen employees of the Company. The contact details of the Liaison Officers are prominently displayed at all stations and establishment offices. A separate grievance register is being maintained at all stations and establishment offices for SC, ST, OBC and General Category employees. Further, Liaison Officers are available at their headquarters from 15:00 hours to 17:00 hours every second and fourth Wednesday to address the representations of above said categories.



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11.2. Major Policies issued and Achievements:

- o Executive Recruitment and Promotion Policy, 2025 (Revised) issued on 28.05.2025.
- o Grant of allowance to Tower Wagon Operator of ₹10000/- to eligible Technicians of Electrical department notified on 31.10.2025.
- o Schedule of Powers (SOP) for engagement of workforce for PDMC projects in the matter of Extension of Contract for Executives and Non-Executives on contractual basis notified on 05.03.2026.
- o Revised contract policy – engagement on fixed term basis in KRCL issued on 06.05.2025.
- o Recruitment notification no.CO/P-R/07/2025 dated 11.09.2025 issued for filling up 16 posts in Group B in Executive categories.
- o A fresh notification for filling up 79 posts for Track Maintainer and Pointsman has been issued on 04.07.2025.
- o Total 513 Non-Executives and 29 Executives were promoted in various categories and 649 employees were granted MACPS.
- o Enhancement of the rates of printer from ₹8000/- to ₹12000/- to recognized unions and associations notified on 19.01.2026.

11.3. Seniority: Updated Seniority of all cadres has been issued.

11.4. Promotion / Recruitment / Re-engagement / Apprentice:

The following are the details promotions/recruitment/contract/Apprentice:

Sr. No.	Promotion / Recruitment / Contract / Apprentice	Count
1	Promotion (non-executives)	513
2	Promotion Executives	29
3	GDCE	13
4	MACPS	649
5	Compassionate Ground Appointment	13
6	Trainee Apprentice	67
7	Open Line (Direct Contract)	182
	USBRL (Direct Contract)	68
8	Through Manpower Agency	383

Recruitment in Group D & License Porter:

PET (Physical Efficiency Test) for recruitment in Group D was conducted at Madgaon from



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16.01.2026 to 17.01.2026 and again on 08.04.2026.

Licensed Porter Selection was conducted at Madgaon on 23.12.2025.

11.5. Welfare:

- a) Scholarships/cash prizes were awarded to meritorious children of KRCL employees through Staff Welfare Fund.
- b) To foster unity and sportsmanship among employees, Inter Regional Sports Meet for Non-Executives was successfully organized at Ratnagiri from December 13th to 14th, 2025.
- c) Inter-Regional Sports Meet for Executives was held at Corporate Office from 28th November to 30th November, 2025.
- d) Ex-gratia of ₹17951/- granted to all non-executives for the year 2025.
- e) Dance Classes are conducted at Sahyadri Club, Ratnagiri.

11.6. Awards: The following awards at various levels were conducted and distributed to employees:

- A Special event was organized for felicitating the employees who worked on USBRL project on 14.10.2025 to mark the successful completion of the project.
- Organized and conducted Foundation Day Awards on October 15, 2025 at Cidco Grounds, Vashi.
- Various Special Awards / Competitions held as part of employee engagement program and motivation in Karwar Region is as under:

Sr. No.	Competition conducted on	Awarded to	Granted
1	Independence Day 2025 – Best station of Karwar region	Karmali station	Certificate & cash prize
2	Debate competition on the topic "Awareness of Swachhata In Railway Passengers	Team of 5.	Certificate.
3	Mono Act on the topic of Train Pasengers and Swachhata	Shri Vilas, Sr.SO/Accounts – First Prize, Shri Sukhram – CONST/Karwar.	Certificate.
4	Republic Day 2026 – Best employee of the year 2025	Shri R.Chandran, Sr.SE/Engg, Udupi.	Certificate & cash prize.
5	Republic Day 2026 – Best short video on KR.	Shri Shrikant Kannake, ESTM/III – First Prize. Shri Nandu Babu, SM – Second Prize	Certificate & cash prize.
6	Republic Day 2026 – Desk and Dress Combo	Electrical - 1 st Prize, Personnel - 2 nd Prize, Engineering - 3 rd Prize, ORH/Karwar – consolation prize	Certificate and Cash prize.



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11.7. Special Events / Activities

- **World Environment Day:** The following activities were conducted at Ratnagiri:
 - o Drawing Competition was conducted at Sahyadri Staff Club, Ratnagiri on 28.05.2025 in which 5 children participated.
 - o Essay Writing competition was conducted at Sahyadri Staff Club, Ratnagiri on 29.05.2025 in which 10 employees participated.
 - o Quiz Competition was conducted at Sahyadri Staff Club, Ratnagiri on 30.05.2025.
- **150 years of Vande Mataram:** A special program was organized at RN & KAWR regions on the occasion of 150 years of Vande Matram wherein employees of the region participated in the event.
- **Settlement to employees / family** members on account of various reasons:

Type of Settlement on account of	No. of cases
Superannuation	121
Death	16
Voluntary Retirement Scheme	13
Resigned	7
Removed	1
Total	158

11.8. Industrial relations:

During the year 2025–26, Industrial relations have been cordial with Unions, All India Scheduled Castes/Scheduled Tribes (AISC/ST) and All India Other Backward Caste (AIOBC) Associations.

The following types of meetings are held with recognized union, SC/ST & OBC Associations:

Region	PNM	RPNM	Informal meetings with SC/ST Association	Informal meetings with OBC Association
CO	18.06.2025	27.03.2026	19.11.2025	13.03.2026
RN	22.05.2025	-	-	27.06.2025
	27.01.2026	14.08.2025	-	-
KAWR	26.07.2025	03.09.2025	-	09.03.2026



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In addition to the above, 11 informal meetings were conducted with NRMU during the period.

11.9. Women Empowerment:

Informative, Educative & Gender Sensitizations programs were organized to empower Women Employees regarding POSH Act. Internal Complaint Committees (ICC) are formed with an external member from NGO at Corporate Office, Belapur as well as at regions. International Women's Day was celebrated in KRCL.

As on 31.03.2026, there are 462 nos. of women employees in the Corporation working all over jurisdiction of Konkan Railway holding some of important postings and crucial operation of train running. The percentage of women employees is 8.83% of the total employees.

- In the month of March 2026, Smt. Jaya Varma Sinha, IRTS, Information Commissioner (CIC), Govt. of India and Former Chairperson & CEO and Smt. Kiran Bedi, First Women IPS Officer (Retd.) & Former Lieutenant Governor of Puducherry have addressed the women employees of KRCL.
- A seminar on POSH Act and gender sensitization was conducted on 23.02.2026 at Corporate Office, Belapur by Dr. Praveen Kumari Singh IRPS Advisor at the Ministry of Labour & Employment to the women employees of KRCL.
- A seminar on POSH Act and gender sensitization was conducted on 25.11.2025 at Corporate Office, Belapur by Shri. Gnanadeep Sangadala, SPO/Gaz.& IT, KRCL to the women employees of KRCL.
- Session on POSH was arranged for female employees of Karwar region on 22.12.2025 at Community Hall, Karwar.
- A trip was arranged for women employees of Karwar to INS/Aditya, Kadamba, Karwar on the occasion of Women's Day 2026.

11.10. Trainings / Workshops

- One day Modular Training Program for Personnel department's Executives and Non executives held on 10.06.2025 in Board Room, 3rd floor.
- One day Training held for SC/ST Association members on 19.12.2025, in Board Room, 3rd floor.
- Two days training on dealing RTI matters held on 23.03.2026 & 24.03.2026 at ISTM, New Delhi for Executives.
- Two days workshop for Liaison Officers held on 24.03.2026 & 25.03.2026 at ISTM, New Delhi
- A workshop on Stress Management for creating awareness about mental stress was organized at RRM/RN Office on 29.10.2024. 60 employees attended the workshop.
- Investment session was conducted for retiring employees of Karwar region at Community Hall, Madgaon on 20.02.2026. The employees who were due to retire on superannuation up to December 2026 attended the session at Madgaon. Representatives from SBI, HDFC, India Post and NPS gave presentations and answered queries of the employees.



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- Training sessions on APAR, D&AR, sessions on KREIPRS and updation of PF nomination forms was held for employees of Karwar region at Conference Hall, Madgaon on 27.11.2025.

11.11. Module Development / System enhancements

Various modules are developed and system enhancements have made in ample areas.

□ Module Development

- VRS module made live on 22.05.2025
- Sahay Portal - Medical upload facility for Retirees implemented in March 2025.

□ System Enhancements

- Arrears & Recovery (Attendance Regularization) - technical upgradation from old JRAP to new JRAP.
- Attendance editing - technical upgradation from old JRAP to new JRAP.
- Payroll process - technical upgradation from old JRAP to new JRAP.
- Bug fixations in RMS module.

□ System Streamlining

Decentralization of KRREHS process & Settlement calculations at regional Personnel level.

11.12. Human Resources Position as on 31.03.2026

Category	GEN	OBC	SC	ST	TOTAL	Ex-Servicemen	PH	Minorities
Executives	129	39	27	12	207	1	3	19
Non-Executives	1789	2084	797	356	5026	8	46	547
Total	1918	2123	824	368	5233	9	49	566

11.13. Particulars of Employees: As per provisions of Section 197 of the Companies Act, 2013 read with the rule 5 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, every listed company is required to disclose the ratio of the remuneration of each Director to the median employee's remuneration and such other details as may be prescribed in the Director's Report. However, as per Notification No. GSR463 (E) dated 05.06.2015 issued by the Ministry of Corporate Affairs, Government Companies are exempted from complying with provisions of section 197 of the Companies Act, 2013.



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Konkan Railway Corporation Limited being a Government Company, such particulars are not included as part of Director's Report.

12. TRAINING

12.1. The department generated a total revenue of ₹3.85 crore - a remarkable increase of over 57% compared to the previous year's earnings, reflecting the growing demand for its training programs and services. As many as 2500 students of engineering and management colleges and 43 working engineers received training at KRA and GFITT. Apart from this, 781 staff of NTPC was trained at their 8 Plants earning appx. ₹40 lakh. The expenditure was strictly monitored and kept within the allocated revenue budget during the year.

12.2. Safety trainings:

- One of the key milestones this year was the completion of RC (Refresher Course) training by 845 staff who were due for their mandatory training. Through monthly follow-up the RCs were completed for all those due and relieved. Monthly counselling topics, an initiative of Training dept, were also edited and circulated on specific operational subjects.
- The SPAD awareness trainings were conducted through 21 workshops, covering 574 staff members in repeat sessions, while 486 staff received training through 39 Courses. Moreover, 453 staff was covered under SPAD (Signal Passed at Danger) in the LEAP initiative.
- The department exceeded its target by organizing 95 workshops, surpassing the initial goal of 90. A total of 26 special workshops on fire and first aid were conducted, covering 1,158 employees. Additionally, the LEAP (Learning Enhancement & Assessment Program) was a huge success, with 4,262 employees personally counselled in 435 interventions, which is 31.38% more than the target of 3,500 employees.

12.3. New courses

- During the year, a Special Induction Course on the WAG12B Locomotive has been introduced, which was earlier conducted at Saharanpur Loco Shed, NR. Further, new Special Induction Course on the WDG4G/6G Locomotive has been started, which was previously conducted at Kalyan, Central Railway (CR). A Special Crash Course on MEMU has been introduced for TMRs working on MEMU trains, covering an overview of MEMU and its braking system, along with one day of practical training including C & W sessions. Training for Vande Bharat trains was initiated last year, which was earlier conducted at Kalyan, CR.

12.4. Skills trainings

- In terms of employee development, a total of 4,579 individuals underwent training through various programs, marking a 21.49% increase from the previous year and training man-days of 40,480 was achieved.
- 5-days MDP programs were conducted for Supervisors through MAHE, Manipal and 90



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Supervisors underwent the program. Special 5-days skills program was designed and conducted for Artisans through Dr. T M A Pai institute and 99 staff was covered.

12.5. RHSDC: The RHSDC also contributed significantly, with 14 courses conducted during the year and a total of 1,776 students trained, surpassing the target of 1,500.

12.6. New initiative

In addition to conventional training programs, the department launched several new initiatives this year. Notably, a collaboration with the University of Surrey, UK, was established for specialized training in Bridge Technology, marking a strategic step towards international knowledge exchange. A collaboration was also entered into for training more than 1,000 students of Indira University.

12.7. Karmayogi

An awareness drive was launched to ensure that employees register for Karmayogi iGOT training programs. As many as 1,601 employees were reached in the drive. With meticulous follow up, 946 staff completed at least one Karmayogi program.

12.8. Awareness Drives

The department also made notable contributions to community awareness and social responsibility. A Railway Awareness Drive, an initiative undertaken by training department 8 yrs ago, was conducted in schools, reaching 2,002 students. A special program on Safety and Sensitization was held for 135 TTEs, covering customer-centricity, fire fighting and related topics. Furthermore, 39 sessions on the Rights of Persons with Disabilities Act, 2016 were organized, training 629 employees on this crucial subject.

12.9. Awards

The Training Department's efforts also brought 10 awards for KRCL during the year, including the prestigious ET Infra Rail Show Awards 2025 and the Skoch Award. Awards were also received for Training vertical. These awards reflect the quality and impact of the department's training programs and initiatives.

12.10. Marketing collaterals initiative

- To enhance the dissemination of knowledge through GFITT programs, the department also edited and published a special book on Tunnels. Brochures on Tunnels and Bridges, and a Training Department brochure was also made. These materials have been widely circulated to support internal and external stakeholders.
- The department began preparations to organize a Tunneling Conference, aimed at sharing industry knowledge and advancing technical expertise. Throughout the year, the department also took on significant role as anchors for various important events, further showcasing their leadership and communication skills.



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- The Training Department's performance in 2025-26 highlights its commitment to enhancing employee competencies, driving safety and awareness, and showcasing KRCL as a leader in the industry.

13. MATERIAL MANAGEMENT:

- During the year, scrap sale of ₹45.36 Crore has been achieved through E-auction which is best ever & higher by 10.28% from previous best. Money value realized during the year is ₹47.21 Crore which is also best ever and higher by 17.94% than previous best.
- KRCL has been awarded the Prestigious National Awards for the Excellence in PSU 2025 for 'Best Performances in Procurement of Goods and Services'.
- Business Partners Meet 2026 - MMD was successfully organized the Business Partners Meet on Monday 23rd March 2026.
- MMD has covered highest ever 3325 items i.e. 9.59% more CGF up to March 2026 compare to same period of last year and this is the higher ever. In terms of purchase value, it is 182% higher than same period of last year.
- MOU signed between Konkan Railway Corporation Limited and M/s. Marmagao Port Authority for ₹5 Crore on 27.10.2025 during the India Maritime Week 2025 for supply of Engineering Items and KRCL also received and completed an order for ₹2 Crore to supply of P-Way Engineering Items.
- Direct SCRAP Sale to Private Party: At MAO Stores Depot, Rails Quantity of 223 MT sold to M/s SRC Company Infra (P) Ltd. as direct Sale and realised ₹92.5 Lakhs with 20.68% profit.

14. VIGILANCE

For safeguarding the Railway working system, Vigilance department conducted 111 nos. of Preventive Checks in the year 2025-26 resulting in recovery of ₹48.94 Lakhs. Total 46 nos. of complaints were received in year 2025-26, out of which, 20 nos. were found to be anonymous / pseudonymous, 22 nos. having no vigilance angle were sent to concerned departments for necessary action. 4 nos. of complaints were taken up for investigations. Allegations were not found proved in 2 nos. of complaints. Anomalies were detected during Investigation into one complaint and concerned department has been advised to take suitable DAR action on the employee responsible. Investigations into balance 1 no. of complaint is underway. Punitive action resulting out of Vigilance cases in year 2025-26 are DAR action under Minor penalty against 3 officials. Administrative action has been taken against 5 officials. Apart from the preventive checks conducted, steps are taken to educate the employees on the ill effects of Corruption and to inculcate good ethics, honesty and integrity by conducting training to officers and staff on topics related to Vigilance matters in online as well as offline mode. A total of 15 nos. of such training sessions conducted during year 2025-26. Four System Improvements were suggested in areas of works tenders, allowances, vehicle hiring, etc.

A campaign based on Vigilance Awareness Week 2025 was organized from 18th August



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2025 to 17th November 2025. The theme for the year was “सतर्कता: हमारी साझा जिम्मेदारी” “Vigilance : Our Shared Responsibility”. As part of the same, various activities such as display of Banners & Posters at conspicuous locations in Offices and Railway Stations, conducting various competitions, organizing guest lectures in the Regions and at Corporate Office were undertaken by guest lecturers and departmental personnels.

- 15. HEALTH CARE:** Manday loss in 2025-26 was 1.29% thereby ensuring availability of more human resource at respective work station and increased output. 65 health checkup and diagnostic camps were organized in the health units during the year. 2540 beneficiaries have availed the benefit of these camps. 649 Initial Medical Examinations and 1275 Periodical Medical Examinations were conducted during the year. Cancer detection camps, Tuberculosis camps were also conducted on World Cancer Day and World Tuberculosis Day respectively and 346 beneficiaries were screened during the camps. Automated External defibrillators (AED) have already been procured and installed at six major stations of Konkan Railway like Chiplun, Ratnagiri, Thivim, Madgaon, Karwar, Udupi and in ARMV Scale I, Ratnagiri.

16. INFORMATION TECHNOLOGY

16.1. Projects

- KRCL successfully implemented and is maintaining the Financial Accounting System (FAS), along with hosting and management of MRVC's IT infrastructure, including servers at DC/BLP. This engagement is a five-year contract, of which three years of post-implementation support services have been successfully completed, with the remaining two years currently in progress.
- KRCL has further Signed MoU with MRVC for the implementation and hosting of the Payroll Management System for MRVC.

16.2. Passenger Amenities

- A new KR Mirror Mobile App has been launched with essential travel information for passengers, women-centric safety features, business information for freight customers, and disabled-friendly functionality, available on both iOS and Android. So far there has been 10K number of downloads.
- The KRCL Website has been fully revamped and audited, with a modern public interface, and is certified by STQC (Standardization Testing and Quality Certification). This provides a safe, reliable, and compliant digital platform for all users.

16.3. Operational Efficiency

- Newly launched KRCL's Intranet website 'Disha', offers a modern, secure, and bilingual interface with improved navigation. Integrated calendars, galleries, and other user-friendly features significantly enhance KR employee's accessibility and engagement.
- The API Integration between IREPS and KRCL's ERP has enabled seamless data exchange for procurements processed through the IREPS, reducing time for finalization of tenders and



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Po's.

- Successfully implemented the Rajbhasha e-Pustakalay, promoting digital access to Hindi resources and supporting official language initiatives.
- Upgraded internet bandwidth capacity and established redundancy, ensuring high availability, improved network performance, and uninterrupted operations.
- Implemented an Indoor Bill Credit Processing System, OPD bills of retired employees under the Pensioners category for hospitals within the HM module, streamlining billing workflows and enhancing accuracy and turnaround time.
- Successfully completed the ISO 27001 annual surveillance audit and conducted VAPT of IT infrastructure through CDAC, strengthening information security posture and compliance.
- Conducted Disaster Recovery (DR) drills for ERP, eOffice, and KRCL website applications at MAO, ensuring system resilience, business continuity, and preparedness for contingencies.
- Bid Management System was developed and implemented to handle the tendering process involving EoI partners
- Implemented a Revenue Project Finance Monitoring System to track project-wise financial performance, including revenue, expenditure, and budget utilization in real time and expenditure against of particular project and various dashboards. Thus helps get the project financial control, and timely monitoring of project for project overrun.
- Voluntary Retirement System was newly developed and implemented for managing VRS application and has interface with Settlement Module.
- Successfully revamped and implemented the Payroll Module incorporating comprehensive functionalities such as Establishment Masters, Monthly ARD, DAArrears, FSC and Ex-Gratia calculations, Leave Encashment, and Attendance Regularization. The initiative streamlined payroll processing, enhanced accuracy and compliance.
- Successfully revamped the Provident Fund (PF) Module with enhanced functionalities on a modern technology platform, completed. The upgrade improved system performance, ensured better compliance, accuracy in PF processing, strengthened efficiency & user experience.
- Successfully completed the migration of the email system to a cloud-based mailing platform (Zoho), resulting in improved reliability, enhanced security, and better scalability, along with streamlined communication and reduced infrastructure dependency.

17. RAILWAY PROTECTION FORCE

Railway Protection Force deployed in KRCL are assigned with the responsibility of Protection of KRCL properties, assets and protection of passengers and passenger area which they execute as per provisions envisaged under RPF Act, Railway Property Unlawful Possession Act 1966, Railways Act, 1989 etc. In spite of the lean strength position, RPF/KRCL has efficiently discharged their responsibility by ensuring security to Railway property, passengers and enabling smooth operations of Trains over KRCL. During the Financial year 2025-26, due to the alertness and efforts of RPF staff over KRCL, 66 criminals involved in committing theft of passenger belongings were arrested by RPF with recovery of stolen property worth ₹37.98 lakh. Total 15 cases were registered under Railway Property



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(Unlawful) Possession act. against the 31 accused persons involved in theft of railway Property and ₹4.86 lakh stolen railway property was recovered from them. Total 1039 cases under the various sections of Railways Act were registered against offenders including anti-social elements from Trains & Railway premises and a total fine amount of ₹8.94 lakh was realized from them by various Courts. 03 accused persons were arrested with seizure of 15.844 Kg cannabis (Ganja) valued ₹10.50 lakh.

RPF teams conducted raid against Touts operating in black marketing of reservation tickets and 07 offenders were arrested with recovery of tickets worth ₹1.35 lakh forfeiture of 48 nos. of future journey tickets and 32 nos. of illegal User IDs were blocked by IRCTC. All the arrested offenders were prosecuted in Courts of Law. RPF staff assisted Commercial staff in ticket checking in which 9971 persons were fined and an amount of ₹84.05 lakh was realised. RPF staff of Konkan Railway secured 318 lost/ left behind luggage / valuable articles of passenger's worth ₹1.45 Crore and handed over the same to owners /passengers. RPF rescued 94 run away children including 23 minor girls from Trains / Rly. Premises and handed over them to their parents / Child Help Line. During the period under review, RPF/KRCL seized 6030 illegally transported liquor bottles valued ₹9.64 lakh with arrest of 67 bootleggers from trains /station premises and handed over to Excise department. Similarly, 276 Cigarette smoking cases were detected and fine amount of ₹55,200/- was realised from defaulters.

Security of Women and Children on Railways: Safety and security of Women and Children are accorded high priority and real time assistance is ensured on complaints received through Helpline No.139, Twitter and Rail Madad etc.

18. PROGRESS IN OFFICIAL LANGUAGE IMPLEMENTATION OF CORPORATION

- (i) वर्ष 2024-25 के दौरान सर्वोत्कृष्ट राजभाषा कार्यान्वयन के लिए दिनांक 12.06.2025 को क्षेत्रीय रेल प्रबंधक कार्यालय, रत्नागिरी को नराकास, रत्नागिरी द्वारा प्रथम स्थान की 'राजभाषा शील्ड' से सम्मानित किया गया। यह पुरस्कार क्षेत्रीय रेल प्रबंधक और प्रमाण-पत्र क्षेत्रीय राजभाषा अधिकारी द्वारा ग्रहण किया गया।



- (ii) दिनांक 18.06.2025 को आयोजित नराकास, उडुपि की बैठक में वर्ष 2024-25 दौरान राजभाषा कार्यान्वयन के क्षेत्र में सहायनीय कार्य हेतु कोकण रेलवे के उडुपि कार्यालय को 'विशेष राजभाषा पुरस्कार' से सम्मानित किया गया। उक्त शील्ड श्री सुदर्शन रेड्डी, वरिष्ठ संकेत एवं दूरसंचार इंजीनियर और प्रमाण-पत्र श्री सतीश धुरी, अनुवाद अधिकारी द्वारा ग्रहण किया गया।



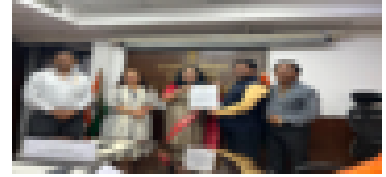


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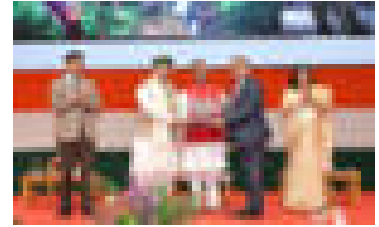
- (iii) दिनांक 20.06.2025 को श्री सन्तोष कुमार झा, अध्यक्ष एवं प्रबंध निदेशक महोदय को साहित्यिक, सामाजिक, सांस्कृतिक संस्था – आशीर्वाद की ओर से “आशीर्वाद राजभाषा रत्न” पुरस्कार से सम्मानित किया गया।



- (iv) “राजभाषा की विकास यात्रा में कुछ अविस्मरणीय पल” विषय पर निर्मित लघु फिल्म के लिए दिनांक 30.06.2025 को नई दिल्ली में डॉ. मीनाक्षी जौली, संयुक्त सचिव, राजभाषा विभाग, गृह मंत्रालय द्वारा श्री सदानंद चितले, सहायक उप महाप्रबंधक (राजभाषा), कोंकण रेलवे को ‘प्रशस्ति प्रमाण-पत्र’ से सम्मानित किया गया।



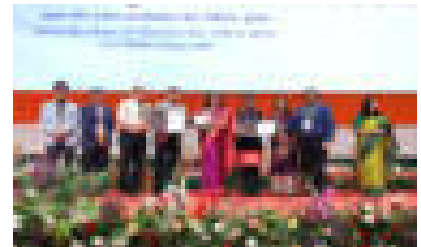
- (v) दिनांक 14.09.2025 को गांधीनगर, गुजरात में आयोजित हिंदी दिवस समारोह में मा. केंद्रीय विधि एवं न्याय राज्य मंत्री श्री अर्जुन राम मेघवाल जी तथा मा. राज्यसभा सांसद श्री दिनेश शर्मा जी के कर-कमलों से कोंकण रेलवे को द्वितीय स्थान का ‘राजभाषा कीर्ति’ पुरस्कार प्रदान किया गया। यह सम्मान कोंकण रेलवे की ओर से अध्यक्ष एवं प्रबंध निदेशक श्री सन्तोष कुमार झा ने प्राप्त किया।



- (vi) दिनांक 14.09.2025 को गांधीनगर, गुजरात में आयोजित 'हिंदी दिवस एवं पांचवे अखिल भारतीय राजभाषा सम्मेलन' में मा. केंद्रीय विधि एवं न्याय राज्य मंत्री श्री अर्जुन राम मेघवाल जी तथा मा. राज्यसभा सांसद श्री दिनेश शर्मा जी द्वारा नराकास, नवी मुंबई के अध्यक्ष, श्री सन्तोष कुमार झा जी तथा सदस्य सचिव, नराकास, नवी मुंबई, श्री सत्येन्द्र कुमार शुक्ला जी को 'नराकास राजभाषा सम्मान पुरस्कार' - प्रथम स्थान की राजभाषा शील्ड एवं प्रशस्ति प्रमाण-पत्र प्रदान कर सम्मानित किया गया। कोंकण रेलवे विगत आठ वर्षों से नराकास, नवी मुंबई का कार्य-संचालन कर रही है। नराकास, नवी मुंबई को सातवीं बार यह पुरस्कार प्राप्त हुआ है।



- (vii) दिनांक 15.09.2025 को गांधीनगर, गुजरात में आयोजित 'पांचवे अखिल भारतीय राजभाषा सम्मेलन' में मा. अंशुली आर्या, सचिव राजभाषा विभाग (गृह मंत्रालय) द्वारा नराकास, नवी मुंबई के सचिव श्री सत्येन्द्र कुमार शुक्ला और उप-सचिव श्री सदानंद चितले को 'सर्वश्रेष्ठ नराकास सम्मान - शील्ड एवं प्रशस्ति प्रमाण-पत्र प्रदान कर सम्मानित किया गया।



- (viii) दिनांक 14.09.2025 को गांधीनगर, गुजरात में आयोजित हिंदी दिवस समारोह में मा. केंद्रीय विधि एवं न्याय राज्य मंत्री श्री अर्जुन राम मेघवाल जी तथा मा. राज्यसभा सांसद श्री दिनेश शर्मा जी के कर-कमलों से कोंकण रेलवे के





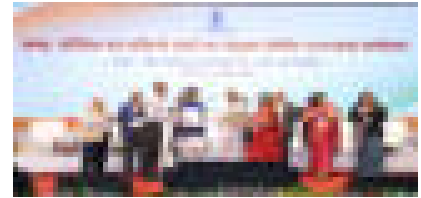
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अध्यक्ष एवं प्रबंध निदेशक श्री सन्तोष कुमार झा द्वारा लिखित काव्य संग्रह "स्याही का सिपाही" का लोकार्पण किया गया।

- (ix) वर्ष 2024 के दौरान रेल मंत्रालय के उपक्रमों के श्रेणी के अंतर्गत राजभाषा कार्यान्वयन में उत्कृष्ट कार्य करने के फलस्वरूप दिनांक 26.12.2025 को रेल मंत्रालय, रेल भवन में श्री सतीश कुमार, अध्यक्ष एवं मुख्य कार्यपालक अधिकारी, रेलवे बोर्ड द्वारा कोंकण रेलवे को "रेल मंत्री राजभाषा रनिंग ट्रॉफी" पुरस्कार से सम्मानित किया गया। यह पुरस्कार श्री सन्तोष कुमार झा, अध्यक्ष एवं प्रबंध निदेशक और श्री सत्येंद्र कुमार शुक्ला, मुख्य राजभाषा अधिकारी एवं कार्यकारी निदेशक (व्यवसाय एवं परिचालन) द्वारा ग्रहण किया गया।



- (x) दिनांक 20.01.2026 को अहिल्या विश्वविद्यालय, इंदौर, मध्य प्रदेश में आयोजित मध्य, पश्चिम एवं दक्षिणी क्षेत्रों के संयुक्त क्षेत्रीय राजभाषा सम्मेलन के दौरान कोंकण रेलवे के मडगाँव कार्यालय को द्वितीय श्रेणी के पुरस्कार से सम्मानित किया गया। यह पुरस्कार गृह राज्य मंत्री श्री बंडी संजय कुमार और श्री शंकर लालवानी, सांसद महोदय द्वारा प्रदान किया गया। उक्त पुरस्कार की शील्ड श्रीमती आशा शेट्टी, क्षेत्रीय रेल प्रबंधक महोदय द्वारा और प्रमाणपत्र श्री प्रदीप बालिगा, क्षेत्रीय राजभाषा अधिकारी महोदय द्वारा स्वीकार किया गया।



- (xi) नवी मुंबई, नराकास की ओर से कोंकण रेलवे को कार्यान्वयन एवं गृह पत्रिका के लिए स्वतंत्र रूप से प्रथम स्थान पुरस्कार से सम्मानित किया गया।



- (xii) दिनांक 17.10.2025 को आयोजित नराकास, मडगाँव की बैठक आजोजित की गई। इसमें वर्ष 2023-24 और 2024-25 के लिए कोंकण रेलवे, मडगाँव कार्यालय को स्वतंत्र रूप से प्रथम स्थान के राजभाषा पुरस्कार से सम्मानित किया गया। यह पुरस्कार श्री सी के थोबियस, वरिष्ठ स्टेशन प्रबंधक, मडगाँव और श्री धनंजय वर्मा, सहायक यांत्रिक इंजीनियर, वेर्णा द्वारा ग्रहण किया गया।



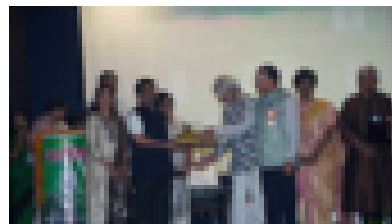
- (xiii) दिनांक 24.02.2026 को आशीर्वाद भाषा सेतु पुरस्कार में अध्यक्ष एवं प्रबंध निदेशक, कोंकण रेलवे को उनके 'स्याही का सिपाही' काव्य संग्रह के लिए 'मूल साहित्यिक कृति' पुरस्कार से सम्मानित किया गया।





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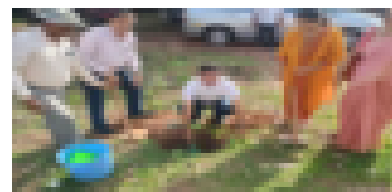
(xiv) दिनांक 24.02.2026 को आशीर्वाद भाषा सेतु पुरस्कार में कोंकण रेलवे की 'कोंकण गरिमा' गृह पत्रिका को 'श्रेष्ठ गृह पत्रिका पुरस्कार' से सम्मानित किया गया।



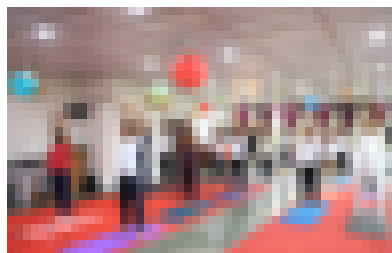
19. GENERAL ADMINISTRATION

19.1. Campaigns & Drives

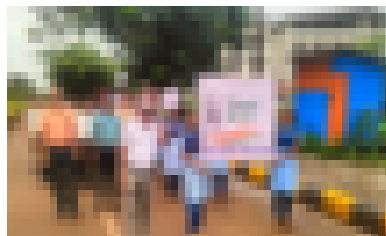
- **World Environment Week:** Konkan Railway celebrated World Environment Week from 22.05.2025 to 05.06.2025. The main highlight of this campaign was the importance of ending plastic pollution. Updates on the activities organized have been uploaded on social media and Meri Life Portal.



- **11th International Yoga Day** was celebrated with great enthusiasm embracing the theme 'Yoga for One Earth, One Health' at the Corporate Office as well as Regional Offices and Station Premises. These sessions promoted mindfulness and well-being, echoing the theme 'Yoga for One Earth, One Health'. As per guidelines issued by Railway Board, Konkan Railway also registered themselves as one of the Yoga Sangam organizers.

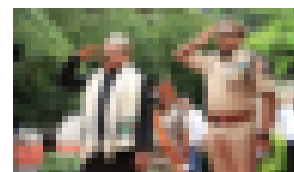


- **Swachhata Hi Seva Campaign 2025:** As per directives received from Railway Board Swachhata Abhiyan was observed from 1st to 15th August 2025 as Independence Day Celebrations (IDC), 2025 all over Konkan Railway and the same is being continued from 16th August to 31st October 2025. Swachhata Hi Seva Campaign from 17th September to 2nd October 2025 as well as Swachhata Pakhwada Campaign from 1st to 15th October 2025 was also observed in addition to the Special Campaign 5.0 which was observed from 2nd to 31st October 2025.



19.2. OFFICIAL FUNCTIONS / WELFARE

- On 06.06.2025, Hon'ble Prime Minister dedicated to the nation a new rail line between Katra-Banihal Section of USBRL Project and flagged off Vande Bharat Trains simultaneously to and fro Katra-Srinagar.
- Independence Day was celebrated on 15.08.2025 all over Konkan Railway. 'Har Ghar Tiranga' Abhiyaan was undertaken and National Flags were procured and distributed to all employees. Various competitions were organised and employees and their families were felicitated during the celebrations on 15.08.2025.





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- Foundation Day: Konkan Railway celebrated its 35th Foundation Day at CIDCO Convention Centre, Vashi on 15.10.2025, recognizing the dedication and excellence, Awards and Commendation Certificates were presented to outstanding employees. Various arrangements were taken care of with regard to printing of banners, backdrop, stage arrangements, liaising with Event Managers for successful conduct of the function.
- Konkan Railway Women's Cultural & Social Service Association organized Anand Mela on 20 and 21.12.2025 titled 'Take a Break' which was inaugurated by Smt. Manisha Jha, President of KRWC&SSA along with Association Members and Senior Officials. 
- A vibrant reflection of India's spirit was brought alive through a cultural performance by the little children during the Republic Day Celebrations at Konkan Rail Vihar Nerul, thereby filling the air with pride and patriotism. The National Flag was unfurled by CMD/KRCL marking the 77th Republic Day of our Country. Various competitions were organized for the employees and their families and suitably rewarded during the event. 
- International Women's Day was celebrated on Konkan Railway which was graced by Smt. Jaya Varma Sinha, Information Commissioner (CIC) & Former Chairperson & CEO, Railway Board. 

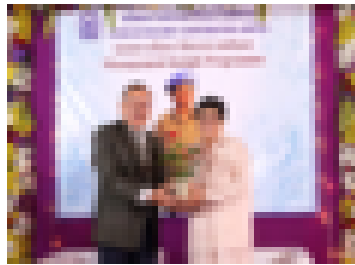
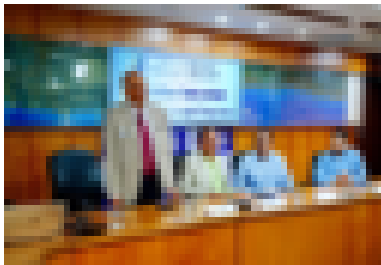
19.3. Management Insight Program Sessions organized for KR Employees:

- 'A Journey towards Excellence, hurdles encountered and lessons learnt' by Padma Shri Dr. Chandraprakash Dwivedi, Television Serials / Film Director & Writer on 25.04.2025.
- 'Artificial Intelligence' by Shri Pradeep Achan, CEO Amrita Technologies on 29.05.2025.
- 'Motivation' by Shri Sachin Pilgaonkar, Renowned Actor, Director, Producer, Writer & Singer on 20.06.2025.
- 'Cyber Crime' by Shri D Sivanandan, IPS (Retd) on 10.07.2025.
- 'Science of Living: 21 Principles for Life Management' by Dr. Parmod C Sehgal, Ex-MD / MRVC on 28.08.2025.
- 'Motivation' by Ms. Ami Ganatra, Management Professional and Author on 17.09.2025.
- 'Health Benefits of Sahaja Yoga' by Prof. Dr. Sandeep Rai, M.B.B.S, D.N.B. (Internal Medicine) and Dr. Madhur Rai on 30.10.2025.
- 'RTI Act 2005' by Shri Sanjay Dhavalikar, Former Chief Information Commissioner, Goa at Madgaon on 25.11.2025.
- 'Motivation' by Shri Virag M Wankhede, Playback Singer, Producer, Director, Social Worker & Entrepreneur on 27.11.2025.



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- 'RTI Act Awareness' by Shri Sanjay N Dhavilkar, Former Goa State Information Commissioner shared insights on 07.01.2026.
- 'RTI Act' by Shri Naveen Maheshkumar Agrawal, Registrar, Dada Ramchand Bakhru Sindhu Mahavidyalaya & Certified RTI Trainer on 16.02.2026.
- 'CSR' by Shri Amit Sachdeva, 'CSR Man of India' on 20.02.2026.
- 'Ethics in Governance' as well as 'Prevention of Sexual Harassment (POSH)' by Dr. Praveen Kumari Singh, Advisor at the Ministry of Labour & Employment on 23.02.2026.
- 'Motivation and time management' by eminent Indian Television Personalities, Shri Shishir Sharma and Shri Ravi Yadav on 16.03.2026.
- 'Motivation' by Dr. Kiran Bedi, First Woman IPS Officer (Retd.) & Former Lieutenant Governor of Puducherry on 18.03.2026.



19.4. CSR Activities: For FY 2025-26 an amount of ₹497.25 Lakh has been allocated for CSR activities. As per Schedule VII under Section 135 of Companies Act, various CSR activities have been approved by the Board of Directors and are being implemented in a phased manner. Following CSR activities have been completed.

- Installed Mini science Centre (Science & Math Lab) at 06 school (3 in Maharashtra & 3 in Karwar).
- Smart Screens in school (Interactive panel) at Govt. school Ratnagiri and Karwar regions.
- Provision of all in one desktop, printer, library and furniture for schools.
- Contribution to Swachh Bharat Kosh and AFFDF.
- Dedicated vigilance vehicle (Jeep) to the Kota Police Station (Udupi) for Women & Child safety, etc.
- Support for Minimally Invasive Ablative Cancer Therapies at Tata Memorial Centre-ACTREC, Kharghar
- Balance activities are in progress.

19.5. Awards:

- Prestigious PSU Samarpan Award for visionary leadership awarded by GovConnect at the 4th Edition of PSU Transformation Conclave 2025 held in New Delhi on 17.04.2025.
- On 12.06.2025, Regional Railway Manager/Ratnagiri Office bagged First Prize from Town Official Language Implementation Committee (TOLIC) for outstanding work in implementation of Rajbhasha.
- On 13.06.2025, KRCL received ET Infra Rail show Award 2025 for outstanding Bridge / Tunnel construction in Rail.



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- On 13.07.2025, KR honored with Prestigious National Awards for Excellence in PSU 2025 in four categories viz. CEO of the Year, Best PSU in Research & Innovation, Best Performance in Procurement of Goods & Services and Best PSU in Training & Development.
- On 28.03.2026, KR honored with Prestigious SKOCH Award for 'PSU Transformation' at the SKOCH Summit event held in Delhi.

19.6. VISITS OF PARLIAMENTARY COMMITTEES & OTHER MEETINGS

19.6.1. KRCL had an opportunity to interact with a total of 06 Parliament Committees on various issues in FY 2025-26

- Standing Committee on Railways (2024-25) on 19.04.2025 at Mumbai - 'Review of Rail Infrastructure and Projects in Coastal Regions'.
- Second Sub-Committee of Parliamentary Language on 23.04.2025 at Mumbai.
- Standing Committee on Social Justice and Empowerment (2024-25) on 02.06.2025 at Mumbai - 'Implementation of measures taken under 'Accessible India Campaign (AIC) Scheme' on Konkan Railway'.
- Standing Committee on Railways (2024-25) at Katra on 14.07.2025 - 'Construction and Maintenance of Rail Tunnels & Bridges including ROB/RUBs'.
- Standing Committee on Railways (2024-25) at Srinagar on 16.07.2025 - 'Expansion of Rail Network in North East & Union Territories' focussing particularly on assessment of USBRL Project.
- Department Related Parliamentary Standing Committee on Industry at Mumbai on 29.12.2025 - 'Implementation of 25% prescribed procurement from MSEs by CPSEs under Public Procurement Policy'.

19.6.2. Konkan Railway Users' Consultative Committee: The 22nd and 23rd Meeting of Konkan Railway Users' Consultative Committee were conducted at Goa and Navi Mumbai on 11.09.2025 and 06.03.2026 respectively. The Hon'ble KRUCC Members appreciated the efforts put in by Konkan Railway to organize this meeting. Various passengers' related issues were discussed during the meeting.



19.6.3. PARLIAMENT SESSION: 68 parliamentary questions received from Lok Sabha and Rajya Sabha and 07 State Legislative Assembly were replied in 2025-26.



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19.7. Business Development

- KRCL will be constructing a goods siding at Bhoke station as a capital budget proposal at a total cost of ₹134.86 Crore. The funding for this project is through an MoU on Refundable Non-lapsable Interest Free Deposit basis. Proposal has been sent to Railway Board on 25.07.2025. Vide letter dated 12.03.2026, Railway Board has accorded approval for setting up of Siding at Bhoke station for handling of cargo by M/s JSW Jaigarh Port Limited with some conditions.
- M/s CONCOR has accorded in-principle approval for extension of half rake siding into a full rake siding at MMLP, Balli at a cost of ₹25.79 Crore. Corporation will execute the entire work. Upon issuance of LOAs by Engg., S&T and Elect departments, M/s. CONCOR has released ₹12.62 Crore on 29.01.2026 towards 1st tranche payment. Work has commenced and TDC is 30.06.2026.
- Business Development department successfully organized KRUCC meeting in Goa on 11.09.2025.
- Business Development department coordinated with Director (Social welfare) & Govt. of Goa for release of ₹34.02 lakh to the Corporation towards balance payment of FTR special trains.
- Karnataka Maritime Board (KMB) has issued work order to the Corporation on 22.12.2023 for preparing a DPR for rail connectivity to Manki Port. Business Development department coordinated with KMB for release of advance payment of ₹15 lakh to the Corporation & same is received on 13.03.2024. Draft DPR was submitted to KMB on 09.07.2025 and the same is under scrutiny. As requested by KMB vide their letter dated 11.02.2026, Corporation has submitted broad cost estimates for alternative alignments on 05.03.2026.
- Master Plan of Madgaon (MAO) Station: All existing structures, amenities etc. available on all six platforms have been mapped and conceptual plan has been prepared with a vision of next 5 years. A presentation on conceptual plans of redevelopment of MAO station was made to Hon'ble Chief Minister of Goa in the presence of Hon'ble Minister for PWD, Chief Secretary and Senior officers of Govt of Goa & Corporation on 30.03.2026 at Madgaon. Govt. of Goa has constituted a committee comprising of PCE/PWD, Supdt. Engg.- IV/II, PWD and Joint Secretary (Budget) from State Govt side and PCE, ED(FA) & ED(SP&BD) from the Corporation side to discuss on the modalities for financing and execution of the project. Meeting will be held shortly for further discussion. The total estimated cost of the project is ₹290.87 Crore (₹131.62 Crore – Phase I + ₹159.25 Crore – Phase II).
- KRCL has formed a new PDMC (Project Development and Monitoring Cell) to bid aggressively for new projects across all the departments.



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Details of bids submitted and works awarded to the Corporation till 31.03.2026 are as under:

(₹in Crore)

Department	Bidding	Awarded	Under Process
Electrical	37317.52	10143.01	7426.66
Civil	34065.01	4022.19	8645.11
S&T	6931.40	327.23	1790.79
Mechanical	3975.02	338.06	1857.68
IT	10.13	9.53	0.60
Total	82299.08	14840.02	19720.84

Projects bagged in F.Y. 2025-26		
Department	Bidding Awarded (in number)	Amount (₹in Crore)
Electrical	22	8840.95
Civil	12	4208.54
S&T	3	184.27
Mechanical	6	290.01
IT	0	0
Total	43	13523.77

19.8. Public Relations Department

The Public Relations Department continued to play a strategic role in strengthening Konkan Railway's corporate image through proactive media engagement, effective communication, and enhanced digital outreach. The Department ensured timely dissemination of information, sustained media liaison, and impactful publicity across print, electronic, and social media platforms.

□ Key Functions

- Management of print, electronic, and social media platforms.
- Timely issue of press releases and organisation of press conferences/tours.
- Publicity and image-building initiatives, including advertisements and campaigns.
- Processing sponsorships and development of publicity material.
- Liaison with media, Stake holders, Railway Board, and PR units of other Railways.
- Media monitoring, social media management, and issuance of rejoinders.
- Coordination during accidents/unusual occurrences.
- Handling Railway Board references, RTI matters, and inter-departmental coordination.



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- PR arrangements for VVIP visits and participation in exhibitions.

□ **Highlights & Achievements during 2025-26**

- Press Meet held on 03.06.2025 highlighting achievements and monsoon preparedness.
- Coffee Table Book released on 20.06.2025 by Shri Sachin Pilgaonkar.
- Extensive publicity for Ganapati Special Trains through multi-platform campaigns.
- 231 Press Releases issued during the year.
- 372 Tender Advertisements published.
- Multimedia Exhibition at Ratnagiri for Partition Horrors Remembrance Day.
- Continued media engagement across Maharashtra, Goa, and Karnataka.
- CMD's video messages produced for key events and festivals.
- Successful PR arrangements for 35th Foundation Day.
- Corporate Film screened showcasing organisational capabilities.
- Foundation Day Souvenir compiled with sponsorship from 107 organisations, generating ₹91.9 lakh.
- Souvenir for Anand Mela 2025 successfully published.
- 03 Press Meets conducted (Foundation Day, Pre-Monsoon, Madgaon).
- Photography Competition organised for employees on Republic Day.
- 07 Articles/Corporate Advertisements published in Corporate Tycoons magazine.
- Festival web cards designed and disseminated.

□ **Digital Outreach & Media Performance**

- Achieved a cumulative digital reach of over 18.5 million across platforms
- Content dissemination included:
 - 722 posts on X (Twitter)
 - 972 posts on Facebook
 - 714 posts on Instagram
 - 31 short video films on YouTube
- Successfully executed 47 digital campaigns initiated by Railway Board.

- Public Relations Department has strengthened Konkan Railway's visibility and stakeholder engagement through consistent media outreach and a robust digital presence. With measurable growth in reach and engagement, the Department will continue to focus on data-driven, timely, and impactful communication aligned with organisational priorities.

20. **MEMORANDUM OF UNDERSTANDING (MOU) RATINGS**

Department of Public Enterprises assigned "Very Good" MOU rating to the Corporation for the year 2024-25. The overall performance of Corporation in terms of MOU Parameters for the year 2025-26, is expected to be "VERY GOOD". The achievement of non-financial and compliance parameters of MoU 2025-26 are as under:



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Sl. No.	Name of Main Parameters	Remarks
1	Gross Tonne Kilometre (GTM) (in Million)	16287
2	Capital Expenditure (₹ in Crore)	145.18
3	Procurement through GeM (as percentage of Total Procurement).	
	Actual annual procurement undertaken through GeM	₹ 56.96 Crore (33.97% of total procurement)
	Total annual procurement of goods and services, irrespective of their availability on GeM	₹ 167.67 Crore
	Mode of procurement adopted	IREPS, GeM Portal

Sl. No.	Name of Compliance Parameters	Remarks								
1	DPE guidelines on CSR expenditure	Complied								
2	Provisions in the Companies Act, 2013 (or SEBI (LODR) regulations in case of listed entities) on Corporate Governance: (a) Composition of Board of Directors (b) Board Committees (c) Holding Board and Committees’ Meetings (d) Related Party Transactions (e) Disclosures and Transparency	(a) Not Complied (b) Not Complied (c) Complied (d) Complied (e) Complied								
3	Onboarding of CPSE on all operational TReDS platforms									
	<table><tr><th>TReDS platforms</th><th>Date of Onboarding</th></tr><tr><td>RXIL</td><td>05-12-2018</td></tr><tr><td>M1xchange</td><td>29-03-2025</td></tr><tr><td>A. TREDs</td><td>27-03-2025</td></tr></table>	TReDS platforms	Date of Onboarding	RXIL	05-12-2018	M1xchange	29-03-2025	A. TREDs	27-03-2025	
TReDS platforms	Date of Onboarding									
RXIL	05-12-2018									
M1xchange	29-03-2025									
A. TREDs	27-03-2025									
4	Timely payment to MSE vendors as prescribed in MSMED Act. Payments pending beyond 45 days from the date of actual delivery of goods and/or services (or from the date of resolution of objections, where objections are raised by the buyer in writing within 15 days of delivery/service)									



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	(i) total amount involved	₹407037
	(ii) number of invoices	5
	(iii) number of suppliers involved in delays	4
	(iv) total annual procurement value	₹167.67 Crore
	(v) total number of invoices during the year	5520 (MSMEs-3654 & Non MSMEs 1866)
	(vi) total number of suppliers during the year engaged in annual procurement.	544 (MSMEs-377 & Non MSMEs 167)
5	Procurement of goods and services (as % of total procurement) :	
	Total Annual procurement of goods and/or services for the year 2025-26	₹ 167.67 Crore
	Procurement from MSEs overall	₹ 112.19 Crore (66.91% of total procurement)
	Procurement from SC/ST owned MSEs	₹ 2.58 Crore (1.54% of total procurement)
	Procurement from Women owned MSEs	₹ 5.10 Crore (3.04% of total procurement)
	Reason for shortfall	The participation of SC/ST & Women entrepreneurs was minimal because there are very few SC / ST & Women entrepreneurs.
6	Steps and initiative taken for Health & Safety improvement of Human Resources in CPSEs: Organising health camps for medical screening of employees at work place on important health days up to March 2026 such as World Hepatitis Day (28th July), World Stroke Day (29th October), World Diabetes Day (14th Nov.), Universal Health Coverage Day (12th December), World Cancer Day (4th February), World Tuberculosis Day (24th March), etc. (Minimum five health camps). CPSE may organize additional health camps also.	Complied
7	Targets under PM Internship Scheme of MCA	-
8	Leadership Development Plan	The Board approved Succession Plan was submitted to DPE & CBC on 24.02.2026.
9	Surplus non-core assets (land & building) monetisation plan	Detail was submitted to DPE.



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21. DIVIDEND: The Board of Directors do not propose to recommend for payment of dividend during the year under review.

22. RESERVES: In view of accumulated losses, the Board of Directors do not propose to transfer any amount to Debenture Redemption Reserve in terms of the Companies (Share Capital and Debentures) Rules 2014, which mandates the Corporation to create a Debenture Redemption Reserve for the purpose of redemption of Debentures.

23. INVESTOR EDUCATION AND PROTECTION FUND (IEPF):

The Corporation had issued various Series of Bonds (public and private placement issues) from the incorporation of the Company, which are listed on National Stock Exchange (NSE). The unclaimed and unpaid Interest and Redemption cum Interest amounts on these Bonds were transferred to IEPF Authority as per Section 205C of Companies Act, 1956 (now under Section 125 of the Companies Act, 2013) and rules framed thereto. Bondholders whose amount is unclaimed and unpaid as per the list submitted to IEPF Authority (also available at Companies website at <https://konkanrailway.com/en/Investors>), can now claim the said amount from IEPF Authority by filing web form IEPF-5, available at MCA V3 Portal at <https://www.mca.gov.in/content/mca/global/en/mca/iepf-related-services.html>. After receiving claim documents from the bondholder, Corporation files IEPF-5-E-verification report in MCA V3 portal.

24. A STATEMENT INDICATING DEVELOPMENT AND IMPLEMENTATION OF A RISK MANAGEMENT POLICY FOR THE COMPANY INCLUDING IDENTIFICATION THEREIN OF ELEMENTS OF RISK, IF ANY, WHICH IN THE OPINION OF THE BOARD MAY THREATEN THE EXISTENCE OF THE COMPANY

The Corporation has in place a Risk Management Policy in line with the DPE Guidelines on Corporate Governance for CPSEs to ensure the integration and alignment of the risk management system with the corporate and operational objectives. The Risk Management Cell constituted by the Risk Management Committee was tasked to evaluate department wise risks along with mitigation plan. A booklet has been prepared covering departmental risks and its mitigation plan and the same is revised periodically.

25. AUDITORS

25.1. Statutory Auditor: The Comptroller & Auditor General of India had appointed M/s.S.C.Bapna & Associates, Chartered Accountants, as Statutory Auditor for the year 2025-26.

25.2. Internal Auditor: The Companies Act, 2013 has given statutory recognition to Internal Audit, keeping in view its relevance in today's business scenario. As per section 138 of the Companies Act, 2013, read with Rule 13 of Companies (Accounts) Rules 2014, the Corporation has appointed M/s. NGS & CO., LLP, Chartered Accountants, an independent accounting firm, to undertake the internal audit of the Corporation for the year 2025-26.



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25.3. Internal Control Systems and their adequacy

The Corporation has robust Internal Systems and processes in place for smooth and efficient conduct of business and complies with relevant laws and regulations. It has adequate system of internal financial controls in place, in the form of well documented delegation of power, policies and procedures, that cover critical as well as important activities of financial and other operating functions for safeguarding of assets, prevention and detection of fraud and error, ensuring accuracy and completeness of the accounting records and timely preparation of reliable financial information.

The procedures are in the form of manuals, guidelines, delegation of powers and IT system and controls which are affected through people operating in various departments within the Corporation at different levels at each stage of the processes. These are designed to ensure compliance with the internal financial controls as detailed in the Companies Act, 2013 and prevalent on Indian Railways. In order to ensure that all checks and balances are in place and all internal control systems are in order, regular and exhaustive internal audits are conducted by experienced independent firms of Chartered Accountants in close co-ordination with Corporation's own internal audit Department.

Internal Audit covers all areas of operation of the Corporation, as per annual Internal Audit Program. Internal Audit helps in improving accuracy and efficiency of transactions and operations by undertaking review of in-built controls, scrutiny of payments and expenditure and examination of financial and technical records of the Corporation. The internal audit reports for Financial Year 2025-26 were received on quarterly basis and their observations were taken up at the management level. A summary of Audit Observations and Action Taken Reports were regularly placed before the Audit Committee and the recommendations of the Audit Committee were duly complied with by the Corporation.

25.4. Secretarial Auditor: The Board of Directors appointed M/s. Priyanka Yadav & Associates, Practicing Company Secretaries, to conduct Secretarial Audit for the year 2025-26. The Secretarial Audit Report for the year ended March 31, 2026 is placed as **Annexure – 1**.

25.5. Maintenance of Cost Records: The Corporation is not required to maintain cost records as specified by the Central Government under sub-section (1) of section 148 of the Companies Act, 2013, as it falls under table of non-regulated sectors under heading as "Railway or tramway locomotives, rolling stock, railway or tramway fixtures and fittings, mechanical (including electro mechanical) traffic signaling equipment of all kinds; (8601 to 8609) for the reason that, the provision of Chapter Codes and description (ITC HSN) is applicable for the company which is in production of Railway or tramway locomotives, rolling stock, railway or tramway fixtures and fittings, mechanical (including electro mechanical) traffic signaling equipment of all kind.



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26. EXPLANATION OR COMMENTS BY THE BOARD ON EVERY QUALIFICATION, RESERVATION, ADVERSE REMARK OR DISCLAIMER MADE BY THE SECRETARIAL AUDITOR, STATUTORY AUDITORS & COMPTROLLER AND AUDITOR GENERAL OF INDIA:

Secretarial Auditor's Report: The comments of the Secretarial Auditor and Management reply thereto has been placed as **Annexure-2**.

Statutory Auditor's Report: The comments of the Statutory Auditor and Management reply thereto has been placed at page no. --.

Comments of Comptroller and Auditor General of India: The comments of the Comptroller and Auditor General of India has been placed at page no. --.

Frauds reported by the Auditors: No fraud has been reported by the Statutory Auditor or Secretarial Auditor of the Corporation.

27. CORPORATE GOVERNANCE

Philosophy on Corporate Governance: The Corporation's philosophy on Corporate Governance is based on the principles of honesty, integrity, accountability, adequate disclosures, legal compliances, transparency in decision making and avoiding conflicts of interest. The Corporation gives importance to adherence of adopted corporate values and objectives and discharging social responsibilities as a good corporate citizen. The Corporation believes in providing excellent services to the Shareholders and Customers including ensuring safety to the passengers and improving the productivity through efficiency in all spheres of activities. The motto of the Corporation is "Sadar Seva" summarizing the ethos of the Corporation. The Corporation, being a Government Company, its activities are monitored by several external agencies like the Secretarial Auditors, Statutory Auditors, the Comptroller & Auditor General of India, the Central Vigilance Commission (CVC), Parliamentary Committees, etc. Corporation structure, business and disclosure practices have been aligned to the Corporate Governance Philosophy.

In order to uphold the highest standards of corporate governance, the Corporation has implemented, both in letter and spirit, the guidelines enunciated by the Department of Public Enterprises, Government of India, on Corporate Governance. For effective implementation, the following good governance practices have been put in place:

- (i) Whistle Blower Policy
- (ii) Corporate Social Responsibility Policy
- (iii) Risk Management Policy
- (iv) Related Party Transaction Policy
- (v) Preservation of documents and their archiving policy
- (vi) Directors' Training Policy
- (vii) Conduct, Discipline and Appeal Rules for Employees
- (viii) Code of Conduct for Board of Directors and Senior Management
- (ix) Integrity Pact between buyer and vendor/bidder



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(x) Systems in place for ensuring compliance of Applicable Laws, Rules & Regulations

Above (i) to (vi) policies are available at <https://konkanrailway.com/en/Investors>.

28. BOARD OF DIRECTORS

The Board of Directors headed by Chairman & Managing Director, is the apex body which oversees the overall functioning of the Corporation. It is vested with the ultimate responsibility of the management and performance of the Corporation. The Board has its Charter and accordingly, decisions of the Board are aligned to serve in the best interest of the Corporation. The Board has approved the 4th Corporate Plan 2023-2027 which indicates the overall direction of the Corporation.

The Board frames policies and programs and oversees its implementation. It has constituted following five (5) Sub-Committees to assist in the management of the day-to-day affairs of the Corporation and to facilitate a smooth and efficient flow of decision-making process.

1. Audit Committee,
2. Nomination & Remuneration Committee,
3. Risk Management Committee,
4. Corporate Social Responsibility & Sustainability Committee and
5. Stakeholders Relationship Committee

Ministry of Railways vide Gazette Notification dated 17.01.2022 has designated Chairman & Managing Director as “Railway Administration” of KRCL under section 2(32) of the Railways Act, 1989. The Corporation is a member of Indian Railways Conference Association (IRCA) and follows the operating and commercial rules framed by Ministry of Railways from time to time.

The Board of Directors consists of fourteen Directors, out of which four are functional Directors including Chairman and Managing Director, Director (Finance), Director (Operations & Commercial) and Director (Way & Works). Two Nominee Directors from Ministry of Railways, one Nominee Director from each participating States (Maharashtra, Karnataka, Goa and Kerala) are part-time official Directors and there are four part-time Non-official Directors (Independent Directors) in the Board. The Corporation, being a Government Company under Section 2(45) of the Companies Act, 2013, its functional Directors (Executive) and part-time Non-official Directors (Independent Directors) are appointed by the Department of Public Enterprises (DPE), the President of India nominates two Directors representing Ministry of Railways and Governor of each participating States nominates an Officer of the rank of Secretary or above as the Director in the Corporation.



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The details of the Directors on the Board of the Corporation during the period from 01st April, 2025 to 31st March, 2026 and as on date of this report are given below:

Sl.No.	Name of the Directors	Tenure	
		Date of Appointment	Date of Cessation
1	Shri Santosh Kumar Jha Chairman and Managing Director DIN 07738247	01.04.2024	-
2	Shri R.M. Bhadang* Director (Finance) & CFO DIN 09050270	28.01.2021	-
3	Shri Sunil Gupta Director (Operations & Commercial) DIN 11039502	24.03.2025	-
4	Shri Rajeev Kumar Mishra Director (Way & Works) DIN 11368083	01.10.2025	-
5	Shri Priya Ranjan Parhi Executive Director (Infra)-I / Railway Board DIN 09499859	21.07.2022	-
6	Shri Anurag Kapil Executive Director, Finance (Expenditure-II) / Railway Board DIN 06640383	20.05.2024	-
7	Dr. Manjula N. Secretary (IDD), Government of Karnataka DIN 07508345	07.03.2024	-
8	Shri K. Biju Secretary Transport Department (Railways & Aviation), Government of Kerala, DIN 05216725	27.05.2025	-
9	Shri R. K. Hegde Director (Way & Works) DIN 10148836	01.05.2023	31.05.2025
10	Shri Subhash Chandra Secretary (Transport), Government of Goa DIN 09808399	11.10.2022	21.04.2025
11	Shri Biju Prabhakar Secretary (Transport), Government of Kerala DIN 03093072	01.11.2022	26.05.2025

* The tenure of appointment of Shri R. M. Bhadang as Director (Finance) has been extended up to 31.05.2025 as per Ministry of Railways' Letter No. 2019/E(O)II/40/19 dated 05.12.2025.



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The Board of Directors meets at least once in a quarter and at more frequent intervals, if considered necessary, focusing on formulation of policies, strategies and business plans, exercising control, delegation of powers, reviewing performance of the Corporation, quarterly results, annual accounts, capital expenditure proposals, compliance with statutory/regulatory requirements, major accounting provisions and other statutorily required matters. The Board Meetings are generally scheduled well in advance and the notice of each Board Meeting is given in writing to each Director well in time. All the items on the agenda are accompanied by notes giving comprehensive information on the related subjects and in certain matters such as financial/business plans and financial results, detailed presentations are made. The agenda and the relevant notes are sent in advance separately to each Director and only in exceptional cases, the same is tabled at the time of the meeting. The Board is also free to recommend the inclusion of any matter for discussion in consultation with the Chairman. As and when required, Senior Executives of the Corporation are also invited to attend Board Meetings and provide clarifications. During the year, the 188th to 192nd Board Meetings were held on 28.05.2025, 13.08.2025, 08.10.2025, 13.11.2025 and 11.02.2026 respectively.

The Corporation is providing training to Board Members as per the Policy on training of Board Members, as approved by the Board of Directors. They are also given principal documents about the Corporation which include Memorandum and Articles of Association, Annual Report, latest unaudited financial results, Corporate Plan with MoU targets and achievements, DPE guidelines on Corporate Governance for CPSEs and related provisions on Duties, Responsibilities, etc. of Directors.

All Directors are covered with the Director and Officer (D&O) Liability Insurance Policy with requisite sum.

The Board members, based on their requirement, attend various seminars, conferences, training programs from time to time. During the year, Corporation's Directors were nominated / had attended training programs organized by DPE, CII, ASSOCHAM, Indian Research Centre, SCOPE, Institute of Directors, etc. through online/offline mode.

The composition of Board of Directors, attendance at the Board meetings during the year 2025-26, attendance at the last Annual General Meeting and the number of other Directorships, Chairmanships and Committee's memberships is placed as **Annexure – 3**.

29. AUDIT COMMITTEE

The terms of reference of the Audit Committee are as specified in Section 177 of the Companies Act, 2013, and the rules framed there under and the Guidelines on Corporate Governance issued by the Department of Public Enterprises. The primary function of the Committee is to assist the Board of Directors in fulfilling its oversight responsibilities by reviewing the financial reports, related party transactions, the Corporation's systems of internal controls regarding finance, accounting and legal compliance that management and



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the Board have established and the Corporation's auditing, accounting and financial reporting process, generally.

The Audit Committee reviews report of the Internal Auditors, meets Statutory Auditors and discusses their findings, suggestions and other related matters and reviews the major accounting policies followed by the Corporation. The Audit Committee reviews the quarterly and annual financial results before their submission to the Board.

The Chairman of the Audit Committee apprises the Board about the observations of the Audit Committee during the Board Meetings. The Minutes of the Audit Committee Meetings are placed before the Board of Directors, for information and noting.

The recommendations of the Audit Committee on any matter relating to financial management including the Audit Report, shall be binding on the Board. However, where such recommendations are not accepted by the Board, the reasons for the same shall be recorded in the minutes of the Board meeting and the same are to be communicated to the shareholders. In fulfilling the above role, the Audit Committee has powers to investigate any activity within its terms of reference, seek information from employees and obtain outside legal and professional advice. During the financial year 2025-26, there has been no instance, where the Board of Directors have not accepted the recommendation of Audit Committee.

The Board of Directors had reconstituted the Audit Committee on 28.05.2025 comprising of following Directors:

Sl. No.	Name of Member	Status
1	Shri Anurag Kapil, Executive Director, Finance (Expenditure-II), Railway Board	Chairman
2	Shri Santosh Kumar Jha, Chairman and Managing Director	Member
3	Shri Sunil Gupta, Director (Operations & Commercial)	Member

Director (Finance) and Statutory Auditor of the Corporation are Permanent Invitees to the Audit Committee. Company Secretary is the Secretary to the Audit Committee.

The 111th to 114th Audit Committee Meetings were held on 28.05.2025, 13.08.2025, 13.11.2025 and 11.02.2026 resp. During the year 2025-26, the attendance of the Members of the Audit Committee at the meetings is as follows:



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Name of Director	Status	No. of Meetings		
		Held	Required to be attended	Attended
Shri Anurag Kapil, Executive Director, Finance (Expenditure-II), Railway Board	Chairman	4	3	3
Shri Santosh Kumar Jha Chairman & Managing Director	Member	4	4	4
Shri Sunil Gupta, Director (Operations & Commercial)	Member	4	3	3
Shri R.K. Hegde, Ex-Director (Way & Works)	Ex-Member	4	1	1

The Chairman of the Audit Committee was present at the last Annual General Meeting.

30. NOMINATION AND REMUNERATION COMMITTEE

The Corporation, being a Government Company, its functional Directors are appointed by the President of India, through Ministry of Railways. The Directors draw remuneration as determined by the Government of India and as per the terms and conditions of their appointment, as amended from time to time.

The Board of Directors had reconstituted the Nomination and Remuneration Committee on 28.05.2025 comprising of following Directors:

Sl.No.	Name of Member	Status
1	Shri Priya Ranjan Parhi, Executive Director (Infra)-I / Railway Board	Chairman
2	Dr. Manjula N., Secretary (IDD), Government of Karnataka	Member
3	Shri Anurag Kapil, Executive Director, Finance (Expenditure-II), Railway Board	Member

The scope of the Committee is as under;

- I. To decide Performance Related Pay ("Pay") of the Corporation.
- II. Performing such other activities as may be delegated by the Board of Directors and/or are statutorily prescribed under any law to be attended to by the Nomination and Remuneration Committee.

During the year under review, no meeting of the Nomination and Remuneration Committee was held.

The Chairman of the Nomination and Remuneration Committee was present at the last Annual General Meeting.



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31. COMPANY'S POLICY ON DIRECTOR'S APPOINTMENT, REMUNERATION AND RELATED DISCLOSURES

As per Section 134 (3) (p) of the Companies Act 2013, the Board's Report of a Listed Company shall include a statement indicating the manner of formal annual evaluation of Board, Individual Directors, etc. Ministry of Corporate Affairs (MCA) vide its notification dated 05.06.2015 has notified the exemptions to Government Companies from the provisions of the Companies Act, 2013 which inter-alia provides that Section 134 (3) (p) regarding statement on formal annual evaluation shall not apply to Government Companies in case the Directors are evaluated by the Ministry which is administratively in-charge of the Company as per its own evaluation methodology. Further, in line with aforementioned exemptions, Sub-Sections (2), (3) & (4) of Section 178 regarding appointment, performance evaluation and remuneration shall not apply to Directors of Government Companies.

In terms of notification dated 05.07.2017 issued by MCA, the provisions in Schedule IV of the Companies Act, 2013 about reviewing the performance of Chairperson and Non-Independent Directors and the Board as a whole by the Independent Directors in their separate meeting and that on the basis of performance evaluation of Independent Directors, it shall be determined whether to extend or continue their term of appointment shall not apply to a Government Company if the requirements in respect of same are specified by the concerned Ministries or Departments of the Central Government and such requirements are complied with by the Government Companies. Since the appointment of the Directors in the Company is decided by the Government of India and participating State Governments, the requirement related to evaluation of Directors as stated in Schedule IV are not applicable to the Corporation.

Konkan Railway Corporation Limited is a Government Company under the administrative control of Ministry of Railways. The selection procedure for all the Directors including CMD is also laid down by the Government of India and all the Directors including CMD of the Company have been appointed in accordance with the said procedure. The functional Directors including CMD are selected on the recommendations of PESB in accordance with the procedure and guidelines laid down by Government of India. Its functional Directors including CMD are appointed by Ministry of Railways and there is system and procedure laid down by Department of Public Enterprises for evaluation of its functional Directors including CMD.

The evaluation frame work for assessing the performance of functional Directors including CMD comprises of the following Key areas:

- Performance of the Company is undertaken through MOU signed with Ministry of Railways.
- The evaluation of Directors includes self-evaluation by the respective Directors and



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subsequent assessment by CMD for the functional Directors and thereafter final evaluation by the Ministry of Railways, the Administrative Ministry.

- The evaluation of CMD includes his self-evaluation and final evaluation by the Ministry of Railways.
- In respect of Government nominee Directors of the Ministry of Railways and four participating States i.e., Maharashtra, Goa, Karnataka and Kerala, their respective evaluation is done by the Ministry of Railways and States of Maharashtra, Goa, Karnataka and Kerala as per the procedure laid down under their respective service rules. The evaluation of Independent Directors is done by the Board of the Company.

The induction of Officers at below Board level is made by way of recruitment, promotion and/or lateral entry by way of deputation/immediate absorption of the Officials from Ministry of Railways, Government Departments and other PSUs. The performance of below Board level Officials at HAGs/SAGs is evaluated on the basis of the achievement of MOU targets as approved by Administrative Ministry and DPE and other targets fixed by the concerned controlling Board level Directors. Konkan Railway Corporation Limited follows a robust Annual Performance Appraisal Report (APAR) in compliance with the instructions of Administrative Ministry i.e., Ministry of Railways for evaluation of performance of its below Board level Official in HAGs/SAGs and below grade. Format for evaluation comprises Appraisal of performance against objectives and targets in each Key Performance Areas (KPA), Quality of works and attributes like Decision making ability and judgement, Inter-personal relation and team work, Initiative, Personal characteristics, Reliability/ Dependability, Attitude towards SC/ST/Weaker section of society, analytical ability, Subject/Task knowledge, Attitude towards work, Quality of output, Communication skills, Safety, approach to Customers, Human Resource Development, Cost and Expenditure control, Innovation/new technology progression, Cleanliness/Environment progression and Participation in social activities/functions, General, Fitness, Performance and Grading. KPAs are proposed by the Appraisee and approved by Appraiser in the beginning of the year which is subject to mid-year review for further modification /improvement, if any. The Officials are rated for their performance accordingly.

Konkan Railway Corporation Limited being a Government Company, the remuneration payable to its Board Level functional Directors is in accordance with the guidelines issued by Department of Public Enterprises (DPE) in pursuance of recommendations of the committee on pay revision under IDA pattern. The Senior Management officials below Board Level and all other employees are under CDA pattern in accordance with VII CPC.

The Board of Directors has taken note of the selection and remuneration of the Board Level functional Directors, appointed by the Administrative Ministry i.e., Ministry of Railways, in accordance with DPE guidelines. Details of Remuneration of Functional Directors of the Corporation during the year 2025-26 are as under:



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(₹In Lakh)

Name of the Director	Designation	Pay	Allowances	Total
Shri Santosh Kumar Jha	Chairman and Managing Director	36.45	37.00	73.45
Shri R.M. Bhadang	Director (Finance)	24.49	23.22	47.71
Shri Sunil Gupta	Director (Operations & Commercial)	24.68	21.45	46.13
Shri Rajeev Kumar Mishra	Director (Way & Works)	14.41	12.65	27.06
Shri R. K. Hegde	Ex-Director (Way & Works)	4.56	6.44	11.00

32. STAKEHOLDERS RELATIONSHIP COMMITTEE

In compliance of Regulation 62H of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Section 178 (5) of the Companies Act, 2013, the Board of Directors had reconstituted the Stakeholders Relationship Committee on 28.05.2025 comprising of following Directors:

Sl. No.	Name of Member	Status
1	Shri Anurag Kapil, Executive Director, Finance (Expenditure-II), Railway Board	Chairman
2	Shri Santosh Kumar Jha, Chairman & Managing Director	Member
3	Shri Sunil Gupta, Director (Operations & Commercial)	Member

The Stakeholders Relationship Committee was constituted for approving transfers, transmissions, splitting, consolidation of Bonds and Shares; Allotment of Bonds & Shares and redressal of Shareholders'/ Investors' complaints. Equity and Preference Shares are not listed in any of the stock exchanges. Only privately placed Bonds are listed in the National Stock Exchange of India Limited. Company Secretary is acting as Compliance Officer to address and resolve the queries/complaints received from Shareholders or Bondholders.

The 28th to 33rd Stakeholders Relationship Committee Meetings were held on 21.04.2025, 25.05.2025, 13.07.2025, 08.10.2025, 19.11.2025 and 24.12.2025 resp. The meetings were held for allotment of equity shares pursuant to conversion of Compulsorily Convertible, Non-Cumulative Preference Shares to Equity Shares and transfer and re-transfer of equity shares of Government of Goa.

The attendance of the Members of the Stakeholders Relationship Committee at the meetings is as follows: -



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Name of Director	Status	No. of Meetings		
		Held	Required to be attended	Attended
Shri Anurag Kapil, Executive Director, Finance (Expenditure-II), Railway Board	Chairman	06	06	06
Shri Santosh Kumar Jha, Chairman & Managing Director	Member	06	06	06
Shri Sunil Gupta, Director (Operations & Commercial)	Member	06	04	04

The Chairman of the Stakeholders Relationship Committee was present at the last Annual General Meeting.

33. MEETING OF INDEPENDENT DIRECTORS

Pursuant to the requirements of Schedule IV (Code for Independent Directors) of Companies Act, 2013 read with Department of Public Enterprises (DPE)'s Office Memorandum No. F. No. 16 (4)/2012-GM dated 20 June 2013, a separate meeting of Independent Directors was to be held during the year under review. However, as there was no Independent Director on the Board during the year 2025-26, meeting of Independent Directors was not held in the year. Further, the requirement of declaration to be given by Independent Directors under Section 149(7) of Companies Act, 2013 is not applicable for the year 2025-26, in view of non-availability of Independent Director on the Board.

34. RISK MANAGEMENT COMMITTEE

The Board of Directors has approved the revised Risk Management Policy of the Corporation at their 187th Meeting held on 06.03.2025. The Risk Management Policy is prepared in line with the DPE Guidelines on Corporate Governance for CPSEs to ensure the integration and alignment of the risk management system with the corporate and operational objectives. The Risk Management Cell constituted by the Risk Management Committee was tasked to evaluate department wise risks along with mitigation plan. Accordingly, a booklet was prepared covering departmental risks and its mitigation plan and same was placed before the Risk Management Committee and subsequently approved by the Board of Directors.

The Board of Directors had reconstituted the Risk Management Committee on 28.05.2025 comprising of following Directors:

SL. NO.	NAME OF MEMBER	STATUS
1	Shri Santosh Kumar Jha, Chairman and Managing Director	Chairman
2	Shri R.M. Bhadang, Director (Finance)	Member
3	Shri Sunil Gupta, Director (Operations & Commercial)	Member

During the year under review, no meeting of the Risk Management Committee was held.



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35. CORPORATE SOCIAL RESPONSIBILITY & SUSTAINABILITY COMMITTEE (“CSR & S COMMITTEE”)

The Board of Directors, at their 173rd meeting held on 14.02.2023, has approved the revised Corporate Social Responsibility and Sustainability Policy formulated as per Section 135 of the Companies Act, 2013 and rules made there under. The CSR & S Committee is responsible for planning, implementation and monitoring of the CSR & S activities within the ambit of Schedule VII of Companies Act, 2013 and DPE guidelines.

The Board of Directors had reconstituted the CSR & S Committee on 28.05.2025 comprising of following Directors:

SL. NO.	NAME OF MEMBER	STATUS
1	Shri Santosh Kumar Jha, Chairman and Managing Director	Chairman
2	Shri R.M. Bhadang, Director (Finance)	Member
3	Shri Sunil Gupta, Director (Operations & Commercial)	Member

Company Secretary is the Secretary to the Committee. Deputy General Manager (Admin) of the Corporation has been nominated as the nodal officer to oversee the works of CSR activities.

The 22nd to 24th CSR & S Committee Meetings were held on 13.08.2025, 13.11.2025 and 11.02.2026 resp. The attendance of the Members of the CSR&S Committee at the meetings is as follows:

Name of Director	Status	No. of Meetings		
		Held	Required to be attended	Attended
Shri Santosh Kumar Jha Chairman & Managing Director	Chairman	3	3	3
Shri R.M. Bhadang Director (Finance)	Member	3	3	3
Shri Sunil Gupta Director (Operations & Commercial)	Member	3	3	3

A Report on CSR Activities for the financial year 2025-26, as required under the Companies Act, 2013, is enclosed as **Annexure – 4**.



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36. ANNUAL GENERAL MEETINGS

The last three Annual General Meetings (AGM) were held through Video Conferencing on 11.09.2023, 10.09.2024 and 17.09.2025. Two special resolutions were passed in the last three AGMs. The Annual General Meeting for the year 2025-26 will be held in hybrid mode (in-person as well as through video conferencing) on Tuesday, 01st September, 2026.

The attendance of the Shareholders at the last Annual General Meeting is as under:

Sl. No.	Name of the shareholder	Attendance of shareholders at the 35 th AGM (Yes/No/Not Applicable)
1	Representative of the President of India	Yes
2	Representative of the Governor of Maharashtra	No
3	Representative of the Governor of Karnataka	Yes
4	Representative of the Governor of Goa	Not Applicable
5	Representative of the Governor of Kerala	Yes
6	Special Commissioner, Govt. of Maharashtra	Yes
7	Resident Commissioner, Govt. of Karnataka	No
8	Resident Commissioner, Govt. of Goa	Not Applicable
9	Resident Commissioner, Govt. of Kerala	Yes
10	Shri R. N. Sunkar, Member (Infrastructure), Railway Board	No
11	Shri Shirish Kumar Sinha, Additional Member (Planning), Railway Board	No
12	Shri Sandeep Jain, Executive Director Planning (Civil & PSU), Railway Board	No

During the year, no Extraordinary General Meeting was held. Also, no resolution was passed through Postal Ballot.

37. DIRECTORS' RESPONSIBILITY STATEMENT

Pursuant to the requirement under Section 134(3)(C) and Section 134(5) of the Companies Act, 2013, the Board of Directors of the Corporation confirms as under: –

- (i) That in the preparation of the annual accounts, the applicable accounting standards has been followed along with proper explanation relating to material departures;
- (ii) That the Directors had selected such accounting policies and applied them consistently and made judgements and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Corporation at the end of the financial year 31st March,



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2026 and of the profit / loss of the Corporation for that period;

(iii) The Directors had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 2013 for safeguarding the assets of the Corporation and for preventing and detecting fraud and other irregularities;

(iv) The Directors had prepared the annual accounts on a 'going concern' basis;

(v) Being a listed Company, the Directors had laid down internal financial controls to be followed by the Corporation and that such internal financial controls are adequate and were operating effectively and

(vi) The Directors had devised proper system to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

38. VIGIL MECHANISM

The Corporation has a vigil mechanism to report about unethical behavior, actual or suspected fraud or violation of the Corporation's Code of Conduct. As a part of its vigil mechanism, the Corporation has adopted a Whistle Blower Policy to provide appropriate avenues to the employees of the Corporation to report to the Management. The Policy also provides for adequate safeguards against victimization of employees who avail of the mechanism. It provides for direct access to the Chairman of the Audit Committee in exceptional cases. The Vigil Mechanism (Whistle Blower Policy) is available on the website of the Corporation at <https://konkanrailway.com/sites/default/files/2025-12/whistle%20blower%202025-12-25.pdf>.

39. EXTRACT OF ANNUAL RETURN

A copy of the Annual Return of the Corporation for the financial year 2025-26 will be made available at <https://konkanrailway.com/en/Investors>.

40. SUBSIDIARIES & ASSOCIATE COMPANIES

Corporation does not have any Subsidiary or Associate Companies as at the end of the Financial Year 2025-26 and also on the date of this Report.

41. **PARTICULARS OF LOANS, GUARANTEES, INVESTMENTS:** The particulars of loans, guarantees and investments are disclosed in the financial statement at note no. 8 & 12.

42. **DETAILS OF FIXED DEPOSITS:** The Corporation has not accepted deposits from public as envisaged under Sections 73 to 76 of Companies Act, 2013 read with Companies (Acceptance of Deposit) Rules, 2014.

43. **RELATED PARTY TRANSACTIONS:** The Board of Directors at their 186th Meeting held on 14.02.2025 had approved the updated policy on Related Party Transactions. All contracts/arrangement/transactions entered by the Company during the financial year with related parties were in the ordinary course of business and on arm's length basis. There are



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no materially significant related party transactions made by the Company with Promoters, Directors, Key Managerial Personnel or their relatives which may have a potential conflict with the interest of the Company at large. Prior omnibus approval of the Audit Committee is obtained on yearly basis for all Related Party Transactions with Government related entities which are of repetitive nature valuing up to ₹1 Crore per transaction. All Related Party Transactions are placed before the Audit Committee for approval. None of the Directors has any pecuniary relationships or transactions vis-a-vis the Company. There are no transactions to be reported in Form AOC-2. The details of transactions with related parties are disclosed in the accompanying financial statements at note no. 47 as per requirement of Indian Accounting Standard 24, Section 188(2) of Companies Act, 2013 and Regulation 53(f) read with Schedule V of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

44. DETAILS OF KEY MANAGERIAL PERSONNEL AND THEIR APPOINTMENT AND CESSATION DURING THE YEAR:

The Chairman & Managing Director, Director (Finance), Director (Operations & Commercial), Director (Way & Works) and Company Secretary are the Key Managerial Personnel (KMPs) of the Company.

During the year, Shri Rajeev Kumar Mishra, Director (Way & Works) was appointed as KMP by the Board of Directors w.e.f. 13.11.2025. Shri R.K. Hegde, Ex-Director (Way & Works) has ceased to be KMP after his retirement from the Company's service on 31.05.2025.

45. COMPLIANCES

45.1. During the year, the Corporation has complied with the provisions of Companies Act, 2013, SEBI (LODR) Regulations, Guidelines issued by the Department of Public Enterprises (DPE), Government of India including the Guidelines on Corporate Governance for CPSEs. The Corporation has submitted Quarterly Compliance Report on Corporate Governance to DPE through online mode as prescribed by DPE.

45.2. CEO & CFO Certification: The Chairman & Managing Director (CEO) and Director Finance (CFO) have certified in writing with respect to the truth and fairness of the financial statements, due compliances and financial reporting which was placed before the Audit Committee and the Board of Directors, is placed to this Report as **Annexure – 5**.

45.3. Certificate on Compliance of Corporate Governance: Certificate obtained from M/s. Rupali Abhyankar & Co., Practicing Company Secretaries, regarding compliance of the conditions of Corporate Governance is placed as **Annexure -6**.

46. CODE OF CONDUCT

The Board of Directors of the Corporation has approved the revised “Code of Business Conduct and Ethics for Board Members and Senior Management” for better Corporate Governance and fair & transparent practices as per Guidelines issued by the Department of Public Enterprises. The revised Code of Conduct is placed on the website of the Corporation



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at https://konkanrailway.com/sites/default/files/2024-09/1689232700_REVISIED%20BOA RD%20CHARTER%20%20AFTER%20156%20BO D.pdf

The Board members and Senior Management personnel to whom the said Code is applicable have affirmed compliance with the same for the year ended 31st March, 2026. A declaration to this effect signed by the Chairman & Managing Director of the Corporation is appended hereunder.

- 46.1. Declaration:** Pursuant to the Department of Public Enterprise's Guidelines on Corporate Governance for Central Public Sector Enterprises as contained in the DPE OM No. 18(8)/2005-GM dated 14 May 2010, it is hereby declared that all the Board Members and Senior Management Personnel of the Corporation have affirmed compliance with the Code of Conduct & Ethics for Board Members and Senior Management Personnel of Konkan Railway Corporation Limited, for the year ended 31st March, 2026.

47. DISCLOSURES

- 47.1.** The Corporation has complied with all the requirements of the Listing Agreement entered into with the National Stock Exchange as well as the regulations and guidelines of Securities and Exchange Board of India (SEBI) and Secretarial Standards as prescribed by Institute of Company Secretaries of India.
- 47.2. Compliance on Corporate Governance:** This Report duly complies with the legal requirements in respect of data that should be disclosed in a Corporate Governance Report for the year 2025-26.
- 48. PRESIDENTIAL DIRECTIVE:** During the year no Presidential Directive was received.

49. IMPLEMENTATION OF RIGHT TO INFORMATION (RTI) ACT, 2005

RTI Act, 2005, as an instrument for improving the system of Governance and a 'weapon of mass empowerment' has raised the expectations of all sections of the society. In order to promote transparency and accountability in administration, designated Central Public Information Officer (CPIOs) at Corporate Office and Regional Offices are entrusted with the responsibility of providing information to citizens requesting for the information under the Act. Grievances received on the Centralized Public Grievance Redress and Monitoring System (CPGRAMS) are promptly monitored and acted upon. During the year, 259 CPGRAMS references and 447 RTI cases were registered. The content of the replies was appropriate and only 9.61% of cases went for appeal. The RTI Act, 2005 and other details are available on the website of the Corporation at https://konkanrailway.com/en/right_to_information_act.

Summary of applications received and disposed of during the year 2025-26 under the Act is furnished below:



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Block I: Details about the requests and appeals

	Opening Balance 01.04.2025	Total Received including Transferred Applications [u/s 6(3)]	Transferred Applications u/s 6(3)	Requests /Appeals rejected	Requests /Appeals replied	Closing Balance
No. of Requests	31	447	15	0	443	20
First Appeals	1	43	0	0	41	3

CAPIOs designated	CPIOs designated	AAs designated
0	3	3

Block II: Details about fees Collected, penalty imposed and disciplinary action taken

Registration Fees collected u/s 7	Addl. Fee Collected u/s 7(3)	Penalty Amount Recovered as directed by CIC u/s 20(1)	Disciplinary action taken against any officer u/s 20(2)
₹3550	₹6274	0	0

Block III: Details Regarding Mandatory Disclosures

I	Is the Mandatory Disclosures under Section 4(1)(b) posted on the website	Yes
II	Details of webpage, where the disclosure is posted	www.konkanrailway.com
III	Last Date of updating of Mandatory disclosure under Section 4(1)b	02-01-2026
IV	Has the Mandatory Disclosure been audited by third party as per DOPT vide OM No. 1/6/2011-IR dated 15-04-2013	Yes
V	Detail/URL of webpage, where the Audit Report is posted	www.konkanrailway.com
VI	Date of audit of Mandatory disclosures under Section 4(1)b	30-09-2025



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50. DETAILS OF SIGNIFICANT AND MATERIAL ORDERS PASSED BY THE REGULATORS OR COURTS OR TRIBUNALS IMPACTING THE GOING CONCERN STATUS AND COMPANY'S OPERATION IN FUTURE

During the year under review there are no significant and material orders passed by the Regulators or Courts or Tribunals impacting the going concern status and company's operation in future. However, the contingent liabilities reported to the note to the financial statement may have significant and material impact on the going concern status and company operation in future, if orders are passed against the Corporation.

51. GENERAL

Directors state that no disclosure or reporting is required in respect of the following items as there were no transactions on these items during the year under review:

- (i) Detailed reasons for any voluntary revision of financial statement in the relevant financial year in which the revision is made.
- (ii) Issue of equity shares with differential rights, Employee Stock Option Plan and Sweat Equity shares.
- (iii) No material changes have occurred as at the end of the financial year to which the balance sheet of the Company relates and the date of this report.
- (iv) There was no material change in the nature of business of the Company during the financial year 2025-26.
- (v) There are no applications made or any proceedings pending under the Insolvency and Bankruptcy Code, 2016 during the year.
- (vi) One-time Settlement with any Bank or Financial Institution: As no settlement has taken place with any of the Bank or Financial Institution during the financial year, therefore, no disclosure or reporting is required in respect of the details of difference between amount of the valuation done at the time of one-time settlement and the valuation done while taking loan from the Banks or Financial Institutions.
- (vii) Details of significant changes in key financial ratios: The key financial ratios are disclosed in the accompanying financial statements.

52. GENERAL SHAREHOLDERS' INFORMATION AND DISCLOSURE UNDER SEBI (LISTING OBLIGATIONS AND DISCLOSURE REQUIREMENTS) REGULATIONS, 2015

- 52.1. **Share/Bond Transfer System:** All privately placed bonds are in dematerialized form. Equity Shares are also in dematerialized form having ISIN - INE139F01017.
- 52.2. **Listing of Bonds:** The privately placed bonds are listed in National Stock Exchange of India Limited (NSE) and annual listing fee for the year 2026-27 has been paid to NSE.
- 52.3. **Name and Address of Registrar & Transfer Agent is as under :**
MUFG Intime India Private Limited, C-101, Embassy 247, LBS Marg, Vikhroli (W),
Mumbai - 400083, email: mumbai@in.mpms.mufg.com.



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52.4. Disclosure under Regulation 53(e) of SEBI (Listing Obligations and Disclosure Requirements) Regulation, 2015

(i) Details of Debenture Trustee:

IDBI Trusteeship Services Limited, Universal Insurance Building, Ground Floor, Sir P. M. Road, Fort, Mumbai – 400 001. email: itsl@idbitrustee.com.

(ii) Details of Securities Trustee

Catalyst Trusteeship Ltd., Unit No. 901, 9th floor, Tower-B, Peninsula Business Park, Senapati Bapat Marg, Lower Parel (West), Mumbai-400013. e-mail: dt.mumbai@ctltrustee.com, website: www.catalysttrustee.com.

52.5. Means of Communication: All quarterly financial results were published in Free Press Journal (English), Navbharat (Rajbasha) and Nav Rashtra (Marathi). Annual Accounts, Quarterly Unaudited Financial Results and Annual Review as placed before both the House of Parliament of the previous years are available at https://konkanrailway.com/en/pages/viewpage/annual_accounts. Communication with stakeholders is also done through Twitter Handle, Facebook Page, Instagram and Press Release in print media and website of the Corporation.

52.6. Details of Dematerialization of Bonds

Sl. No.	ISIN	Nature of issue	Series of the Security	Amount (₹ in Crore)
1	INE139F07097*	Privately placed bonds	17-III	50
2	INE139F07105	Privately placed bonds	18-I	300
Total				350

* The Bonds have been redeemed after its maturity on 29.04.2026.

52.7. Record Date for Payment of Interest to Bondholders: The Record Date for payment of Interest due on 1st July is 16th June, every year.

52.8. Address for correspondence: The investors' correspondence should be addressed to: Registered & Corporate Office at Belapur Bhavan, Plot No.6, Sector 11, CBD Belapur, Navi Mumbai - 400 614, Maharashtra.

52.9. Financial Calendar

Annual financial results of previous year	May
Annual General Meeting	August / September
Quarterly financial results	August, November and February



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- 52.10. Market Price Data of Scrips:** The Bonds are not actively traded in the National Stock Exchange. Hence, market cap is not available. The Equity and Preference Shares of the Company are not listed.
- 52.11. Details of Investor Grievances:** The Corporation has not received any complaint from the National Stock Exchanges or SEBI or the Ministry of Corporate Affairs or any other Governmental or Non-Governmental agency with regard to grievances of the Bondholders.
- 53. PROCUREMENT OF GOODS & SERVICES FROM MSEs:** During the year, out of total procurement of goods and services of ₹167.67 crore, the procurement of goods and services from MSEs, SC/ST MSEs and Women MSEs are ₹112.19 crore (66.91%), ₹2.58 crore (1.54%) and ₹5.10 crore (3.04%) against the targets of 25%, 4% and 3% resp.
- 54. PROCUREMENT OF GOODS & SERVICES THROUGH GEM:** During the year, procurement of Goods and Services by the Corporation on Government e Marketplace (GeM) portal is ₹56.96 Crore i.e. 33.97% of total procurement.
- 55. DISCLOSURE UNDER SEXUAL HARASSMENT OF WOMEN AT WORKPLACE (PREVENTION, PROHIBITION AND REDRESSAL) ACT, 2013**
Corporation prohibits any kind of act of sexual harassment at work place and included the acts amounting to sexual harassment at workplace in its Conduct Rules and Certified Standing Order and Discipline and Appeal Rules, 2001 [as certified on 06.02.2001 by the Regional Labour Commissioner (Central), Mumbai under Industrial Employment (Standing Orders) Act, 1946] so as to prohibit any such Act. Corporation constituted an Internal Complaints Committees at Corporate Office, Belapur and Regional Offices at Ratnagiri and Karwar to receive and investigate complaints related to "Sexual harassment at workplace" following the guidelines issued by Hon'ble Supreme Court of India in Visakha Vs. State of Rajasthan. A Special Counsellor is also appointed at Corporate Office.
Status of complaints received during the year:
Number of complaints received in the year - 01
Number of complaints disposed off during the year - 01
Number of cases pending for more than 90 days - 01
- 56. Compliance with the provisions of Maternity Benefit Act, 1961**
The Maternity Benefit Act, 1961 is not applicable to the Corporation. Section 2 proviso of the Maternity Benefit Act, 1961 provides that the State Government may, with the approval of the Central Government, after giving not less than two months' notice of its intention of so doing, by notification in the official Gazette, declare that all or any of the provisions of this Act shall apply to any other establishment or class of establishments, industrial, commercial, agricultural or otherwise. As per the above provision, the State Government of Maharashtra with the approval of Central Government has not published any Notification in Official Gazette



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to declare about applicability of the provisions of the Maternity Benefit Act, 1961 to the Corporation. However, Women Employees of the Corporation are provided Maternity Benefits as per the instructions issued by Central Pay Commission from time to time. Maternity Benefits as covered under Maternity Benefit Act, 1961 have also been extended to Women Employees working with KRCL on Contract basis along with regular Women employees of KRCL as per the Department of Personnel & Training (DOPT) Leave Rules.

57. Failure to implement any Corporate Action

The Company has implemented all Corporate Actions successfully within prescribed timelines. Therefore, the Company has nothing to report.

58. MANAGEMENT DISCUSSION & ANALYSIS REPORT

58.1 Industry Structure and Development

The core business of the Corporation revolves around the transportation of passengers and goods by rail, complemented by a wide range of logistics support services. In India, railway transportation is primarily reserved for the public sector as unlike KRCL. In addition, the Corporation leverages its extensive engineering and project management expertise to undertake large-scale construction projects, particularly in the construction of tunnels, bridges, and other specialized infrastructure works.

58.2 Strengths and Weaknesses

Mega-Project Management Skills

The Corporation has a proven capability to manage large-scale railway and construction projects, supported by its deep experience in specialized engineering, construction, and project management.

Efficient Train Operations

On an average day, the Corporation operates 56 passenger trains and 19 freight trains, including Roll-on/Roll-off (RORO) services, over single-line sections. Punctuality remains a key strength, with an on-time performance rate of approximately 74%.

58.3 Opportunities and Threats

Opportunities

Major Opportunities:

- **Strong Passenger Traffic:** Passenger demand on the line remains highly buoyant, presenting opportunities to enhance revenue through improved services, increased frequency, and introduction of value-added facilities.
- **Expansion of Freight Services:** To boost originating freight traffic, the Corporation plans to expand containerized services, strengthen logistics operations, and develop port connectivity projects, thereby capturing higher volumes of industrial and import-export cargo.
- **Project Management Consultancy (PMC) Services:** KRCL's expertise in engineering and large-scale project execution enables it to provide Project Management Consultancy services to other rail and infrastructure projects, generating an additional revenue stream.

Minor Opportunities:



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- **Technology and Digitization:** Adoption of digital ticketing, freight tracking, and predictive maintenance technologies can improve operational efficiency and customer satisfaction.
- **Sustainability Initiatives:** Implementation of green logistics, energy-efficient train operations, and environmentally friendly infrastructure projects may attract government incentives and support KRCL's reputation as a sustainable transport provider.
- **Public-Private Partnerships (PPP):** Opportunities exist to collaborate with private sector players in port operations, logistics, and infrastructure development, enhancing project delivery and profitability.

Threats

Major Threats:

- **Dependence on Cross-Traffic:** A significant portion of freight traffic is cross-traffic from other Zonal Railways. This dependency may affect revenue stability and limit control over originating cargo volumes.
- **Volatile Traffic Patterns:** Freight volumes are influenced by seasonal demand, production cycles, and market fluctuations, making operational planning and revenue forecasting challenging.

Minor Threats:

- **Regulatory Risks:** Changes in freight and passenger fares, taxation policies, or government regulations can impact profitability.
- **Competition from Other Modes of Transport:** Road and coastal shipping options could divert traffic, particularly for time-sensitive or specialized cargo.
- **Infrastructure Constraints:** Single-line sections, capacity limitations, and maintenance requirements could affect punctuality and service reliability.
- **Global Market Trends:** International trade fluctuations, commodity price volatility, and global logistics trends may indirectly influence freight volumes and revenue.

58.4 Segment-wise and Product-wise Performance

Particulars	2024-25 (₹inCrore)	2025-26 (₹inCrore)	% Variation
Traffic Earnings	1757.71	1837.39	4.53%
Project Earnings	2177.39	1491.83	(31.48%)
Total	3935.10	3329.22	(15.39%)

58.5 Future Outlook

To strengthen its project portfolio, the Corporation has established a Project Development and Monitoring Cell to pursue new projects across all departments. During the year under review, bids were submitted for projects totalling ₹82,299 Crore, resulting in awards worth ₹13,524 Crore. This proactive approach is expected to enhance future growth and revenue streams.



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59. RISKS AND AREAS OF CONCERN

59.1 Changes in Freight and Passenger Fares

Freight and passenger fares for the Corporation are regulated by the Ministry of Railways. Any revisions in fare structures—whether increases or decreases—may directly impact revenue and profitability. These adjustments are often influenced by broader government policies, including subsidies, social obligations, and public transport priorities.

59.2 Changes in Traffic Pattern

The Corporation predominantly handles cross-traffic, including commodities such as food grains and fertilizers. Freight patterns are inherently dynamic, affected by production cycles, supply-demand fluctuations, and seasonal trends.

Influence of Government Policies: Policy initiatives, such as agricultural export/import regulations, logistics incentives, and regional development schemes, can significantly alter traffic volumes. For example, policies encouraging port connectivity or multimodal logistics can create new freight corridors, while restrictions or subsidies may redirect traffic.

Impact of International Trends: Global trade trends, commodity price fluctuations, and international shipping logistics can also affect freight volumes. KRCL may experience changes in containerized cargo, import-export flows, and demand for specialized services such as Roll-on/Roll-off (RORO) operations. Additionally, international climate and sustainability standards may require KRCL to adopt greener practices, potentially increasing operational costs in the short term but offering strategic advantages long term.

By continuously monitoring these policy and market shifts, KRCL can proactively manage risks, optimize resource allocation, and capitalize on emerging opportunities in both domestic and international freight markets.

60. ACKNOWLEDGEMENT

The Board of Directors gratefully acknowledge the assistance, active support and guidance received from the Ministry of Railways, Government of India, as well as from the State Governments of Maharashtra, Goa, Karnataka and Kerala. The Board of Directors express deep appreciation of the valuable contribution made by the officers and employees of the Corporation during the year under review.

For and on behalf of the Board of Directors

Sd/-

Santosh Kumar Jha
Chairman and Managing Director
DIN 07738247

Place: Navi Mumbai
Date: 26th May, 2026



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ANNEXURE – 1

Form No. MR-3

SECRETARIAL AUDIT REPORT

[Pursuant to Section 204(1) of the Companies Act, 2013 and Rule No. 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

FOR THE FINANCIAL YEAR ENDED 31ST MARCH, 2026

To,

The Members,

Konkan Railway Corporation Limited

CIN: U35201MH1990GOI223738

Regd. Office: Belapur Bhavan, Sector 11, Plot No. 6,
CBD Belapur, Navi Mumbai – 400614, Maharashtra

We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate governance practices by **Konkan Railway Corporation Limited** (herein after called “the Company”). Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/ statutory compliances and expressing our opinion thereon.

Based on our verification of the Company’s books, papers, minutes books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, we hereby report that in our opinion, the Company has during the financial year ended 31st March, 2026 (“Audit Period”), complied with the statutory provisions listed hereunder and also that the Company has proper Board processes and compliance mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

1. We have examined that the books, papers, minute books, forms and returns filed and other records were properly maintained by the Company for the financial year ended 31st March, 2026, according to the provisions of:
 - i. The Companies Act, 2013 (“the Act”) and the rules made thereunder;
 - ii. The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;
 - iii. Foreign Exchange Management Act, 1999 and the Rules and Regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings;
 - iv. The Securities Contracts (Regulation) Act, 1956 (“SCRA”) and the rules made thereunder;



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The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act') to the extent applicable to the Company: -

- a. The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011; **there was no event of substantial acquisition or takeover of shares during the audit period.**
- b. The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
- c. The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018;
- d. The Securities and Exchange Board of India (Share-Based Employee Benefits and Sweat Equity) Regulations, 2021; **the Company has not granted or implemented any employee stock option or purchase scheme during the period under review.**
- e. The Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021;
- f. The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client;
- g. The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021; and; **the Company has not initiated any delisting of its equity shares from any stock exchange during the period under review.**
- h. The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018; **the Company has not undertaken any buy-back of its securities during the period under review.**
- i. The Securities and Exchange Board of India (Listing Obligation and Disclosure Requirements) Regulations, 2015.

The Management had identified and confirmed the following laws are specifically applicable to the company namely:

- a. Railways Act 1989;
- b. Contract Labour Regulation and Abolition Act 1970;
- c. Employees Provident Fund and Miscellaneous Provisions Act 1952;
- d. Employees State Insurance Act 1948;
- e. Equal Remuneration Act 1976;
- f. Indian Contract Act 1872;
- g. Income Tax Act 1961, Indirect Tax Laws;



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- h. Indian Stamp Act 1999;
- i. Industrial Disputes Act 1947;
- j. Maternity Benefits Act 1961;
- k. Minimum Wages Act 1948;
- l. Negotiable Instruments Act 1881;
- m. Payment of Bonus Act 1965;
- n. Payment of Gratuity Act 1972;
- o. Payment of Wages Act 1936 and other applicable labour laws.

We have also examined compliance with the applicable clauses of the following:

- i Secretarial Standards with regard to meeting of Board of Directors (SS-1) and General Meetings (SS-2) issued by the Institute of Company Secretaries of India;
- ii Debt Listing Agreements entered into by the Company with National Stock Exchange, DPE Guidelines on Corporate Governance for CPSE.

During the Audit Period under review the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, SEBI Regulations etc., to the extent applicable, mentioned above subject to the following observations.

a) Observations/ Non-Compliances/ Adverse Remarks/ Qualifications are as follows:

1. The composition of the Board of Directors was not in compliance with the provisions of Regulation 17 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI LODR") and Section 149 of the Companies Act, 2013 read with the Companies (Appointment and Qualification of Directors) Rules, 2014.

Further, it was observed that a separate meeting of Independent Directors, as mandated under Schedule IV to the Companies Act, 2013 and Regulation 25(3) of SEBI LODR, was not convened during the audit period.

2. The composition of the Audit Committee, Nomination and Remuneration Committee, and Risk Management Committee was not in compliance with the requirements of SEBI LODR Regulations, 2015 and the Companies Act, 2013, in terms of number, category, and independence of the members.
3. As per the provisions of Section 71(4) of the Companies Act, 2013, the Company is required to create a Debenture Redemption Reserve (DRR) in respect of the bonds issued. However, due to accumulated losses, the Company has not created the required DRR during the audit period under review.



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Based on the information received and records maintained, we further report that:

It was noted that all Board Meetings were convened at a shorter notice in accordance with the applicable law. Consequently, the notice of the Board Meetings, agenda, and detailed notes on the agenda were served in accordance with the shortened notice period.

1. As per the Information provided by the Management, a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.
2. Majority decision is carried through while the dissenting Board members' views, if any, are captured and recorded as part of the minutes. All the decisions at Board Meetings are carried out unanimously as recorded in the minutes of the Board of Directors.

The Board of Directors of the Company is duly constituted with proper balance of Executive Directors and Non-Executive Directors. The changes in the composition of the Key Managerial Personnel that took place during the Audit Period were carried out in compliance with the provisions of the Act.

We further report that there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

We further report that during the Audit Period, no specific events/ actions which having a major bearing on the Company's affairs have taken place, in pursuance of the above referred laws, rules, regulations and standards.

We further report that compliance of applicable financial laws including Direct and Indirect Tax laws by the Company has not been reviewed in this Audit since the same has been subject to review by the Statutory Auditors and other designated professionals.

Place: Navi Mumbai
Date: 25-05-2026

For Priyanka Yadav and Associates,
Practicing Company Secretary
(Peer Review No.: 2222/2022)

Sd/-
CS Priyanka Yadav
FCS No. 13251
COP NO. 19836
UDIN:F013251H000463866



KONKAN RAILWAY CORPORATION LTD.

ANNEXURE – A

To

The Members,

Konkan Railway Corporation Limited

CIN: U35201MH1990GOI223738

Regd. Office: Belapur Bhavan, Sector 11, Plot No. 6,
CBD Belapur, Navi Mumbai – 400614, Maharashtra

Our report of even date is to be read along with this letter.

1. Maintenance of Secretarial record is the responsibility of the Management of the Company. Our responsibility is to express an opinion on these secretarial records based on our audit.
2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.
3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.
4. The Compliance of the provisions of corporate and other applicable laws, rules, regulations, standards etc., is the responsibility of the Management of the Company. Our examination was limited to the verification of procedures on random test basis.
5. Wherever required, we have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.
6. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of the Management. Our examination was limited to the verification of procedures on test basis.
7. The Secretarial Audit report is neither an assurance as to the future viability of the company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

Place: Navi Mumbai

Date: 25-05-2026

For Priyanka Yadav and Associates,

Practicing Company Secretary
(Peer Review No.: 2222/2022)

Sd/-

CS Priyanka Yadav

FCS No. 13251

COP NO. 19836

UDIN: F013251H000463866



KONKAN RAILWAY CORPORATION LTD.

ANNEXURE – 2

MANAGEMENT REPLY TO THE OBSERVATION OF SECRETARIAL AUDITOR

Sr. No.	Observations / Non-Compliances / Adverse Remarks / Qualifications	Management Remarks
1.	The Composition of the Board of Directors was not in compliance with the provisions of Regulation 17 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“SEBI LODR”) and Section 149 of the Companies Act, 2013 read with the Companies (Appointment and Qualification of Directors) Rules, 2014. Further, it was observed that a separate meeting of Independent Directors, as mandated under Schedule IV to the Companies Act, 2013 and Regulation 25(3) of SEBI LODR, was not convened during the audit period.	The Corporation being a Government Company, the appointment of Independent Directors on the Board of the Company is made by the Government of India acting through Administrative Ministry i.e., Ministry of Railways (MoR). Accordingly, request is made to MoR to appoint requisite number of Independent Directors on the Board of the Corporation. As there was no Independent Director on the Board, a separate meeting of Independent Directors was not held.
2.	The composition of the Audit Committee, Nomination and Remuneration Committee, and Risk Management Committee was not in compliance with the requirements of SEBI LODR Regulations, 2015 and the Companies Act, 2013, in terms of number of Directors, category of Directors, and independent Directors.	The Corporation being a Government Company, the appointment of Independent Directors on the Board of the Company is made by the Government of India acting through Administrative Ministry i.e., Ministry of Railways (MoR). Accordingly, request is made to MoR to appoint requisite number of Independent Directors on the Board of the Corporation.
3.	As per the provisions of Section 71(4) of the Companies Act, 2013, the Company is required to create a Debenture Redemption Reserve (DRR) in respect of the bonds issued. However, due to accumulated losses, the Company has not created the required DRR during the audit period under review.	Noted.



KONKAN RAILWAY CORPORATION LTD.

ANNEXURE – 3

DIRECTORS' OTHER DIRECTORSHIP AND ATTENDANCE AT MEETINGS

Name of the Director, their qualification and date of birth	Category of Directorship	No. of Board Meetings			Attendance at last AGM	Directorship in other companies		Membership in Board's committee (in other companies)	
		Held	Required to be attended	Attended		As Chairman	As Director	As Chairman	As Member
Shri Santosh Kumar Jha M. Sc. (Geology), MBA(Marketing) 26.03.1967	Chairman & Managing Director	5	5	5	Yes	0	0	0	0
Shri R. M. Bhadang, Civil Engineer, CS, ICWAI, MBA(Finance) 01.06.1966	Director (Finance)	5	5	5	Yes	0	0	0	0
Shri Sunil Gupta, M. Tech, MBA(Finance) 22.11.1971	Director (Operations & Commercial)	5	5	5	Yes	0	0	0	0
Shri Rajeev Kumar Mishra B. Tech, MFM, LLB 28.08.1968	Director (Way & Works)	5	3	3	Not Applicable	0	0	0	0
Shri Priya Ranjan Parhi, IRTS 14.10.1968	Executive Director (Infra)-I / Railway Board	5	5	4	Yes	0	6	0	0
Shri Anurag Kapil, IRAS 21.09.1973	Executive Director, Finance (Expenditure-II) /Railway Board	5	5	5	Yes	0	2	0	0
Dr. Manjula N., IAS 21.08.1975	Secretary, IDD, Government of Karnataka	5	5	1	No	0	7	0	0
Shri K. Biju, IAS 14.06.1976	Secretary, Transport Department (Railways & Aviation), Government of Kerala	5	4	0	No	0	12	0	0
Shri R. K. Hegde, BE(Civil) 20.05.1965	Ex-Director (Way & Works)	5	1	1	Not Applicable	0	0	0	0



KONKAN RAILWAY CORPORATION LTD.

ANNEXURE - 4

ANNUAL REPORT ON CORPORATE SOCIAL RESPONSIBILITY ACTIVITIES

- BRIEF OUTLINE ON CSR POLICY OF THE CORPORATION:** The CSR policy of the Corporation aims at developing Corporation specific social responsibility strategies in long, medium and short-term period with built in mechanism for implementation and monitoring towards all-round development of people residing in and around the Corporation's area of operation. The CSR policy and the activities undertaken under the CSR policy of the Corporation can be viewed at <http://konkanrailway.com/en/csraactivity>.

2. COMPOSITION OF CSR COMMITTEE

Sl. No.	Name of Director	Designation / Nature of Directorship	Number of meetings of CSR Committee held during the year	Number of meetings of CSR Committee attended during the year
1	Shri Santosh Kumar Jha	Chairman and Managing Director / Executive Director	3	3
2	Shri R.M. Bhadang	Director (Finance) / Executive Director	3	3
3	Shri Sunil Gupta	Director (Operations & Commercial) / Executive Director	3	3

- The web-link where Composition of CSR committee, CSR Policy and CSR projects approved by the Board are disclosed on the website of the company: <http://konkanrailway.com/en/csraactivity>.
- Provide the executive summary along with web-link(s) of Impact Assessment of CSR Projects carried out in pursuance of sub-rule (3) of rule 8, if applicable: **Not Applicable**.
- Average net profit of the company as per sub-section (5) of section 135: **₹24,862.73 Lakh.**
 - Two percent of average net profit of the company as per sub-section (5) of section 135: **₹497.25 Lakh.**
 - Surplus arising out of the CSR Projects or programs or activities of the previous financial years: **Nil.**
 - Amount required to be set-off for the financial year, if any: **Nil.**
 - Total CSR obligation for the financial year [(b)+(c)-(d)]: **₹497.25 Lakh.**
- Amount spent on CSR Projects (both Ongoing Project and other than Ongoing Project): **₹68,83,187/-.**
 - Amount spent in Administrative Overheads: **Nil.**
 - Amount spent on Impact Assessment, if applicable: **Nil.**
 - Total amount spent for the Financial Year [(a)+(b)+(c)]: **₹68,83,187/-.**
 - CSR amount spent or unspent for the Financial Year:



KONKAN RAILWAY CORPORATION LTD.

Total Amount Spent for the Financial Year (in ₹)	Amount Unspent (in ₹)				
	Total Amount transferred to Unspent CSR Account as per section 135(6).		Amount transferred to any fund specified under Schedule VII as per second proviso to section 135(5).		
	Amount (in ₹)	Date of transfer.	Name of the Fund	Amount	Date of transfer.
68,83,187/-	*4,28,41,813/-	30.04.2026	--	--	--
*Out of ₹ 4,28,41,813 unspent & transferred amount as on 31.03.2026, ₹ 3,34,00,000 was transferred to PM CARES Fund on 20.07.2026.					

(f) Excess amount for set-off, if any:

Sl. No.	Particular	Amount (in ₹)
(i)	Two percent of average net profit of the company as per section 135(5)	4,97,25,000/-
(ii)	Total amount spent for the financial Year	68,83,187/-
(iii)	Excess amount spent for the financial year [(ii)-(i)]	0
(iv)	Surplus arising out of the CSR projects or programs or activities of the previous financial years, if any	0
(v)	Amount available for set off in succeeding financial years [(iii)-(iv)]	0

7. Details of Unspent CSR amount for the preceding three financial years:

Sl. No.	Preceding Financial Year(s)	Amount transferred to Unspent CSR Account under section 135 (6) (in ₹)	Balance Amount in Unspent CSR Account under Section 135(6) (in ₹)	Amount spent in the Financial Year (in ₹)	Amount transferred to a fund as specified under Schedule VII as per second proviso to section 135(5), if any.		Amount remaining to be spent in succeeding financial years. (in ₹)	Deficiency, if any
					Amount (in ₹)	Date of transfer		
1.	2022-23	0	10,23,409	10,23,409	0	NA	0	Nil
2.	2023-24	0	0	0	0	NA	0	Nil
3.	2024-25	2,02,61,526	8,84,387	1,93,77,139	0	NA	8,84,387	Nil



KONKAN RAILWAY CORPORATION LTD.

8. Whether any capital assets have been created or acquired through Corporate Social Responsibility amount spent in the Financial Year: Yes.

If Yes, enter the number of Capital assets created/ acquired: 13

Furnish the details relating to such asset(s) so created or acquired through Corporate Social Responsibility amount spent in the Financial Year:

Sl. No.	Short particulars of the property or asset(s)	Complete Address and location of the property	Pin code of the property or asset(s)	Date of creation	Amount of CSR amount spent (in ₹)	Details of entity/ Authority/ beneficiary of the registered owner		
						CSR Registration number, if applicable	Name	Registered Address
1	Mini science Centre at school	Ashokdada Sable School and Mangaon Junior College, Kacheri Road, Taluka-Mangaon, Raigad, Maharashtra	402104	31.03.2026	4,36,600		Ashokdada Sable School, Mangaon Junior College	Utekhol, Mangaon, Raigad, Maharashtra-402104
2	Mini science Centre at school	Shree Mahalaxmi High School, Khedshi, Taluka & Dist: Ratnagiri, Maharashtra	415639	31.03.2026	4,36,600		Shree Mahalaxmi High School	Khedshi, Taluka - Ratnagiri, Dist- Ratnagiri, Maharashtra -415639
3	Mini science Centre at school	Shree Mahakali English School and Junior College, Navedar, Adiware, Taluka-Rajapur, Ratnagiri, Maharashtra	416707	31.03.2026	4,36,600		Shree Mahakali English School and Junior College, Navedar, Adiware	Adiware, Taluka-Rajapur, Ratnagiri, Maharashtra-416707
4	All in One Desktop with printer	D G Tatkare Madhyamik school, Roha	402304	12.01.2026	7,12,230		D G Tatkare Madhyamik school Roha	At/Post-Virjoli, Taluka-Roha, District-Raigad, Maharashtra - 402304
5	All in One Desktop with printer	Zilla Parishad Pre Primary School, Agave No1	415606	12.01.2026	6,53,465		Zilla Parishad Pre Primary School, Agave No1	Ratnagiri-415606
		Hutatma Kanhere school Anjani	415708				Hutatma Anant Laxman Kanhere School, Anjani	Ratnagiri-415708
		Jilha Parishad school Mervi	415616				Jilla Parishad School, Merbi	Merbi, Ratnagiri-415616
		Jilha Parishad school Kurdhe	415616				Jilla Parishad School, Kurdhe	Kurdhe, Ratnagiri-415616



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		Navjeevan Vidyalay Phungush Ratnagiri	415611				Navjeevan Vidyalay, Phungush, Ratnagiri	Phungus village, Kondye No. 1 cluster, Sangmeshwar Block, Ratnagiri District - 415611
		Damle school Maruti Mandir Ratnagiri	415639				Damle School, Maruti Mandir,	Damale School, Abhyudhya Nagar, Ratnagiri
		M Gandhi Duyam Shikshan Mandir, Umare Nivsar	416712				M. Gandhi Duyam Shikshan Mandir,	Umare, Nivsar
		Jagannath G Pednekar High School Talavade Lanja	416712				Jagannath Gangaram Pednekar High School	Talavade, Lanja
		Tamhane Panchkroshi Shikshan Prasarak Mandal Tamhane, Sangameshwar	415804				Tamhane Panchkroshi Shikshan Prasarak Mandal	Tamhane, Sangmeshwar
		Zilha Parishad Marathi School Antravali Sangameshwar	415610				Zilla Parishad Marathi School	Antravali, Sangmaeshwar
6	All in One Desktop with printer	Kadval Panchkroshi Shikshan Prasarak Mandal Bhadgaon Kudal,	416521	12.01.2026	3,23,495		Kadval Panchkroshi Shikshan Prasarak Mandal Bhadgaon	Sidhi House, Kharayewadi, B.K.G. Road, Kudal, Sindhudurg - 416521, Maharashtra
		New English School Matond	416529				New English School Matond	Matond, Vengurla, Sindhudurg, Maharashtra - 416516
		Government Polytechnic Malvan	416606				Government Polytechnic Malvan	A/P - Kumbharmath, Tal - Malvan, Dist. - Sindhudurg, Maharashtra - 416606
		Nemle Vidyalay Sawantawadi	416510				Nemle Vidyalay Sawantawadi	Nemle, Sawantwadi, Sindhudurg, Maharashtra 416510



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7	All in One Desktop with printer	Govt High school Paddi Barcem Quepem South Goa	403703	12.01.2026	99,745		Govt High school Paddi Barcem Quepem	Paddi Barcem, Quepem, South Goa, 403705
8	All in One Desktop with printer	Govt High School Mercedes Tiswadi Goa	403005	12.01.2026	99,745		Govt High School Mercedes Tiswadi Goa	Gaunchem Bhat, Mercedes, Tiswadi, North Goa, Goa - 403005
9	All in One Desktop with printer	Govt PU College Shirwad Karwar , ,	581301	12.01.2026	3,98,980		Govt PU College Shirwad Karwar	Karwar, Uttara Kannada
		Karnataka Public High School Nellikeri Kumta	581343				Karnataka Public High School Nellikeri Kumta	Antralli area of Uttara Kannada district, Karnataka - 581343
		Peoples Multipurpose High School Ankola	581314				Peoples Multipurpose High School Ankola	Bobruwada, Ankola, Uttara Kannada District, Karnataka, 581314
		Shree Vidyadhiraj Polytechnic	581362				Shree Vidyadhiraj Polytechnic	KKC Road, Kumta, Uttara Kannada District, Karnataka - 581362
10	All in One Desktop with printer	Govt Higher Primary School Bijoor Udupi	576101	12.01.2026	1,99,490		Govt Higher Primary School Bijoor Udupi	Byndoor block of Udupi district, Karnataka - 576232
		GMHPS Nandikur	574111				GMHPS Nandikur	Nandikur - 104, Udupi Taluk & District, Karnataka - 574111
11	All in One Desktop with printer	Dakshina Kannada Jilla Panchayat Sarkari school Surathkal	575001	12.01.2026	1,99,490		Dakshina Kannada Jilla Panchayat Sarkari school Surathkal	Baikampady Industrial Area, Mangaluru - 575011



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		Govt PU collage Haleyangadi	574146				Govt PU collage Haleyangadi	Haleyangady , Padupanamb ur, Mangalore, Dakshina Kannada, Karnataka – 574146
12	Furniture for Govt. School	Janata Vidyalaya, Kadwad, Karwar	581339	17.02.2026	7,500		Janata Vidyalaya, Kadwad, Karwar	Kadwad, Uttara Kannada- 581339, Karnataka
13	Dedicated vigilance vehicle (Jeep) to the Kota Police Station (Udupi) for Women & Child safety, etc.	Kota Police Station (Udupi)	576101	04.02.2026	7,79,247		Kota Police Station	Kota Police Station, Kota, Udupi- 576221, Karnataka
Total					47,83,187			

9. Specify the reason(s), if the company has failed to spend two per cent of the average net profit as per subsection (5) of section 135:

In compliance of Department of Public Enterprises' (DPE) Guidelines, 60% of the CSR fund was earmarked for spending on CSR Annual Theme prescribed by DPE. However, DPE had not prescribed the CSR Annual Theme for the year 2025-26. Hence, that amount is kept in unspent CSR Account and the same will be utilized as per DPE's instruction, if any or the amount will be transferred to the funds specified under Companies Act, 2013. In case of balance 40% of CSR funds, some of the works have been completed while the balance works have been carried forwarded to be completed in the next F.Y. 2026-27.

Sd/-

Santosh Kumar Jha
Chairman and Managing Director
Chairman of CSR & S Committee
DIN 07738247

Place: Navi Mumbai
Dated: 26th May, 2026



KONKAN RAILWAY CORPORATION LTD.

ANNEXURE - 5

CEO & CFO CERTIFICATION

We hereby certify to the Board that:

- (a) We have reviewed financial statements and the cash flow statement for the year 2025-26 and that to the best of our knowledge and belief:
 - (i) These statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;
 - (ii) These statements together present a true and fair view of the Corporation's affairs and are in compliance with existing accounting standards, applicable laws and regulations.
- (b) There are, to the best of our knowledge and belief, no transactions entered into by the Corporation during the year, which are fraudulent, illegal or violative of the Corporation's code of conduct.
- (c) We accept responsibility for establishing and maintaining internal controls and that we have evaluated the effectiveness of the internal control systems of the Corporation and we have disclosed to the auditors and the Audit Committee, deficiencies in the design or operation of internal controls, if any, of which we are aware and the steps we have taken or proposed to take to rectify these deficiencies.
- (d) We have indicated to the auditors and the Audit committee significant changes in accounting policies during the year 2025-26 and that the same have been disclosed in the notes to the financial statements.
- (e) There are no significant changes in internal control policy.
- (f) There are no instances of any frauds that have come to notice.

Sd/-

R. M. Bhadang
Director (Finance) & CFO
DIN 09050270

Sd/-

Santosh Kumar Jha
Chairman and Managing Director
DIN 07738247

Place: Navi Mumbai

Dated: 26th May, 2026



KONKAN RAILWAY CORPORATION LTD.

ANNEXURE – 6

CERTIFICATE ON CORPORATE GOVERNANCE

To

The Members of Konkan Railway Corporation Limited

We have examined the compliance of conditions of corporate governance by **Konkan Railway Corporation Limited** (hereinafter referred “the Company”), for the year ended on 31st March, 2026 as stipulated in relevant provisions of Securities and Exchange Board of India (Listing Obligations and Disclosures requirements) Regulations, 2015 as amended (“SEBI Listing Regulations”).

Management’s Responsibility

The compliance of conditions of corporate governance is the responsibility of the management. Our examination was limited to procedures and implementation thereof, adopted by the company for ensuring the compliance of the conditions of the Corporate Governance stipulated in the SEBI Listing Regulations.

Auditor’s Responsibility

1. Our responsibility is limited to examining the procedures and implementation thereof, adopted by the Company for ensuring compliance with the conditions of the Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.
2. We have examined the books of account and other relevant records and documents maintained by the Company for the purposes of providing reasonable assurance on the compliance with Corporate Governance requirements by the Company.
3. We have carried out an examination of the relevant records of the Company in accordance with the Guidance Note on Certification of Corporate Governance (the “Guidance Note”) issued by ICSI.

Based on our examination of the relevant records and according to the information and explanations provided to us and the representation provided by the Management, we certify that the Company has not complied with the requirement of board composition with respect to appointment of independent directors, on the board of Konkan Railway Corporation Limited.

The rest of the conditions of Corporate Governance as stipulated in SEBI Listing Regulations during the year ended March 31, 2026 are complied with by the company

We further state that such compliance is neither an assurance as to the future viability of the Company nor efficiency or effectiveness with which the management has conducted the affairs of the Company.

Date: 20/05/2026

Place: Navi Mumbai

UDIN: F009230H000419915

Sd/-

Name of Company Secretary: Rupali Abhyankar

FCS 9230

C.P. No.: 10509



KONKAN RAILWAY CORPORATION LTD.

Financial Statements 2025-26



KONKAN RAILWAY CORPORATION LTD.



KONKAN RAILWAY CORPORATION LTD.

S.C. BAPNA & ASSOCIATES

Chartered Accountants

305, Lodha Supremus, Next to Lodha Eternis, End of 11th Road, Off Mahakali Caves Road,
Near Hotel Tunga International, Andheri (East) Mumbai – 400 069, Maharashtra

Tel. : +91 7738007589 Email Id : mumbai@scbapna.in

INDEPENDENT AUDITOR'S REPORT

To the Members of Konkan Railway Corporation Limited

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying financial statements of Konkan Railway Corporation Limited ("the Company"), which comprise the Balance Sheet as at 31st March 2026, the Statement of Profit and Loss (including other comprehensive income), the Statement of Changes in Equity and the Statement of Cash Flows and for the year then ended, and notes to the financial statements, including a summary of the material accounting policies and other explanatory information. (hereinafter referred to as the "financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standard prescribed under Section 133 of the Act read with the Companies (Indian Accounting Standard) Rules 2015 as amended (Ind AS) and the accounting principles generally accepted in India, of the state of affairs of the Company as at 31st March 2026, and its profit and total comprehensive income, changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit of financial statements in accordance with the Standards on Auditing (Sas), specified under Section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the financial statements section of our report. We are independent of the Company in accordance with the 'Code of Ethics' issued by the Institute of Chartered Accountants of India (ICAI) together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the financial statements.

Emphasis of Matters

We draw attention to-

- a) Note No. 12.1 of the financial statement, wherein the company has deposited its free funds



KONKAN RAILWAY CORPORATION LTD.

in Life Insurance Corporation through Group Leave Encashment scheme, whereas the Note No. 40(C) of the financial statements states that Leave Encashment Scheme considered as per Actuarial Valuation are unfunded. However as per the information available and explanations given to us, these funds are used for life assurance benefits as well as for general business purpose.

b) Note No.13, 29 and 17 to the financial statements in respect of balances of trade receivables, trade payables and Other Inter Railway Financial Adjustment (IRFA) Receivables are subject to confirmation, reconciliation and consequential adjustments, wherever applicable. The management is in the process of obtaining confirmations and reconciling such balances. The impact, if any, arising upon such reconciliation is presently unascertainable.

Our opinion is not modified in respect of these matters.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key Audit Matter	Auditors' response to Key Audit Matters
A. Revenue from Contracts with Customers in respect of Company's Project Segment as per Ind AS 115.	
- Accounting Standard on Revenue which prescribes five steps revenue recognition model. - The Company recognizes revenue for a performance obligation satisfied over time after estimating its progress towards complete satisfaction of the performance obligation. The recognition of revenue requires assessments and judgments to be made on changes in work scope, claims (compensation, rebates etc.) and other payments to the extent performance obligation is satisfied. The company measures the performance obligation by applying input method. In the contracts where performance obligation cannot be measured by input method, the output method is applied, which faithfully depict the Company's performance towards complete satisfaction of the performance obligation. - Ind AS 115 requires entities to exercise judgement, taking into consideration all of the	- Our audit procedures included considering the appropriateness of the Company's revenue recognition accounting policies and assessing compliance with the policies in terms of the applicable accounting standards. - Evaluated the effectiveness of control over the preparation of information that are designed to ensure the completeness and accuracy. - Selected samples of contract, and tested the operating effectiveness of the internal control, relating to identification of the distinct performance obligations and satisfaction of performance obligations. - We performed following substantive procedures over revenue recognition with specific focus on whether there is single performance obligation or multiple performance obligations in the contract and whether the performance obligation is being satisfied over the period of time or at a point in time:



KONKAN RAILWAY CORPORATION LTD.

Key Audit Matter	Auditors' response to Key Audit Matters
relevant facts and circumstances when applying each step of the model to contracts with their customers. The further explanation why we consider this as a Key Audit Matters as follows: The application of the revenue accounting standard involves certain key judgements relating to identification of distinct performance obligations, determination of transaction price of the identified performance obligations, the appropriateness of the basis used to measure revenue recognized at a point in time or over time. Additionally, revenue accounting standard contains disclosures which involves collation of information in respect of disaggregated revenue and periods over which the remaining performance obligations will be satisfied subsequent to the balance sheet date. Refer Note No. 2.2.18 of material accounting policy in financial statements.	1. Read, analysed and identified the distinct performance obligations in these contracts. 2. Compared these performance obligations with that identified and recorded by the Company. 3. Considered the terms of the contracts to verify the transaction price used to allocate to separate performance obligations. 4. Checked whether the performance obligation is being satisfied over the period of time or at a point in time. 5. Performed analytical procedures for reasonableness of revenues disclosed. 6. Obtained and verified the project cost and project revenue workings maintained by the company, where input method is followed for recognizing revenue.
B. Measurement of Contract Asset where Performance Obligation has been satisfied with respect to Project Segment.	
The Company in its contract with customers, promises to transfer services to its customers based on the terms of agreement, which may be rendered in various forms of construction contracts. The recognition of revenue is based on contractual terms, which could be either agreed unit price or cost-plus margin arrangements. At each reporting date, revenue is accrued for costs incurred against work performed that may not have been invoiced. Identifying whether the Company's performance has resulted in a service that would be billable and collectable where the works carried out have not been acknowledged by customers as of the reporting date, involves a significant amount of judgement. During the current year, company has booked unbilled revenue amounting to Rs. 1110.13 lakhs with respect to revenue earned from Projects. Refer Note No. 34.1 (a) of financial statements.	Our audit procedures are related to the: 1. Evaluation of evidence supporting the execution of work; 2. Evaluation of recoverability of the amounts spent with respect to its enforceability for receipt of payment from customers; and 3. Assessment of adjusting events after the reporting date i.e. 31st March, 2026 and the date when the financial statements are approved by the Company's Board of Directors and its impact thereof on the carrying amount of the related contract assets. 4. Discussed with management about the accounting treatment with respect to recognition of revenue wherein the performance obligation is satisfied but not invoiced.



KONKAN RAILWAY CORPORATION LTD.

C. Impairment of Loan given to Related Party

As per the requirements of Ind AS 109, the Company assesses at the end of every reporting period, whether there is any indication that a financial instrument may be impaired. If any such indication exists, the Company estimates the recoverable amount of the financial instrument. The determination of recoverable amount being fair value of the financial instrument involves significant estimates, assumptions and judgements of the professionals.

The Company has given loan to Konkan Railway Welfare Organisation (KRWO), formed for the welfare of the employees of the Company, which carries interest @ 7% p.a. and is repayable in 7 years from the date of disbursement. The loans were disbursed during the period 2010-11 to 2014-15. KRWO has executed simple mortgage deed in favour of the Company. Loan amounting to Rs. 2,032.69 Lakhs has become due on completion of seven years from the disbursement of respective loans. The Company has tested this loan for impairment in accordance with Ind AS 109 by comparing its recoverable amount with carrying amount as at 31st March 2026. The recoverable amount of the Loan has been assessed by the company as per the Fair Valuation of the Lands which are held by KRWO.

The company has provided for impairment loss amounting to Rs. 1648.09 Lakhs which includes principal amount of Rs. 527.64 Lakhs and Rs. 1120.45 Lakhs towards interest. Impairment of assets is a key audit matter considering the significance of the carrying value, estimations and the significant judgement involved in impairment assessment.

Refer to Note 16.2 of the financial statement.

Our audit procedure in relation to the loan given to related party included the following:

1. Obtained and read agreement entered between KRCL and KRWO and the terms of the repayment of the loan by KRWO to KRCL.
2. We evaluated the reasons for delay in the repayment of the loan by KRWO to KRCL and obtained our understanding in the manner in which loan amount will be recovered in future.
3. As there was indication of impairment with respect to loan given, discussed with management for impairing the said loan.
4. Obtained and verified the Impairment testing/working conducted by the management for the said loan.
5. Obtained and read the valuation reports issued by the valuer of land parcels and its impact on the loan provided to KRWO.



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D. Treatment of Assistance received from Ministry of Railways (MOR) – Interest free loan	
As per the requirements of Ind AS 109 and Ind AS 20, an entity needs to measure its financial liability at its fair value. In case, where the transaction value differs from its fair value, then entity is required to measure it at fair value considering the market rates, whereas the difference between the fair value and transaction value shall be charged to Profit and Loss unless it qualifies for recognition under liability. During FY 2024-25, Company had received Assistance from Ministry of Railways (MOR) amounting to Rs. 45,900 Lakhs, bearing Nil interest rate and the same is repayable in 10 years with a moratorium of 5 year from the date of disbursement. During FY 2025-26 the repayment for loan received in FY 2022-23 of Rs 14,500 Lakhs was extended further by 3 years. Since the transaction value and fair value of the said loans differs with respect to rate of interest, the said loans are required to be discounted at company's cost of debt and the difference between the fair value and transaction value is adjusted in Government Grant as per the requirement of Ind AS 109 and Ind AS 20. Refer Note No. 23.2 (3) of financial statement.	Our audit procedure in relation to the assistance received from MOR included the following: 1. Obtained and read the letter received from MOR and evaluated the terms of the said letter. 2. We evaluated the nature of the assistance received from the Ministry of Railways. 3. Discussed with Management regarding accounting treatment to be done with respect to loan received. 4. Obtained and verified the fair valuation working conducted by the Management for the financial instrument.
E. Treatment of Assistance received from Ministry of Railways (MOR) – Revenue Expenditure	
As per the requirements of Ind AS 20, an entity can either present the government grant received as a credit in the statement of profit and loss or by deducting the same from the related expense. The company has received a grant of Rs 875 Lakhs from Nirbhaya Fund through Ministry of Railways in FY 2025-26 for installation of CCTV's on railway platforms. The entire fund received has been recorded initially under deferred government grant and is being amortised based on the expenditure incurred.	Our audit procedure in relation to the assistance received from MOR included the following: 1. Obtained and read the letter received from MOR and evaluated the terms of the said letter. 2. We evaluated the nature of the assistance received from the Ministry of Railways. 3. Discussed with Management regarding accounting treatment to be done with respect to grant received. 4. Obtained and verified the revenue expenditure invoices and supporting documents.



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F. Testing and Verifying Internal Financial Controls placed by the Company

The company needs to place its internal financial controls over financial reporting wherein the Standard Operating Procedures ('SOP'), Risk involved due to aberration in SOPs as well as the controls placed to mitigate those risks, needs to be defined. The company is also required to test its operating effectiveness every year.

Defining risk involved on the Internal Financial Controls over financial reporting requires significant judgements and hence the same needs to be evaluated and updated as and when required. During the course of Audit, we are required to comment on the operating effectiveness on the internal financial controls over financial reporting placed.

Our audit procedures involved:

1. Understanding the SOPs defined by the management.
2. Discussed with the management regarding the issues that will arise if there are any aberration in SOPs, accordingly it was found that management has not defined the risk that can arise due to aberration in not following the controls as per its SOPs.
3. While understanding the system and verifying the controls placed within the system, there were some areas where the processes were not implemented in the system.
4. Discussed and obtained our understanding with the management about the issues recognized in the system.
5. Evaluated its impact on the financial statements of the company.

Refer Annexure C.

Information other than the Financial Statements and Auditor's Report thereon

The Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Company's annual report viz. Board/Directors Report and its Annexures, Corporate Governance etc. but does not include the financial statements and our auditor's report thereon. The annual report is expected to be made available to us after the date of this auditor's report.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.



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When we read the Annual Report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance as required under SA 720 (Revised) 'The Auditor's responsibilities Relating to Other Information' and take appropriate action as applicable under the relevant laws and regulations.

Responsibilities of Management and Those Charged With Governance for the Financial Statements

The Company's Management and Board of Directors are responsible for the matters stated in Section 134(5) of the Act, with respect to the preparation of these financial statements that give a true and fair view of the financial position, financial performance including other comprehensive income, changes in equity and cash flows of the company in accordance with the accounting principles generally accepted in India, including the Ind AS specified under Section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management and Board of Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Company's Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SAs, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:



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- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal financial control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the financial statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters



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that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Other matter

The financial statements of the Company for the year ended 31 March 2025 were audited by another firm of Chartered Accountants, who expressed an unmodified opinion on the financial statements on 28 May 2025.

Report on Other Legal and Regulatory Requirements

1. As required under the directions and sub-directions issued by Comptroller and Auditor General of India in terms of sub-section (5) of Section 143 of Companies Act, 2013 and on the basis of such checks of the books and records of the Company as we considered appropriate and according to information and explanations given to us, we are enclosing our report in the **"Annexure-A"**.
2. As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Government of India in terms of sub-section (11) of section 143 of the Companies Act, 2013, we give in the **'Annexure B'** a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.
3. As required by the section 143 (3) of the Act, based on our audit we report that:
 - a. We have sought and obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purpose of our audit;
 - b. In our opinion, proper books of account as required by law have been kept by the Company so far as appears from our examination of those books;
 - c. The Balance Sheet, the Statement of Profit and Loss (including other comprehensive income), the Statement of Cash Flows and Statement of Changes in Equity dealt with by this report are in agreement with the books of account;
 - d. In our opinion, the aforesaid Financial Statements comply with the Indian Accounting Standards specified under section 133 of the Act, read with Companies (Indian Accounting Standards) Rules, 2015, as amended;
 - e. The provisions of Section 164 (2) of the Act regarding disqualification of directors are not applicable to the Company in view of Notification No. G.S.R. 463 (E) dated 5th June, 2015 issued by Ministry of Corporate Affairs, Government of India;
 - f. With respect to the adequacy of the internal financial controls over financial reporting of the Company with reference to these financial statements and the operating effectiveness of



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such controls, refer to our separate Report in '**Annexure C**' to this report and our report expresses a qualified opinion on the adequacy and operating effectiveness of the company's internal financial control over financial reporting;

- g. With respect to the matter to be included in the Auditor's Report under section 197(16) of the Act, as amended; As per notification No. G.S.R. 463 (E). Dated 5th June 2015 issued by Ministry of Corporate Affairs, Provisions of section 197 of Companies Act 2013 is not applicable, being a Government Company. Accordingly, the section 197(16) of the Act is not applicable to the Company. The Ministry of Corporate Affairs has not prescribed other details under Section 197(16) which are required to be commented upon by us.
- h. With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended in our opinion and to the best of our information and according to the explanations given to us:
 - i. The Company has disclosed the impact of pending litigations on its financial position in its financial statements – Refer Note No. 44 to the financial statements.
 - ii. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses requiring provision.
 - iii. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company.
 - iv. The Management has represented that,
 - a) to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
 - b) to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
 - c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e) the Companies (Audit and



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Auditors) Rules, 2014, as amended, as provided under (a) and (b) above, contain any material misstatement.

- v. The Company has not declared any dividend (i.e. interim or final) during current financial year 2025-26, previous financial year 2024-25 and up to the date of our audit report. Accordingly, provisions of section 123 of the Companies Act 2013 is not applicable during current financial year 2025-26.
- vi. Based on our examination, which included test checks, the company has used accounting software for maintaining its books of accounts which have feature of recording audit trail facility and the same has operated throughout the year for all transactions recorded in the software. Further, during the course of our audit we did not come across any instance of audit trail feature being tampered with and the audit trail has been preserved by the Company as per the Statutory Requirements for record retention.

For S C Bapna & Associates
Chartered Accountants
Firm Registration No. 115649W

Sd/-

CA Priyanka D. Jakhotia
Partner
Membership No. 157426
UDIN: 26157426DWEHGR1898

Place: Navi Mumbai
Date: 26.05.2026



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ANNEXURE A

To the Independent Auditors Report of even date on the financial statements of Konkan Railway Corporation Limited for the year ended March 31, 2026

(Referred to in Paragraph 1 under "Report on Other Legal and Regulatory Requirements" section of our report).

1) Report on Directions, if any issued under 143(5) of the Companies Act, 2013: The directions were issued by the Comptroller and Auditor General of India (CAG) on website of CAG at [http://www.care.cag.gov.in/Miscellaneous/ Directions after 27.02.2026.pdf](http://www.care.cag.gov.in/Miscellaneous/Directions%20after%2027.02.2026.pdf).

We have reported our observations on the financial statement for FY 2025- 26 based on the directions issued by CAG as indicate above.

Sr. No.	Directions	Replies
1.	Assess the fair valuation of all the investments, both quoted and unquoted, made directly by the Company or through Trusts, for Post retirement benefits of the employees. This includes verifying valuation methodologies, ensuring consistency with Ind AS and reviewing supporting documentation. The auditor shall provide a brief note on the valuation approach, its reasonability, and compliance with applicable regulations, reporting any material deviations or misstatements.	Investments for post-retirement benefits of the employees is done by the separate Trusts established for the purpose of Pension and Gratuity. During the course of valuation of post retirement benefit obligation, actuary has considered the fair valuation of the fund (investment) basis the statement provided to him and we have relied upon the actuarial valuation for the purpose of the same. The valuation has been made appropriately in accordance with the applicable financial reporting framework and applicable regulations. The fair value of plan assets has been considered based on the investment statements/fund values furnished by the Trusts. The independent actuary has determined the Defined Benefit Obligation (DBO) using the Projected Unit Credit (PUC) Method in accordance with Ind AS 19. The approach considered for the valuation is reasonable and in compliance with the applicable regulation. No material mis statement or deviation fund.
2.	Whether the Company has a system in place to process all the accounting transactions through IT system? If yes, whether review of this system and controls that are significant to the Companies' financial reporting process as well as cyber security has been done by Information Security Auditing Organizations empaneled by Cert-In at a minimum frequency of once in a year and material discrepancies found, if any, have been suitably reported? The implications of processing of accounting transactions outside IT system on the integrity of the accounts along with the financial implications may also be reported.	The Company has a system in place to process all the accounting transactions through IT system. Based on our verification on test check basis during the audit, we have not come across accounting transactions outside IT system which may have implications on the integrity of the accounts along with the financial implications except as given in Annexure C "Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act)". Further, Cyber Security Audit for IT infrastructure and application have not been conducted during the year.



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3.	Whether funds (grants/ subsidy etc.) received/ receivable for specific schemes from Central/State Government or its agencies were properly accounted for as per the applicable accounting standards or norms and whether the received funds were utilized as per its terms and conditions? Whether accounting of interest earned on grants received has been done as per terms and conditions of the Grant. List the cases of deviation.	Funds (grant) received have been properly accounted as per the applicable accounting standards or norms and used for the specified purpose as per its terms and conditions. Interest earned has been accounted as per the applicable accounting standards or norms and as per its terms and conditions. No deviations were observed.
4.	Whether the Company has identified the key Risk areas? If yes, whether the Company has formulated any Risk Management Policy to mitigate these risks? If yes, (a) whether the Risk Management Policy has been formulated considering global best practices? (b) whether the Company has identified its data assets and whether it has been valued appropriately?	The Company has identified the key risk areas. The company has formulated Risk Management Policy to mitigate these risks, which has been approved by its Board of Directors. The company has not identified its data assets.
5.	Whether the Company is complying with the Securities and Exchange Board of India (SEBI) (Listing Obligation and Disclosure Requirements) Regulations, 2015, and other applicable rules and regulations of SEBI, Department of Investment and Public Asset Management, Ministry of Corporate Affairs, Department of Public Enterprises, Reserve Bank of India, Telecom Regulatory Authority of India, CERT-IN, Ministry of Electronics and Information Technology and National Payments Corporation of India wherever applicable? If not, the cases of deviation may be highlighted.	Based on our verification on test check basis during the audit, we have not come across cases of deviation with respect to non-compliances with applicable laws, rules and regulations except as observed in Secretarial Audit Report: 1. The composition of the Board of Directors was not in compliance with the provisions of Regulation 17 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI LODR") and Section 149 of the Companies Act, 2013 read with the Companies (Appointment and Qualification of Directors) Rules, 2014. Further, it was observed that a separate meeting of Independent Directors, as mandated under Schedule IV to the Companies Act, 2013 and Regulation 25(3) of SEBI LODR, was not convened during the audit period.



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	2. The composition of the Audit Committee, Nomination and Remuneration Committee, and Risk Management Committee was not in compliance with the requirements of SEBI LODR Regulations, 2015 and the Companies Act, 2013, in terms of number, category, and independence of the members. 3. As per the provisions of Section 71(4) of the Companies Act, 2013, the Company is required to create a Debenture Redemption Reserve (DRR) in respect of the bonds issued. However, due to accumulated losses, the Company has not created the required DRR during the audit period under review. Further, as reported under Annexure B "A statement on matters specified in paragraph 3 & 4 of the Companies (Auditor's Report) Order 2020 ("the order"), in terms of section 143(11) of the Companies Act, 2013" – The Company has granted unsecured loans to one of its related party – Konkarn Railway Welfare Organization wherein no interest has been charged by the Company during the year. However, Section 186 (7) of the Companies Act, 2013 states that "No loan shall be given under this section at a rate of interest lower than the prevailing yield of one year, three year, five year or ten year Government Security closest to the tenor of the loan."
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For S C Bapna & Associates
Chartered Accountants
Firm Registration No. 115649W

Sd/-
CA Priyanka D. Jakhotia
Partner
Membership No. 157426
UDIN : 26157426DWEHGR1898

Place: Navi Mumbai
Date: 26.05.2026



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ANNEXURE B

To the Independent Auditors Report of even date on the financial statements of Konkan Railway Corporation Limited for the year ended March 31, 2026

(Referred to in Paragraph 2 under “Report on Other Legal and Regulatory Requirements” section of our report).

A statement on matters specified in paragraph 3 & 4 of the Companies (Auditor's Report) Order 2020 (“the order”), in terms of section 143(11) of the Companies Act, 2013,

In terms of the information and explanations sought by us and given by the Company and the books of account and records examined by us in the normal course of audit and to the best of our knowledge and belief, we state that:

- (i) In respect of the Company's Property, Plant and Equipment and Intangible Assets:
 - (a) The company has maintained proper records of:
 - (A) Property, Plant and Equipment (P.P.E.), however there isn't sufficient description of the asset to make identification possible, situation and location / custody of the assets is not mentioned. Also in certain cases the quantities and per unit rates are not mentioned.
 - (B) The company has maintained proper records showing full particulars of intangible assets.
 - (b) The Company has a regular programme of physical verification of its Property, Plant and Equipment so as to cover all items in a phased manner over a period of three years. In accordance with this programme, certain P.P.E. were verified during the year. In our opinion, P.P.E have been physically verified by the management at reasonable intervals and no material discrepancies were noticed on such verification.
 - (c) According to the information and explanation given to us and the record examined by us, the title deeds / conveyance deeds of the Leasehold land and Buildings are held in the name of the company. However, in respect of freehold land worth Rs. 25,344.62 Lakhs held by the company, due to lack of compilation of the adequate information related to freehold land and reconciliation with books, we are unable to comment whether all the title deeds of such freehold land are held in the name of the Company. As informed by the management, the compilation of the adequate information of freehold land is under process.
 - (d) The Company has not revalued any of its Property, Plant and Equipment (including right-of use assets) and intangible assets during the year.
 - (e) As per the information and explanation given to us and based on our verification, no proceedings have been initiated during the year or are pending against the Company as at 31st March 2026 for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (as amended in 2016) and rules made thereunder.
- (ii) In respect of Company's Inventories:



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- (a) As explained to us, the company has a policy of physical verification of the inventory of stores, spares, diesel and others on annual basis by the Stock Verification Cell under Perpetual Inventory System, while Inventories of Rails are physically verified once in two years. In our opinion, physical verification of inventories has been conducted at reasonable interval by the management and the coverage and procedure of verification is appropriate as regard to the size, nature and volume of Inventories. No discrepancies of 10% or more in the aggregate for each class of inventory were noticed on such physical verification.
- (b) The Company has not been sanctioned working capital limits in excess of Rs. 500 lakhs, in aggregate, at any points of time during the year, from banks or financial institutions on the basis of security of current assets and hence reporting under clause 3(ii)(b) of the Order is not applicable.
- (iii) During the current financial year 2025-26, the Company has not made any investments in, provided any guarantee or security or granted any loans or advances in the nature of loans, secured or unsecured, to companies, firms, Limited Liability Partnerships or to any other parties. Hence, reporting under clause 3(iii)(a)[A&B],(b),(e) and (f) of the Order is not applicable in respect transactions during current financial year 2025-26.
- (c) In the case of loans given, in our opinion the repayment of principal and payment of interest has been stipulated and the repayments or receipts have not been regular. Further, the Company has not given any advance in the nature of loan to any party during the year.
- (d) There is Rs. 3153.15 Lakhs overdue amount for more than ninety days in respect of loans given to Konkan Railway Welfare Organisation. The said loan was evaluated for impairment and the amount of Rs. 1648.09 Lakhs is impaired. Further, the Company has not given any advances in the nature of loans to any party during the year. Details of overdue are given below:

Name of the Entity	Amount Rs. Lakhs	Due Date	Extent of Delay	Remarks, if any
Konkan Railway Welfare Organization	3153.15	27.12.2017	More than 90 days	Unsecured loan, has been evaluated for impairment

- (iv) As per information and explanation given to us, Company has not sanctioned any loans, investments, guarantees and Security within the provision of section 185 and 186 of Companies Act 2013 except in one case where the Company has granted unsecured loans to one of its related party – Konkan Railway Welfare Organization wherein no interest has been charged by the Company during the year.
- (v) The Corporate Office has not accepted any deposits during the year from the public to which the directives issued by the Reserve Bank of India and provision of Sections 73 to 76 or any other relevant provisions of the Act and the rules framed thereunder apply. Accordingly, paragraph 3 (v) of the Order is not applicable to the Corporate Office.



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(vi) The maintenance of cost records has not been specified by the Central Government under section 148 (1) of the Companies Act 2013 for the business activities carried out by the Company. Accordingly, paragraph 3(vi) of the Order is not applicable.

(vii) In respect of Statutory Dues:

(a) The Company has generally been regular in depositing undisputed statutory dues including Goods and Services Tax, Provident Fund, Income-Tax, Duty of Customs, Cess and other material statutory dues with the appropriate authorities applicable to the company, whereas the employee's state insurance is not applicable to the company.

There were no undisputed amounts payable in respect of Provident Fund, Income-tax, Goods and Service Tax, Duty of Customs, Cess and other material statutory dues in arrears as at 31st March 2026 for a period of more than six months from the date they became payable.

(b) Details of statutory dues referred to in sub-clause (a) above which have not been deposited as on 31st March 2026 on account of disputes are given below:

Name of Statute	Nature of Dues	Forum where dispute is pending	Period in which amount relates	Gross disputed amount (Rs. in Lakhs)	Amount deposited under protest/adjusted by tax authorities (Rs. in Lakhs)	Amount not deposited (Rs in Lakhs)
Finance Act	Service Tax	Department preferred appeal with Supreme Court	2009-10 to 2014 -15	70,440	-	70,440
Jharkhand Value Added Tax	Value Added Tax	JC VAT, Kishanganj, Bihar as per directives of Patna High Court	2004-05 to 2008-09	1,971	0	1,971
Goods and Service Tax Act	Goods and Service Tax	Commissioner Appeals	2018-19 to 2024-25	6.43	4.07	2.36



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Note:

1. The Demand of Tax Deducted at Source (TDS) amounting to Rs. 13.70 Lakhs appearing in the income tax portal is not considered in the above disputed dues considering the fact that same arises out of mismatch in the information provided by the company and information available with Income Tax Portal.
 2. Assessment of Income Tax for the Financial Year 2016-17 & 2017-18 are pending at various levels of Appellate Authority. However, considering the substantial brought forward unabsorbed depreciation available to the Company, no tax liability is expected to arise upon disposal of the aforesaid matters.
- (viii) There were no transactions relating to previously unrecorded income that were surrendered or disclosed as income in the tax assessments under the Income Tax Act, 1961 (43 of 1961) during the year.
- (ix) In respect of Borrowings:
- (a) In our opinion, during the year, the Company has not defaulted in the repayment of loans or other borrowings or in the payment of interest thereon to any lender during the year.
 - (b) The Company has not been declared willful defaulter by any bank or financial institution or government or any government authority.
 - (c) According to the information and explanations given to us by the management, the Company has not availed any new loans during the year. Accordingly, the provisions of Clause 3(ix)(c) of the Order are not applicable.
 - (d) On an overall examination of the financial statements of the Company, funds raised on short-term basis have, prima facie, not been used during the year for long-term purposes by the Company.
 - (e) According to the information and explanations given to us and on an overall examination of the financial statements of the Company, we report that the Company does not have any subsidiary, joint venture or associates. Accordingly, the provisions of clause 3(ix)(e) of the Order are not applicable.
 - (f) According to the information and explanations given to us and on an overall examination of the financial statements of the Company, we report that the Company does not have any subsidiary, joint venture or associates. Accordingly, the provisions of clause 3(ix)(f) of the Order are not applicable.
- (x) In respect of Issue of Securities:
- (a) As per information and explanation given to us, the Company has not raised moneys by way of initial public offer or further public offer (including debt instruments) during the year and hence reporting under clause (x)(a) of the Order is not applicable.
 - (b) As per information and explanation given to us, the Company has not made any preferential allotment or private placement of shares or fully or partly convertible debentures during the year. Accordingly, clause 3(x)(b) of the Order is not applicable.
- (xi) In respect of Fraud:
- (a) As per information and explanations given to us, no fraud by the company or no material



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fraud by the Company or on the Company by its officers or employees has been noticed or reported during the year.

(b) No report under sub-section (12) of section 143 of the Companies Act has been filed in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government, during the year and up to the date of this report.

(c) As represented to us by the management, no whistle blower complaints are received by the company during the year.

(xii) The Company is not a Nidhi Company. Therefore, reporting under clause (xii) of the Order is not applicable.

(xiii) According to the information and explanation given to us and based on our examination of records, during the year the Company has entered into transactions with related parties which majorly comprises of governments namely different railways, government companies and public sector undertakings.

In respect of the Transactions with Governments Companies, the provisions of section 188 of the Companies Act 2013 are not applicable vide Notification No G.S.R 463 (E) dated 5 June 2015 issued by Ministry of Corporate Affairs, whereas in respect of transaction with related parties other than Government Companies to whom the provisions of section 188 of Companies Act, 2013 are applicable the company has complied with the same. The provisions relating to constitution of the Audit Committee under Section 177 of the Companies Act, 2013 were not complied with as no Independent Director was on the Board as at the year end.

As prescribed in Para 25 of Ind AS 24, the company has claimed the exemption of detailed disclosure requirements of Related Party transactions. However, as per Para 26 of Ind AS the requisite disclosure have been incorporated in the Notes to financial statement.

(xiv) In respect of Internal Audit:

(a) For the current financial year 2025-26, the internal audit system is commensurate with the size, nature and complexity of the business, except for following areas:

- i. Information Technology General Control Audit,
- ii. Cyber Audit

(b) We have considered, the internal audit reports for the year under audit, issued to the Company during the year and till date, in determining the nature, timing and extent of our audit procedures.

(xv) In our opinion, during the year the Company has not entered any non-cash transactions with its Directors or persons connected to its Directors and hence provisions of section 192 of the Act are not applicable.

(xvi) a) The Company is not required to be registered under Section 45-IA of the Reserve Bank of India Act, 1934. Accordingly, clause 3(xvi)(a) of the Order is not applicable.

b) The Company is not required to be registered under Section 45-IA of the Reserve Bank of India Act, 1934. Accordingly, clause 3(xvi)(b) of the Order is not applicable.

c) The Company is not a Core Investment Company (CIC) as defined in the regulations made



KONKAN RAILWAY CORPORATION LTD.

by the Reserve Bank of India. Accordingly, clause 3(xvi) (c) of the Order is not applicable.

d) There is no Core Investment Company within the Group (as per the provisions of the Core Investment Companies (Reserve Bank) Directions, 2016). Accordingly, clause 3(xvi)(d) of the Order is not applicable.

(xvii) The Company has not incurred cash losses during the current financial year as well as in previous year.

(xviii) There has been no resignation of the statutory auditors of the Company during the year.

(xix) On the basis of the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the financial statements and our knowledge of the Board of Directors and Management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report indicating that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.

(xx) a) There are no unspent amount towards Corporate Social Responsibility (CSR) on other than ongoing projects requiring a transfer to a Fund specified in Schedule VII to the Companies Act, 2013 in compliance with second proviso to section 135(5) of the said Act. Accordingly, reporting under paragraph 3 (xx)(a) of the Order is not applicable.

b) In respect of ongoing projects, the Company has transferred unspent CSR amount of Rs. 428.42 lakhs to a special account on 30 April 2026, in compliance with provision of section 135(6) of the Act.

(xxi) According to the information and explanations given to us, the Company does not have any Subsidiary, Associate or Joint Venture. Accordingly, reporting under clause 3(xxi) of the Order is not applicable

For S C Bapna & Associates
Chartered Accountants
Firm Registration No. 115649W

Sd/-

CA Priyanka D. Jakhota
Partner
Membership No. 157426
UDIN: : 26157426DWEHGR1898

Place: Navi Mumbai
Date: 26.05.2026



KONKAN RAILWAY CORPORATION LTD.

ANNEXURE C

To the Independent Auditors Report of even date on the financial statements of Konkan Railway Corporation Limited for the year ended March 31, 2026

(Referred to in Paragraph 2(f) under "Report on Other Legal and Regulatory Requirements" section of our report).

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls over financial reporting of Konkan Railway Corporation Limited ("the Company") for the period ended 31st March 2026, in conjunction with our audit of the financial statements of the Company for the year ended on that date.

Management's Responsibility for Internal Financial Controls

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India ('ICAI'). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditor's Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial statement based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the "Guidance Note") and the Standards on Auditing, issued by ICAI and the Standards on Auditing ("SA"s) prescribed under section 143(10) of the Companies Act, 2013 (the "Act"), to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based



KONKAN RAILWAY CORPORATION LTD.

on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial statement.

Meaning of Internal Financial Controls over Financial Reporting

A company's internal financial control over financial reporting with reference to financial statement is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on financial statements.

Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Modified Opinion

According to the information and explanation given to us and based on our audit, our report is Qualified in respect of the following material weakness identified as at 31st March 2026:

- a) Management has not defined the risk that can arise due to aberration in not following the controls as per its standard operating procedures and its mitigation measures to address such aberration.
- b) Sub-ledgers of the Suppliers, Contractors and other parties are not maintained in IT System. Only the contract wise details of settled transactions are generated in IT system. Due to this the age wise analysis of the outstanding dues, classification of Micro, Small and Medium Enterprises (MSME) and details of timely repayment of dues cannot be generated from IT System and manual intervention is involved in these aspects.
- c) Consumption of Inventory and Stock lying at Verna and Chiplun storage locations are not yet maintained in IT Systems and manual records are maintained by the company at the



KONKAN RAILWAY CORPORATION LTD.

mentioned storage locations. Further the report for open purchase orders for all locations are not generated from IT System. Due to which, the details regarding the movement analysis, capital commitment, revenue commitment, purchase order analysis, age-wise analysis and purchase of inventories despite having sufficient inventory balances could not be generated from the IT system and manual intervention is involved in this process.

- d) Management has implemented Measurement Book (MB) Module in Integrated Financial Accounting System (IFAS) to pass service entries related to work contracts, but there were instances wherein service entries were not passed through the MB Module.
- e) Contractors Bills are maintained Contract wise manually but the report containing the Contract wise details along with initial history is not generated from the IT System.
- f) Clearing of completed transactions are not initiated in IT system. Due to which reports of open items of assets and liabilities could not be generated from IT system.

A 'material weakness' is a deficiency, or a combination of deficiencies, in internal financial control over financial reporting, such that there is a reasonable possibility that a material misstatement of the company's annual or interim financial statements will not be prevented or detected on a timely basis.

In our opinion, except for the effects/possible effects of the material weaknesses described above on the achievement of the objectives of the control criteria, the Company has maintained, in all material respects, adequate internal financial controls over financial reporting and such internal financial controls over financial reporting were operating effectively as of 31st March 2026, based on "the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India".

We have considered the material weaknesses identified and reported above in determining the nature, timing, and extent of audit tests applied in our audit of the 31st March 2026 financial statements of the Company, and these material weaknesses does not affect our opinion on the financial statement of the company.

For S C Bapna & Associates
Chartered Accountants
Firm Registration No. 115649W

Sd/-
CA Priyanka D. Jakhotia
Partner
Membership No. 157426
UDIN : 26157426DWEHGR1898

Place: Navi Mumbai
Date: 26.05.2026



KONKAN RAILWAY CORPORATION LTD.

Management Replies to the Statutory Auditors remarks for the Financial Year Ended 31st March 2026

Sr. No	Statutory Auditor Remarks	Management Reply
	Emphasis of Matter	
1	Note No.12.1 of the financial statement, wherein the company has deposited its free funds in Life Insurance Corporation through Group Leave Encashment scheme, whereas the Note No. 40(C) of the financial statements states that Leave Encashment Scheme considered as per Actuarial Valuation are unfunded. However as per the information available and explanations given to us, these funds are used for life assurance benefits as well as for general business purpose.	Factually Correct
2	Note No.13, 29 and 17 to the financial statements in respect of balances of trade receivables, trade payables and Other Inter Railway Financial Adjustment (IRFA) Receivables are subject to confirmation, reconciliation and consequential adjustments, wherever applicable. The management is in the process of obtaining confirmations and reconciling such balances. The impact, if any, arising upon such reconciliation is presently unascertainable.	Factually Correct
Annexure B: A statement on matters specified in paragraph 3 & 4 of the Companies (Auditor's Report) Order 2020 ("the order"), in terms of section 143(11) of the Companies Act, 2013,		
3	Clause 3(i)(a) (A) Property, Plant and Equipment (P.P.E.), however there isn't sufficient description of the asset to make identification possible, situation and location / custody of the assets is not mentioned. Also, in certain cases the quantities and per unit rates are not mentioned	Factually Correct
4	Clause 3 (I) (c) According to the information and explanation given to us and the record examined by us, the title deeds / conveyance deeds of the Leasehold land and Buildings are held in the name of the company. However, in respect of freehold land worth Rs. 25,344.62 Lakhs held by the company, due to lack of compilation of the adequate information related to freehold land and reconciliation with books, we are unable to comment whether all the title deeds of such freehold land are held in the name of the Company. As informed by the management, the compilation of the adequate information of freehold land is under process.	Factually Correct
5	Clause 3 (iii)(c & d) (c) In the case of loans given, in our opinion the repayment of principal and payment of interest has been stipulated and the repayments or receipts have not been regular. Further, the Company has not given any advance in the nature of loan to any party during the year. (d) There is Rs. 3153.15 Lakhs overdue amount for more than ninety days in respect of loans given to Konkan Railway Welfare Organisation. The said loan was evaluated for impairment and the amount of Rs. 1648.09 Lakhs is impaired. Further, the Company has not given any advances in the nature of loans to any party during the year. Details of overdue are given below:	Factually Correct



KONKAN RAILWAY CORPORATION LTD.

	Name of the Entity	Amount Rs. Lakhs	Due Date	Extent of Delay	Remarks, if Any	
	Konkan Railway Welfare Organization	3153.15	27.12.2017	More than 90 days	Unsecured loan, has been evaluated for impairment	
5	Clause (xiv) (a): For the current financial year 2025-26, the internal audit system is commensurate with the size, nature and complexity of the business, except for following areas: i. Information Technology General Control Audit ii. Cyber Audit					(i) KRCL has obtained Information Security Certificate ISO:27000:2200 which covers ITGC (Information Technology General Control). (ii) Cyber Security Audit for IT infrastructure and application have been conducted by CDAC, Hyderabad. Audit Report for both and Security Audit Certificate for IT Infrastructure has been received from CDAC. Action is being taken on the observations of the Audit Report.
6	Clause 3 (xiii) According to the information and explanation given to us and based on our examination of records, during the year the Company has entered into transactions with related parties which majorly comprises of governments namely different railways, government companies and public sector undertakings. In respect of the Transactions with Governments Companies, the provisions of section 188 of the Companies Act 2013 are not applicable vide Notification No G.S.R 463 (E) dated 5 June 2015 issued by Ministry of Corporate Affairs, whereas in respect of transaction with related parties other than Government Companies to whom the provisions of section 188 of Companies Act, 2013 are applicable the company has complied with the same. The provisions relating to constitution of the Audit Committee under Section 177 of the Companies Act, 2013 were not complied with as no Independent Director was on the Board as at the year end. As prescribed in Para 25 of Ind AS 24, the company has claimed the exemption of detailed disclosure requirements of Related Party transactions. However, as per Para 26 of Ind AS the requisite disclosure have been incorporated in the Notes to financial statement.					The Corporation being a Government company, the appointment of Independent Directors on the Board of the Company is made by the Government of India through Administrative Ministry i.e Ministry of Railway (MoR). Accordingly, request is made to MoR to appoint requisite number of Independent Directors on the Board of the Corporation.
Modified Opinion under Annexure C to the Audit Report						
7	a) Management has not defined the risk that can arise due to aberration in not following the controls as per its standard operating procedures and its mitigation measures to address such aberration.					Management has framed the risk control matrix for various processes which comprise of mitigation plan for the mitigating the gaps, underlying in the current controls processes.



KONKAN RAILWAY CORPORATION LTD.

	b) Sub-ledgers of the Suppliers, Contractors and other parties are not maintained in IT System. Only the contract wise details of settled transactions are generated in IT system. Due to this the age wise analysis of the outstanding dues, classification of Micro, Small and Medium Enterprises (MSME) and details of timely repayment of dues cannot be generated from IT System and manual intervention is involved in these aspects.	Barring the updation of sub-ledgers for the old balances prior to implementation of IFAS, the sub-ledger is currently depicting proper balances. Furthermore, MSME reports are generated and currently used.
	c) Consumption of Inventory and Stock lying at Verna and Chiplun storage locations are not yet maintained in IT Systems and manual records are maintained by the company at the mentioned storage locations. Further the report for open purchase orders for all locations are not generated from IT System. Due to which, the details regarding the movement analysis, capital commitment, revenue commitment, purchase order analysis, age-wise analysis and purchase of inventories despite having sufficient inventory balances could not be generated from the IT system and manual intervention is involved in this process.	Inventory at Verna & Chiplun: Items stored at Verna and Chiplun are critical to railway operations and are supplied through OEM under Rate Contract and not procured through Stores and Inventory Module. The details of receipt, Consumption and stock are controlled and monitored through manual registers.
	d) Management has implemented Measurement Book (MB) Module in Integrated Financial Accounting System (IFAS) to pass service entries related to work contracts, but there were instances wherein service entries were not passed through the MB Module.	The MB module is an independent tool for detailed sub-item recording, integrated with IFAS for payment processing. Although the Statutory Auditor noted some service entries bypassed the MB module, these contracts were still successfully registered and paid through IFAS. This proves the existing payment control process remains fully adequate.
	e) Contractors Bills are maintained Contract wise manually but the report containing the Contract wise details along with initial history is not generated from the IT System.	Details of Contracts existing prior to implementation of IFAS is maintained manually and information on other contracts are available in IFAS
	f) Clearing of completed transactions are not initiated in IT system. Due to which reports of open items of assets and liabilities could not be generated from IT system.	Currently subledgers report showing uncleared line items is under testing process.



KONKAN RAILWAY CORPORATION LTD.

BALANCE SHEET AS AT 31ST MARCH 2026

(₹ in Lakhs)

Particulars	Note No.	As at 31st March 2026		As at 31st March 2025	
ASSETS					
Non-current assets					
Property, Plant and Equipment	3	5,38,560.10		5,33,744.33	
Capital work-in-progress	4	22,593.75		24,320.95	
Right of use Assets	5	1,021.24		1,549.51	
Intangible Assets	6	112.74		44.88	
Intangible Asset under Development	7	-		61.31	
Financial Assets					
i) Loans	8	1,527.11		25.47	
ii) Other financial Assets	9	6,020.77		5,353.16	
Deferred Tax Assets (Net)		-		-	
Other non-current Assets	10	4,807.31		3,630.64	
Total Non-current Assets			5,74,643.02		5,68,730.25
Current assets					
Inventories	11	20,932.65		12,186.85	
Financial Assets					
i) Investments	12	1,23,970.45		1,84,984.13	
ii) Trade receivables	13	65,569.94		35,641.72	
iii) Cash and cash equivalents	14	30,304.76		31,714.91	
iv) Bank balances other than (iii) above	15	28,748.66		9,717.82	
v) Loans	16	4.63		1,509.69	
vi) Other financial assets	17	36,722.18		35,773.13	
Current Tax Assets (Net)	18	1,423.16		1,093.07	
Other current assets	19	12,727.31		9,705.05	
Assets held for Sale	3.8	-		0.32	
Total Current assets			3,20,403.74		3,22,326.69
Total Assets			8,95,046.76		8,91,056.94
EQUITY AND LIABILITIES					
Equity					
Equity Share capital	20	2,65,950.62		2,35,133.62	
Instruments entirely equity in nature	21	3,22,246.00		3,53,063.00	
Other Equity	22	(3,20,551.73)		(3,83,399.36)	
Total Equity			2,67,644.89		2,04,797.26
LIABILITIES					
Non-current liabilities					
Financial Liabilities					
i) Borrowings	23	2,05,465.51		2,49,976.08	
ia) Lease Liabilities	24	343.10		279.50	
ii) Other financial liabilities	24(i)	8,749.70		8,136.97	
Provisions	25	52,627.22		95,230.49	
Other non-current liabilities	26	29,108.63		32,260.88	
Total Non-Current Liabilities			2,96,294.16		3,85,883.92
Current liabilities					
Financial Liabilities					
i) Borrowings	27	45,125.00		45,763.75	
ia) Lease Liabilities	28	481.91		1,216.68	
ii) Trade payables					
a) Total outstanding dues of micro and small enterprises;		1,310.37		243.99	
b) Total outstanding dues of creditors other than micro and small enterprises.					
iii) Other financial liabilities	29	1,68,310.37		1,37,222.57	
Other Current Liabilities	30	82,568.41		85,941.98	
Provisions	31	21,187.39		19,118.09	
Provisions	32	12,124.26		10,868.70	
Total Current Liabilities			3,31,107.71		3,00,375.76
Total Liabilities			6,27,401.87		6,86,259.68
Total Equity and Liabilities			8,95,046.76		8,91,056.94

See accompanying notes to the Financial Statements
Material Accounting Policies

2

As per our report of even date

For S.C. Bapna & Associates
Chartered Accountants
Firm Registration No. : 115649W

For and on behalf of Board

Sd/-
CA Priyanka D. Jakhotia
Partner
Membership No.: 157426

Sd/-
Rajesh Bhadang
Director (Finance)
DIN: 09050270

Sd/-
Santosh Kumar Jha
Chairman and Managing Director
DIN: 07738247

Place : Navi Mumbai
Date: 26th May 2026

Place : Navi Mumbai
Date: 26th May 2026

Sd/-
Rajendra Parab
Company Secretary



KONKAN RAILWAY CORPORATION LTD.

STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED 31ST MARCH, 2026

(₹ in Lakhs)

Particulars	Note No.	For the Year Ended 31st March 2026	For the Year Ended 31st March 2025
I. Revenue From Operations			
Sale of services:			
i) Traffic revenue	33	1,83,739.30	1,75,771.12
ii) Project revenue	34	1,49,183.02	2,17,739.25
Other operating revenue	35	4,909.59	4,274.35
Total Revenue from Operations		3,37,831.91	3,97,784.72
II. Other Income	36	23,544.92	22,481.84
III. Total Income (I+II)		3,61,376.83	4,20,266.56
IV. Expenses			
Cost of Operation			
i) Train Operation Expenses	37	73,189.39	72,219.43
ii) Project Cost	38	1,46,973.92	2,04,628.86
Changes in Inventory of Work in Progress	39	(8,459.23)	(4,958.03)
Employee benefits expense	40	80,020.97	84,752.16
Finance costs	41	23,238.99	27,375.80
Depreciation and amortization expense	3, 5 & 6	17,838.92	15,468.11
Other expenses	42	8,610.42	7,011.26
Total expenses (IV)		3,41,413.38	4,06,497.59
V. Profit before tax (III- IV)		19,963.45	13,768.97
VI. Tax expense:			
i) Current tax		-	-
ii) Deferred tax		-	-
VII. Profit for the year (V-VI)		19,963.45	13,768.97
VIII. Other Comprehensive Income			
(i) Items that will not be reclassified to profit or loss			
-Re-measurement of Defined Benefit Plan		16,384.18	(11,627.79)
(ii) Income tax relating to items that will not be reclassified to profit or loss		-	-
Total Other Comprehensive Income, net of tax		16,384.18	(11,627.79)
IX. Total Comprehensive Income for the year (VII+VIII)		36,347.63	2,141.18
X. Earnings per equity share of par value of ₹ 1,000/- (Amount in Rupees) :	49		
i) Basic		33.94	23.45
ii) Diluted		33.48	23.45

See accompanying notes to the Financial Statements

Material Accounting Policies

2

As per our report of even date

For S.C. Bapna & Associates

Chartered Accountants

Firm Registration No. : 115649W

Sd/-

CA Priyanka D. Jakhotia

Partner

Membership No.: 157426

For and on behalf of Board

Sd/-

Rajesh Bhadang

Director (Finance)

DIN: 09050270

Sd/-

Santosh Kumar Jha

Chairman and Managing Director

DIN:07738247

Sd/-

Rajendra Parab

Company Secretary

Place :Navi Mumbai

Date: 26th May 2026

Place : Navi Mumbai

Date: 26th May 2026



KONKAN RAILWAY CORPORATION LTD.

CASH FLOW STATEMENT FOR THE YEAR ENDED 31ST MARCH, 2026

(₹ in Lakhs)

PARTICULARS	For the Year Ended 31st March 2026	For the Year Ended 31st March 2025
CASH FLOW FROM OPERATING ACTIVITIES		
Profit before tax	19,963.45	13,768.97
Adjustments for:		
Depreciation and Amortisation Expenses	17,838.92	15,468.11
Unwinding of Finance Cost of Financial Instruments	5,263.14	3,791.14
Revenue from Government Grant recognized	(4,851.91)	(4,038.84)
Excess provision of earlier years written back (Net)	(2,912.37)	(71.75)
Balances written off	620.92	42.75
Interest on Deposits	(14,724.49)	(17,816.10)
Finance Cost	17,975.85	23,584.66
Allowance for Doubtful debts & Advances	-	62.43
Finance Income on Lease	(102.24)	(65.32)
Finance Income on Refundable Deposits	(786.50)	(53.67)
Lease Adjustment	(17.86)	-
Loss on Decapitalization	538.93	4.92
Profit on sale of Property, Plant & Equipments	(9.59)	(25.72)
Operating Profit before Working Capital changes	38,796.25	34,651.58
Adjustment for Working Capital Changes		
Inventories	(8,785.88)	(5,637.66)
Trade receivables	(29,928.22)	(11,218.40)
Trade payables	35,067.68	19,366.84
Other financial liabilities	(3,465.53)	8,740.56
Other Liabilities	1,106.29	3,881.46
Provisions for Post Retirement Benefits	(24,963.53)	(20,289.25)
Other financial assets	(1,439.47)	(4,161.74)
Other assets	(4,866.40)	(1,430.37)
Loans	3.41	3.02
NET CASH FLOW FROM OPERATION	1,524.60	23,906.04
Taxes Paid (Net)	337.70	(1,255.64)
NET CASH FLOW FROM OPERATING ACTIVITIES A	1,862.30	22,650.40
CASH FLOW FROM INVESTMENT ACTIVITIES		
Addition in Property, Plant and Equipments including Capital Work-In-Progress (Net)	(20,260.86)	(23,365.51)
Purchase of Intangible Asset	(25.81)	(18.07)
Interest on Deposits	14,724.49	17,816.10
Lease Income received	107.92	67.72
Addition in Investments	(2,45,986.32)	(3,09,502.28)
Proceeds from Investment	307,000.00	3,92,500.00
Proceeds from Government Grant	875.00	1,738.22
Redemption of / (investment in) Bank deposit (having maturity more than 3 months) and earmarked balances with bank (Net)	(19,792.67)	(4,951.33)
NET CASH FLOW FROM INVESTMENT ACTIVITIES B	36,641.75	74,284.85
CASH FLOW FROM FINANCING ACTIVITIES		
Issue of Share Capital	-	1,685.00
Assistance received from Ministry of Railways	26,500.00	-
Payment of Interest on Lease Liabilities	(99.48)	(159.11)
Payment of Lease Liabilities (Refer to Note 2 below)	(1,304.75)	(1,139.88)
Proceeds from Borrowings (Refer to Note 2 below)	-	45,900.00
Repayment of Borrowings (Refer to Note 2 below)	(47,133.60)	(1,18,750.24)
Finance Cost (Refer to Note 2 below)	(17,876.37)	(23,425.55)
NET CASH FLOW FROM FINANCING ACTIVITIES C	(39,914.20)	(95,889.78)
Net increase/(decrease) in Cash & Cash equivalents D= A+B+C	(1,410.15)	1,045.47
Cash & Cash equivalents at beginning of year E	31,714.91	30,669.44
Cash & Cash equivalents at end of the year F= D+E	30,304.76	31,714.91



KONKAN RAILWAY CORPORATION LTD.

CASH FLOW STATEMENT FOR THE YEAR ENDED 31ST MARCH, 2026

(₹ in Lakhs)

1) Reconciliation of Cash & Cash equivalents and its components included in the above Statement of cash flow:		
Particulars	As at 31st March 2026	As at 31st March 2025
Cash on hand	135.13	225.47
Balances with banks (of the nature of cash and cash equivalents)		
a) In Current Accounts	16,156.91	13,689.55
b) In Deposit Accounts with original maturity of less than 3 months:		
i) In Autosweep Account	8,181.34	13,304.93
ii) In Fixed Deposit	5,831.38	4,494.96
Total Cash & Cash Equivalents as per Balance Sheet and Statement of Cash Flow	30,304.76	31,714.91
2) Changes in liabilities arising from financing activities:		
Particulars	As at 31st March 2026	As at 31st March 2025
Opening Balance of Borrowings	295,739.83	390,637.77
Cash Changes		
Proceeds from Borrowings	-	45,900.00
Repayment of Borrowings	(47,133.60)	(118,750.24)
Non-Cash Changes		
Unwinding of Finance Cost of Financial Instruments	4,558.45	3,745.28
Fair Valuation of Financial Instruments	(2,574.17)	(25,792.98)
Closing Balance of Borrowings	250,590.51	295,739.83
Opening Balance of Lease Liabilities	1,496.17	2,402.34
Cash Changes		
Cash Flows	(1,304.75)	(1,139.88)
Non-Cash Changes		
Additions and Lease Modification	633.58	233.71
Closing Balance of Lease Liabilities	825.01	1,496.17
Following items in above disclosure is NIL		
changes arising from obtaining or losing control of subsidiaries or other businesses	Nil	Nil
the effect of changes in foreign exchange rates	Nil	Nil
changes in fair values	Nil	Nil

3) Statement of Cash Flows have been prepared under indirect method set out in IND AS-7 "Statement of Cash Flow" prescribed under Companies Act (Indian Accounting Standard) Rules, 2015 of Companies Act, 2013.

4) Figures in Bracket in statement of cash Flow represent cash outflow.

5) See accompanying notes to the Financial Statements

6) See Material Accounting Policies

As per our report of even date

For S.C. Bapna & Associates

Chartered Accountants
Firm Registration No. : 115649W

Sd/-

CA Priyanka D. Jakhotia
Partner
Membership No.: 157426

Place : Navi Mumbai
Date: 26th May 2026

For and on behalf of Board

Sd/-

Rajesh Bhadang
Director (Finance)
DIN: 09050270

Place : Navi Mumbai
Date: 26th May 2026

Sd/-

Santosh Kumar Jha
Chairman and Managing Director
DIN:07738247

Sd/-
Rajendra Parab
Company Secretary



KONKAN RAILWAY CORPORATION LTD.

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31st MARCH 2026

A. Equity Share Capital

(1) For the Financial Year 2025-26

(₹ in Lakhs)

Particulars	Balance at 1st April 2025	Changes in Equity Share Capital due to prior period errors	Restated balance at the beginning of the current reporting period	Changes in equity share capital during Financial year 2025-26	Balance at 31st March 2026
Equity Share Capital (Refer Note:20.1)	235,133.62	-	235,133.62	30,817.00	265,950.62

(2) For the Financial Year 2024-25

(₹ in Lakhs)

Particulars	Balance at 1st April 2024	Changes in Equity Share Capital due to prior period errors	Restated balance at the beginning of the current reporting period	Changes in equity share capital during Financial year 2024-25	Balance at 31st March 2025
Equity Share Capital (Refer Note:20.1)	203,710.62	-	203,710.62	31,423.00	235,133.62

B. Instruments entirely equity in nature

Compulsorily Convertible Preference Shares:

(1) For the Financial Year 2025-26

(₹ in Lakhs)

Particulars	Balance at 1st April 2025	Changes in Equity Share Capital due to prior period errors	Restated balance at the beginning of the current reporting period	Changes in Compulsorily Convertible Preference Shares during Financial year 2025-26	Balance at 31st March 2026
Compulsorily Convertible Non Cumulative Preference Shares	353,063.00	-	353,063.00	(30,817.00)	322,246.00

(2) For the Financial Year 2024-25

(₹ in Lakhs)

Particulars	Balance at 1st April 2024	Changes in Equity Share Capital due to prior period errors	Restated balance at the beginning of the current reporting period	Changes in Compulsorily Convertible Preference Shares during Financial year 2024-25	Balance at 31st March 2025
Compulsorily Convertible Non Cumulative Preference Shares	382,801.00	-	382,801.00	(29,738.00)	353,063.00

C. Other equity

(₹ in Lakhs)

Particulars	Share application money pending allotment	Potential Equity of 3rd Financial Restructuring	Reserves and Surplus	Items of Other Comprehensive Income	Total
			Retained Earnings	Remeasurements of the defined benefit plans	
(1) For the Financial Year 2025-26					
Balance at the 1st April 2025	-	-	(281,806.79)	(101,592.57)	(383,399.36)
Restated balance at the 1st April 2025	-	-	(281,806.79)	(101,592.57)	(383,399.36)
Total Comprehensive Income for the year	-	-	19,963.45	16,384.18	36,347.63
Amount received during the year	-	26,500.00	-	-	26,500.00
Balance at 31st March 2026	-	26,500.00	(261,843.34)	(85,208.39)	(320,551.73)



KONKAN RAILWAY CORPORATION LTD.

STANDALONE STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31st MARCH 2026

(₹ in Lakhs)

Particulars	Share application money pending allotment	Potential Equity of 3rd Financial Restructuring	Reserves and Surplus	Items of Other Comprehensive Income	Total
			Retained Earnings	Remeasurements of the defined benefit plans	
(2) For the Financial Year 2024-25					
Balance at the 1st April 2024	-	-	(295,575.76)	(89,964.78)	(385,540.54)
Restated balance at the 1st April 2024	-	-	(295,575.76)	(89,964.78)	(385,540.54)
Total Comprehensive Income for the year	-	-	13,768.97	(11,627.79)	2,141.18
Share application money received during the financial year	1,685.00	-	-	-	1,685.00
Issue of Share Capital against the Share Application money	(1,685.00)	-	-	-	(1,685.00)
Balance at 31st March 2025	-	-	(281,806.79)	(101,592.57)	(383,399.36)

Nature and purpose of reserves: Since there are no reserves other than Retained Earnings, the disclosure requirement "stating description of the purposes of each reserve within equity" is not applicable.

See accompanying notes to the Financial Statements
Material Accounting Policies

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As per our report of even date

For S.C. Bapna & Associates
Chartered Accountants
Firm Registration No. : 115649W

For and on behalf of Board

Sd/-
CA Priyanka D. Jakhotia
Partner
Membership No.: 157426

Sd/-
Rajesh Bhadang
Director (Finance)
DIN: 09050270

Sd/-
Santosh Kumar Jha
Chairman and Managing Director
DIN:07738247

Place :Navi Mumbai
Date: 26th May 2026

Place : Navi Mumbai
Date: 26th May 2026

Sd/-
Rajendra Parab
Company Secretary



KONKAN RAILWAY CORPORATION LTD.

Notes to Financial Statements

1 Corporate information:

Konkan Railway Corporation Ltd. ('Corporation') is a Government Company domiciled in India and is incorporated on 19th July 1990 under the provisions of the Companies Act. The registered office of the company is located at Belapur Bhavan, Plot No 6, Sector 11, CBD-Belapur, Navi Mumbai 400614.

The Corporation is engaged into the passenger and goods transport services by rail as well as project services for Zonal Railways and Other Agencies.

The bonds of the company are listed on National Stock Exchange.

The financial statements are approved for issue by the Company's Board of Directors on May 26, 2026.

2 Material Accounting Policies

2.1 Basis of Preparation, Accounting Estimates & Judgements, Material Accounting Policies

The financial statements of the Corporation have been prepared in accordance with Indian Accounting Standards (Ind AS) notified under the Companies (Indian Accounting Standards) Rules, 2015 and amendments thereafter as notified under section 133 of the Companies Act, 2013 and the relevant provisions of the Companies Act 2013, as applicable. The financial statements for the year are prepared in accordance with Ind-AS.

The financial statements are prepared on a going concern basis. The financial statements have been prepared on a historical cost convention and on an accrual concept basis.

The financial statements are presented in INR which is the functional currency of the Corporation and the currency of primary environment in which corporate operates, and all values are rounded to the nearest Lakhs (INR 00,000) up to two decimals place except as otherwise indicated.

2.2 Summary of material accounting policies

A summary of the material accounting policies applied in preparation of the financial statements are as given below. These accounting policies have been applied consistently to all periods presented in the financial statement.

2.2.1 Property, Plant and Equipment & Depreciation.

- i) The cost of an item of property, plant and equipment shall be recognized as an asset if, and only if:
 - (a) it is probable that future economic benefits associated with the item will flow to the entity;
 - and
 - (b) the cost of the item can be measured reliably.



KONKAN RAILWAY CORPORATION LTD.

Notes to Financial Statements

- ii) The Property, Plant and Equipment in use are shown at cost less accumulated depreciation and accumulated impairment losses, if any. Adjustments arising from Foreign Exchange Rate variations relating to borrowings attributable to fixed assets are allocated to those assets purchased out of Foreign Exchange Loans. Borrowing costs that are directly attributable to the construction or production of a qualifying asset are capitalized as part of the cost of that asset if the recognition criteria are met.

Cost of an item of Property, Plant & Equipments comprises of purchase price, import duties and non-refundable purchase taxes, after deducting trade discounts and rebates and any costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

- iii) Subsequent costs are included in the asset's carrying amount or recognized as a separate asset, as appropriate only when it is probable that future economic benefits associated with the item will flow to the entity and the cost can be measured reliably
- iv) The Corporation considers adjustment to carrying cost of its assets on account of cost of decommissioning, only if the same is significant.
- v) In case of Fixed Assets other than Land the amount of arbitration claim and interest upto 26.01.1998 (date of Capitalization) is added to the fixed assets. Interest paid for post 26.01.1998 is be charged to Revenue.
- vi) When a major replacement or maintenance is performed, its cost is recognized in the carrying amount of the plant and equipment, if the recognition criteria are satisfied and the gross block and depreciation block of old assets is removed from the block. All other repair and maintenance costs are recognized in profit or loss as incurred.
- vii) As required by IND AS 16 the depreciation has been calculated considering Component Accounting wherever relevant i.e. if component of an asset is significant in value as compared to the total value of the asset and its useful life is different than the life of the asset. The depreciation of each such component is calculated separately.
- viii) Depreciation under Straight-Line Method is charged as per useful life prescribed in Schedule II of the Companies Act, 2013 except the following items:

Asset description	Life of asset (in years)	Basis of Depreciation
Lease hold land		As per Lease agreement
Bridges	80	As per Research Designs & Standards Organization Code
Tunnels	80	
P.Way Track:		As per Technical assessment.
a) Rails and Fastenings	25	
b) Sleepers.	35	
c) Ballast	35	



KONKAN RAILWAY CORPORATION LTD.

Notes to Financial Statements

ROB/RUB/Level crossing	60	As per Railway Finance code
Loco Diesel	36	
Wagons	30	
Crane	25	
Other service wagon	30	
Tower Wagon	40	
Electronic Interlocking	15	

- ix) Depreciation on assets added/disposed off during the year is charged from/up to the date of addition/disposal. The residual values, useful lives and methods of depreciation of property, plant and equipment are reviewed at each financial year end and adjusted prospectively, if appropriate.
- x) As the corporation had paid the original compensation based on the value determined and provided by Special Land Acquisition Officer (SLAO), the Interest on additional compensation as per the Court award is added to the cost of land, considering it as part of land compensation.
- xi) An item of property, plant and equipment and any significant part is derecognized upon disposal or when no future economic benefits are expected from its use or disposal and any gain or loss arising from it is included in the income statement when the asset is derecognized.

2.2.2 Capital work-in-progress:

Property, plant and equipment which are not yet ready for their intended use are carried at cost, comprising of purchase price, import duties and non-refundable purchase taxes, after deducting trade discounts and rebates, related incidental expenses and attributable interest and are shown as Capital work-in-progress.

The capital inventory at the year end is also shown under Capital Work in progress.

2.2.3 Intangible Assets and Amortization:

- i) The cost of an item of intangible asset shall be recognized as an asset if, and only if:
 - (a) it is probable that future economic benefits associated with the item will flow to the entity; and
 - (b) the cost of the item can be measured reliably.
- ii) Intangible assets are stated at cost of acquisition net of recoverable taxes less accumulated amortization/depletion and accumulated impairment losses. All costs, including financing costs till commencement of commercial production, net charges on foreign exchange contracts and adjustment arising from exchanges rate variation attributable to the intangible assets are capitalized.
- iii) Subsequent costs are included in the asset's carrying amount or recognized as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the entity and the cost can be measured reliably.



KONKAN RAILWAY CORPORATION LTD.

Notes to Financial Statements

- iv) The Company's intangible assets comprises assets with finite useful life which are amortized on a straight-line basis over the period of their expected useful life. Amortization / Depreciation of Intangible Assets is made as under:

Asset Description	Useful Life
Patents, designs, R&D expenses considered as intangible assets	Over their useful life or 10 years whichever is lower.
Specialized computer software	Over a period of 3 years
Rail Track Monitoring System	5 years

- v) An intangible asset arising from development (or from the development phase of an internal project) shall be recognised if, and only if, an entity can demonstrate all of the following
- the technical feasibility of completing the intangible asset so that it will be available for use or sale
 - its intention to complete the intangible asset and use or sell it.
 - its ability to use or sell intangible assets.
 - how the intangible asset will generate probable future economic benefits. Among other things, the entity can demonstrate the existence of a market for the output of the intangible asset or the intangible asset itself or, if it is to be used internally, the usefulness of the intangible asset.
 - the availability of adequate technical, financial and other resources to complete the development and to use or sell the intangible asset.
 - its ability to measure reliably the expenditure attributable to the intangible asset during its development.
- vi) An intangible asset shall be derecognized:
- on disposal; or
 - when no future economic benefits are expected from its use or disposal
- vii) Gains or losses arising from derecognition of an Intangible Asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognized in the Statement of Profit and Loss when the asset is derecognized.

2.2.4 Inventories:

- The inventories are valued at cost or net realizable value whichever is lower. The cost of Inventories is determined on Weighted Average basis.
- Rails released from decapitalization which are reusable, are valued at written down value.
- Project and construction related Works in Progress are valued at cost or net realizable value



KONKAN RAILWAY CORPORATION LTD.

Notes to Financial Statements

whichever is lower.

- iv) Cost includes all cost of purchase, cost of conversion and all other costs incurred in bringing them to their existing location and condition.
- v) Net realizable value is the estimated selling price in the ordinary course of business, less the selling expenses.
- vi) Inventory of scrap contains rails and sleepers released during various Capital works and are valued at cost or net realisable value whichever is lower, cost being written down value.

2.2.5 Employee benefits

i) Short Term Employee Benefits

Short term employee benefits are expensed as the related services are provided. A liability is recognised for the amount expected to be paid if the Company has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

ii) Post Employment Benefits:

a) Defined Benefit Plans:

The liability in respect of defined benefit plans and other post-employment benefits (mainly pensions to employees joined prior to 01.01.2004 and Gratuity) are calculated using the projected unit credit method and spread over the period during which the benefit is expected to be derived from employees' services, consistent with the advice of qualified actuaries. The long term obligations are measured at present value of estimated future cash flows discounted at rates reflecting the yields on risk free government bonds that have maturity dates approximating the terms of the Corporation's obligations.

Actuarial gains and losses are recognized in Other Comprehensive Income.

An actuarial valuation involves making various assumptions that may differ from actual developments in the future. These include the determination of the discount rate, future salary increases, attrition rate and mortality rates. Due to the complexities involved in the valuation and its long-term nature, a defined benefit obligation is highly sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date.

b) Defined Contribution Plans:

The Corporation pays fixed contributions in relation to several state plans and insurances for individual employees. The Corporation has no legal or constructive obligations to pay



KONKAN RAILWAY CORPORATION LTD.

Notes to Financial Statements

contributions in addition to its fixed contributions, which are recognized as an expense in the period that related employee services are received.

Employees who have joined service on or after 1.1.2004 are governed by 'National Pension System' as announced by the Government of India. The said scheme is a defined contribution scheme and contribution is charged to Statement of Profit & Loss.

c) Compensated Leave Absences:

The Corporation's current policies permit certain categories of employees to accumulate and carry forward a portion of their unutilized compensated absences and utilize them in future periods or receive cash in lieu thereof in accordance with the terms of such policies. The Corporation measures the expected cost of accumulating compensated absences as the additional amount that the Corporation expects to pay as a result of the unused entitlement that has accumulated at the statements of financial position date. Such measurement is based on actuarial valuation as at the statements of financial position date carried out by a qualified actuary. Gains and losses resulting from remeasurements of the net defined benefit liability are included in profit and loss account as Leave encashment expenses in the period in which they occur.

d) Post Retirement Medical Benefits:

The Company has Post Retirement Medical Benefit Plan for Employees and their spouse at superannuation with minimum 20 years of service against one time contribution by the employee equivalent to the last month's basic pay at the time of retirement. The valuation of the benefit plan has been carried by the qualified actuary. Gain and losses resulting from measurement of the net defined benefit liabilities are included in the Profit & Loss account.

e) Termination Benefits:

Termination benefits are recognized as an expense when the Corporation is demonstrably committed, without realistic possibility of withdrawal, to a formal detailed plan to either terminate employment before the normal retirement date, or to provide termination benefits as a result of an offer made to encourage voluntary redundancy. Termination benefits for voluntary redundancies are recognized as an expense if the Corporation has made an offer encouraging voluntary redundancy. It is probable that the offer will be accepted, and the number of acceptances can be estimated reliably.

iii) Other Employee Benefits:

Service cost on the Corporation's defined benefit plan is included in employee benefits expense. Employee contributions, all of which are independent of the number of years of service, are treated as a reduction of service cost. Net interest expense on the net defined benefit liability is included in finance costs. Gains and losses resulting from remeasurements



KONKAN RAILWAY CORPORATION LTD.

Notes to Financial Statements

of the net defined benefit liability are included in Other Comprehensive Income in the period in which they occur. Remeasurements are not reclassified to profit or loss in subsequent periods.

2.2.6 Impairment of Non-Financial Assets:

The Company assesses at each Balance Sheet date whether there is any indication that an asset, including intangible asset, may be impaired. If any such indication exists, the company estimates the recoverable amount of the asset. If such recoverable amount of the asset or the recoverable amount of the cash generating unit to which the asset belongs is less than its carrying amount, the carrying amount is reduced to its recoverable amount. The reduction is treated as an impairment loss and is recognized in the Profit and Loss Account.

Recoverable amount is determined:

- i) In case of an individual asset, at the higher of the assets' fair value less cost to sell and value in use; and
- ii) In case of cash generating unit (a group of assets that generates identified, independent cash flows), at the higher of cash generating unit's fair value less cost to sell and value in use
- iii) In assessing value in use, the estimated future cash flows are discounted to their present value using pre-tax discount rate that reflects current market assessments of the time value of money and risk specified to the asset. In determining fair value less cost to sell, recent market transaction are taken into account. If no such transaction can be identified, an appropriate valuation model is used.

Impairment losses of continuing operations, including impairment on inventories, are recognised in the Statement of Profit and Loss, except for properties previously revalued with the revaluation taken to OCI. For such properties, the impairment is recognised in OCI up to the amount of any previous revaluation. When the Company considers that there are no realistic prospects of recovery of the asset, the relevant amounts are written off. If the amount of impairment loss subsequently decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, then the previously recognised impairment loss is reversed through the Statement of Profit and Loss.

2.2.7 Leased Assets:

A) The Company as a Lessee:

The Company's lease asset classes primarily consist of leases for land and buildings, Vehicles, Plant and Machinery, IT Asset. The Company assesses whether a contract contains a lease, at inception of a contract. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for



KONKAN RAILWAY CORPORATION LTD.

Notes to Financial Statements

consideration.

To assess whether a contract conveys the right to control the use of an identified asset, the Company assesses whether : (i) the contract involves the use of an identified asset (ii) the Company has substantially all of the economic benefits from use of the asset through the period of the lease and (iii) the Company has the right to direct the use of the asset.

At the date of commencement of the lease, the Company recognizes a right-of-use (ROU) asset and a corresponding lease liability for all lease arrangements in which it is a lessee, except for leases with a term of 12 months or less (short-term leases) and low value leases. For these short-term and low-value leases, the Company recognizes the lease payments as an operating expense on a straight-line basis over the term of the lease.

Certain lease arrangements includes the options to extend or terminate the lease before the end of the lease term. ROU assets and lease liabilities include these options when it is reasonably certain that they will be exercised.

The ROU assets are initially recognized at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or prior to the commencement date of the lease plus any initial direct costs less any lease incentives. They are subsequently measured at cost less accumulated depreciation and impairment losses. ROU assets are depreciated from the commencement date on a straight-line basis over the shorter of the lease term and useful life of the underlying asset.

ROU assets are evaluated for recoverability whenever events or changes in circumstances indicate that their carrying amounts may not be recoverable. For the purpose of impairment testing, the recoverable amount (i.e. the higher of the fair value less cost to sell and the value-in-use) is determined on an individual asset basis unless the asset does not generate cash flows that are largely independent of those from other assets. In such cases, the recoverable amount is determined for the Cash Generating Unit (CGU) to which the asset belongs.

The lease liability is initially measured at amortized cost at the present value of the future lease payments. The lease payments are discounted using the interest rate implicit in the lease or, if not readily determinable, using the incremental borrowing rates in the country of domicile of these leases. Lease liabilities are remeasured with a corresponding adjustment to the related ROU asset if the Company changes its assessment of whether it will exercise an extension or a termination option.

Lease liability and ROU assets have been separately presented in the Balance Sheet and lease payments have been classified as financing cash flows.

B) The Company as a Lessor:

Leases for which the Company is a lessor is classified as a finance or operating lease. Whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee, the contract is classified as a finance lease. All other leases are classified as



KONKAN RAILWAY CORPORATION LTD.

Notes to Financial Statements

operating leases. When the Company is an intermediate lessor, it accounts for its interests in the head lease and the sublease separately. The sublease is classified as a finance or operating lease by reference to the ROU asset arising from the head lease. For operating leases, rental income is recognized on a straight-line basis over the term of the relevant lease.

2.2.8 Financial Instruments:

A) Financial Assets

Initial recognition and measurement

Financial assets are recognised initially at fair value plus transaction costs that are directly attributable to the acquisition of the financial asset except trade receivables which are initially recognised at transaction price. Purchases or sales of financial assets that require delivery of assets within a time frame established by regulation or convention in the market place (regular way trades) are recognised on the trade date, i.e., the date that the Company commits to purchase or sell the asset.

Investment in Subsidiaries, Associates and Joint Ventures

The Company accounts for its investments in Subsidiaries, associates and joint venture at cost less impairment loss (if any).

Subsequent Measurement

For purposes of subsequent measurement, financial assets are classified in following categories

Financial assets at amortized cost

Financial assets are subsequently measured at amortised cost if these financial assets are held within a business model with an objective to hold these assets in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. Interest income from these financial assets is included in finance income using the effective interest rate ("EIR") method. Impairment gains or losses arising on these assets are recognized in the Statement of Profit and Loss.

Financial assets at fair value through other comprehensive income

Financial assets are measured at fair value through other comprehensive income if these financial assets are held within a business whose objective is achieved by both collecting contractual cash flows and selling financial assets and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. Movements in the carrying amount are taken



KONKAN RAILWAY CORPORATION LTD.

Notes to Financial Statements

through OCI, except for the recognition of impairment gains or losses, interest revenue and foreign exchange gains and losses which are recognized in the Statement of Profit and Loss. In respect of equity investments (other than for investment in subsidiaries and associates) which are not held for trading, the Company has made an irrevocable election to present subsequent changes in the fair value of such instruments in OCI. Such an election is made by the Company on an instrument-by-instrument basis at the time of transition for existing equity instruments/ initial recognition for new equity instruments.

Financial assets at fair value through profit or loss

Financial assets are measured at fair value through profit or loss unless it is measured at amortized cost or at fair value through other comprehensive income on initial recognition. The transaction costs directly attributable to the acquisition of financial assets at fair value through profit or loss are immediately recognized in statement of profit and loss.

Impairment of Financial Assets

In accordance with Ind AS 109, the Company applies the expected credit loss ("ECL") model for measurement and recognition of impairment loss on financial assets and credit risk exposures. The Company follows 'simplified approach' for recognition of impairment loss allowance on trade receivables. Simplified approach does not require the Company to track changes in credit risk. Rather, it recognizes impairment loss allowance based on lifetime ECL at each reporting date, right from its initial recognition. For recognition of impairment loss on other financial assets and risk exposure, the Company determines that whether there has been a significant increase in the credit risk since initial recognition. If credit risk has not increased significantly, 12-month ECL is used to provide for impairment loss. However, if credit risk has increased significantly, lifetime ECL is used. If, in a subsequent period, credit quality of the instrument improves such that there is no longer a significant increase in credit risk since initial recognition, then the entity reverts to recognizing impairment loss allowance based on 12-month ECL. ECL is the difference between all contractual cash flows that are due to the group in accordance with the contract and all the cash flows that the entity expects to receive (i.e., all cash shortfalls).

De-recognition of Financial Assets

The Company de-recognises a financial asset only when the contractual rights to the cash flows from the asset expire, or it transfers the financial asset and substantially all risks and rewards of ownership of the asset to another entity. If the Company neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Company recognizes its retained interest in the assets and an



KONKAN RAILWAY CORPORATION LTD.

Notes to Financial Statements

associated liability for amounts it may have to pay. If the Company retains substantially all the risks and rewards of ownership of a transferred financial asset, the Company continues to recognise the financial asset and also recognises a collateralized borrowing for the proceeds received.

B) Equity Instruments and Financial Liabilities

Equity Instruments

An equity instrument is any contract that evidences a residual interest in the assets of the Company after deducting all of its liabilities. Equity instruments which are issued for cash are recorded at the proceeds received, net of direct issue costs. Equity instruments which are issued for consideration other than cash are recorded at fair value of the equity instrument.

Financial Liabilities

Initial recognition

Financial liabilities are recognized initially at fair value and in case of borrowing and payables, net of material directly attributable cost.

Subsequent Measurement

Financial liabilities are subsequently carried at amortized cost using the effective interest method, except for contingent consideration recognized in a business combination which is subsequently measured at fair value through profit or loss. For trade and other payables maturing within one year from the balance sheet date, the carrying amounts approximate fair value due to the short maturity of these instruments.

De-recognition of Financial Liabilities

Financial liabilities are de-recognised when the obligation specified in the contract is discharged, cancelled or expired. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as de-recognition of the original liability and recognition of a new liability. The difference in the respective carrying amounts is recognised in the Statement of Profit and Loss.

Offsetting Financial Liabilities

Financial assets and financial liabilities are offset and the net amount is reported in the Balance Sheet if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis to realise the assets and settle the liabilities simultaneously.

2.2.9 Provisions

A provision is recognized when:



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- i) the entity has a present obligation (legal or constructive) as a result of a past event.
- ii) it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation; and
- iii) a reliable estimate can be made of the amount of the obligation. If these conditions are not met, no provision is recognized.

Provision is made for all known material undisputed liabilities (legal or constructive) existing on the date of balance sheet.

Provisions involving substantial degree of estimation in measurement are recognized when there is a present obligation as a result of past events and it is probable that there will be an outflow of resources.

No provision for contingency is recognized in respect of warranty/ defect or maintenance liability where the corporation has back to back arrangement with sub-contractor for the same liability and there is certainty that such liability would be made good by the sub-contractor.

2.2.10 Contingent liabilities and Contingent assets

Contingent Liability is disclosed in the case of

- i) a present obligation arising from a past event, when it is not probable that an outflow of resources will be required to settle the obligation.
- ii) a possible obligation, unless the probability of outflow of resources is remote.

Contingent liability is disclosed for defects or maintenance liability when corporation has no back to back arrangements with sub-contractor for liability and there is virtual certainty that such liability would be made good by the sub-contractor.

Contingencies are reviewed at each balance sheet date and adjusted to reflect the correct management estimates.

Contingent Assets are not recognised in the financial statements. However, when the realisation of income is virtually certain, then the related asset is not a contingent asset and its recognition is appropriate.

2.2.11 Contractor's claims

- i) Claims for material escalation by contractors are accounted for only when such claims are accepted after due verification.
- ii) Penalty for delay in completion / defective work is accounted as and when recovered from the contractors.



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2.2.12 Current and Non-Current Classifications:

The Corporation presents assets and liabilities in the balance sheet based on current/ non-current classification

An asset as current when it is:

- i) Expected to be realised or intended to be sold or consumed in normal operating cycle
- ii) Occurs primarily for the purpose of trading
- iii) Expected to be realised within twelve months after the reporting period, or
- iv) Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period

All other assets are classified as non-current.

Liability is current when:

- i) It is expected to be settled in normal operating cycle
- ii) It is held primarily for the purpose of trading
- iii) It is due to be settled within twelve months after the reporting period, or
- iv) There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period.

All other liabilities are classified as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

2.2.13 Taxes on Income

i) Current Income Tax

Current income tax is recognised based on the estimated tax liability computed after taking credit for allowances and exemptions in accordance with the Income Tax Act, 1961. Current income tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted, at the reporting date.

ii) Deferred Income Tax

Deferred tax is determined by applying the Balance Sheet approach. Deferred tax assets and liabilities are recognised for all deductible temporary differences between the financial statements' carrying amount of existing assets and liabilities and their respective tax base. Deferred tax assets and liabilities are measured using the enacted tax rates or tax rates that are substantively enacted at the Balance Sheet date. The effect on deferred tax assets and liabilities of a change in tax rates is recognised in the period that includes the enactment date. Deferred tax assets are only recognised to the extent that it is probable that future taxable



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profits will be available against which the temporary differences can be utilised. Such assets are reviewed at each Balance Sheet date to reassess realisation. Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets and liabilities. Current tax assets and tax liabilities are offset where the entity has a legally enforceable right to offset and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

2.2.14 Trade Receivables and Trade Payable

A) Trade receivables

A receivable is classified as a 'trade receivable' if it is in respect of the amount due on account of goods sold or services rendered in the normal course of business. Trade receivables are recognised initially at transaction price and subsequently measured at amortized cost using the EIR method, less provision for impairment.

B) Trade payables

A payable is classified as a 'trade payable' if it is in respect of the amount due on account of goods purchased or services received in the normal course of business. These amounts represent liabilities for goods and services provided to the Company prior to the end of the financial year which are unpaid. These amounts are unsecured and are usually settled as per the payment terms stated in the contract. Trade and other payables are presented as current liabilities unless payment is not due within 12 months after the reporting period. They are recognised initially at their transaction price and subsequently measured at amortized cost using the EIR method.

2.2.15 Government Grants

Governments grant are recognised where there is reasonable assurance that the grant will be received and all attached conditions will be complied with. When the grant relates to an expense item, it is recognised as income on a systematic basis over the period that the related costs, for which it is intended to compensate, are expensed. When the grant relates to an asset, it is recognised as income in equal amounts over the expected useful life of the related asset.

2.2.16 Cash & cash Equivalents

Cash and cash equivalents comprise of cash on hand, cash at banks, short-term deposits and short-term highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

2.2.17 Earnings per share

Basic earnings per share is computed by dividing the net profit or loss for the period



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attributable to the equity shareholders of the Company by the weighted average number of equity shares outstanding during the period. The weighted average number of equity shares outstanding during the period and for all periods presented is adjusted for events, such as bonus shares, other than the conversion of potential equity shares, that have changed the number of equity shares outstanding, without a corresponding change in resources.

Diluted earnings per share is computed by dividing the net profit or loss for the period attributable to the equity shareholders of the Company and weighted average number of equity shares considered for deriving basic earnings per equity share and also the weighted average number of equity shares that could have been issued upon conversion of all dilutive potential equity shares. The dilutive potential equity shares are adjusted for the proceeds receivable had the equity shares been actually issued at fair value (i.e. the average market value of the outstanding equity shares).

2.2.18 Revenue Recognition:

The Corporation recognises revenue to depict the transfer of promised services to customers. The revenue is recognised in accordance with Ind AS 115 Construction Contracts is detailed as under:

- i) Revenue from contracts with customers is recognised when control of the goods or services are transferred to the customer at an amount that reflects the consideration entitled in exchange for those goods or services. Generally, control is transferred upon supply of goods to the customer or when the goods is made available to the customer, provided transfer of title to the customer occurs and the Company has not retained any significant risks of ownership or future obligations with respect to the contracts.
- ii) Revenue from rendering of services is recognised over the time by measuring the progress towards complete satisfaction of performance obligations at the reporting period. For performance obligation satisfied over time, the revenue recognition is done by measuring the progress towards complete satisfaction of performance obligation. The progress is measured in terms of a proportion of actual cost incurred to-date, to the total estimated cost attributable to the performance obligation.

The Company transfers control of a good or service over time and therefore satisfies a performance obligation and recognises revenue over a period if one of the following criteria is met:

- a) the customer simultaneously consumes the benefit of the Company's performance or
- b) the customer controls the asset as it is being created/enhanced by the Company's performance or
- c) there is no alternative use of the asset and the Company has either explicit or implicit right of payment considering legal precedents

In all other cases, performance obligation is considered as satisfied at a point in time.



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- iii) The revenue is recognised to the extent of transaction price allocated to the performance obligation satisfied. Transaction price is the amount of consideration to which the Company expects to be entitled in exchange for transferring goods or services to a customer excluding amounts collected on behalf of a third party. The Company includes variable consideration as part of transaction price when there is a basis to reasonably estimate the amount of the variable consideration and when it is probable that a significant reversal of cumulative revenue recognised will not occur when the uncertainty associated with the variable consideration is resolved. Variable consideration is estimated using the expected value method or most likely amount as appropriate in a given circumstance. Payment terms agreed with a customer are as per business practice and the financing component, if significant, is separated from the transaction price and accounted as interest income.
- iv) Costs to obtain a contract which are incurred regardless of whether the contract was obtained are charged-off in profit or loss immediately in the period in which such costs are incurred. Incremental costs of obtaining a contract, if any, and costs incurred to fulfil a contract are amortised over the period of execution of the contract in proportion to the progress measured in terms of a proportion of actual cost incurred to-date, to the total estimated cost attributable to the performance obligation.

Significant judgments are used in:

- i) Determining the revenue to be recognised in case of performance obligation satisfied over a period of time; revenue recognition is done by measuring the progress towards complete satisfaction of performance obligation.
- ii) Determining the expected losses, which are recognised in the period in which such losses become probable based on the expected total contract cost as at the reporting date.
- iii) Determining the method to be applied to arrive at the variable consideration requiring an adjustment to the transaction price.

v) Revenue from Construction Contracts:

Cost Plus Contract: Revenue from Cost Plus Contract is recognised over time and is determined with reference to the extent performance obligations have been satisfied. The amount of Transaction price allocated to the performance obligations satisfied represents the recoverable costs incurred during the period plus the margin as stipulated in contract with customers.

Fixed Price Contract: Revenue from Fixed price Contract is recognised over time and is determined with reference to the extent performance obligations have been satisfied. Contract Revenue is recognised at allocable transaction price which is determined on the basis of direct measurement of the value of goods and services transferred to the customer to



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date.

If the Company has a right to consideration from a customer in an amount that corresponds directly with the value to the customer of the entity's performance completed to date, the company recognise revenue in the amount to which the company has a right to invoice.

Where it is impracticable to apply the output method, the company uses input method to recognise the revenue.

Consultancy Contract: Revenue from consultancy contracts is recognised at a point in time. The Company considers following indicators of the transfer of control, which includes but are not limited to,

- i) The company has present right to payment for asset.
- ii) The customer has legal title to asset.
- iii) The company transferred physical possession of asset.
- iv) The customer has the significant risks and rewards of ownership of asset.
- v) The customer has accepted the asset.

In many cases, the Company receives short-term advances from its customers. The Company does not adjust the committed amount of consideration for the effects of a significant financing component if it expects, that the period between the transfer of the goods or service to the customer as per the contract and the receipt of payment from customers will be one year or less.

The Company also receives long-term advances from customers. Excess income generated out of differential interest are recognised as finance income for the corporation.

vi) Revenue from Train Opeartions:

The traffic earning from Railway business is received from goods and passenger traffic. Goods earnings are pertaining to Railway Receipts generated through the system for carriage of goods over railway network. Passenger earnings are pertaining to Tickets booked by people.

Railway Receipt (RR) is prepared by the railway for booking the freight for movement of goods from one station to another station. Once the RR is prepared, performance obligation of Railways is to transport the materials up to location defined in the Railway Receipt.

Revenue from passenger is recognised once the Tickets(seat) are booked on railway network based on application submitted by passengers. Seat once allotted by railways gives exclusive right of travel to the concerned passenger only. Railways cannot allot this reserved seat to another person unless it is cancelled by first person. Journey by passenger on the



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specified date is the performance obligation of railways.

The passenger must pay 100% fare at the time of booking the seat. There is no variable consideration involved. There is no significant financing component involved. The railways take the responsibility of safe journey up to the destination booked by the passenger.

Revenue collected by all railways on account of freight and fares is processed through a computerized program run by CRIS to allocate the share of revenue to each railway for the distance travelled by the train on that railway. For KRCL, Central Railway is the nodal agency for the settlement of dues among KRCL and all other railways. Revenue on account of apportioned earnings is booked by KRCL based on monthly settlement between KRCL and Central Railway through single window system. Revenue collected on KR stations every month is treated as originating earnings and the same is brought into the books of accounts.

vii) Other Income

Sale of scrap, salvage or waste materials is accounted upon receipt of full payment and delivery of scrap.

Commission received on encashment of warrants issued by Defense/Police is recognized on accrual basis.

Interest income is recognized using Effective interest rate (EIR). Interest income is included in finance income in the statement of profit and loss.

Other items of income are accounted as and when the right to receive such income arises and it is probable that the economic benefits will flow to the Company and the amount of income can be measured reliably.

2.2.19 Statement of Cash Flow

Statement of Cash Flows is prepared segregating the cash flows into operating, investing and financing activities. Cash flow from operating activities is reported using indirect method, adjusting the profit before tax excluding exceptional items for the effects of:

- i) changes during the period in inventories and operating receivables and payables;
- ii) non-cash items such as depreciation, provisions, unrealised foreign currency gains and losses; and
- iii) all other items for which the cash effects are investing or financing cash flows.

Cash and cash equivalents (including bank balances) shown in the Statement of Cash Flows exclude items which are not available for general use as at the date of Balance Sheet.

2.3 Critical Accounting Estimates and Judgements

The preparation of the financial statements, in conformity with the recognition and



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measurement principles of Ind AS, requires the management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent liabilities as at the date of financial statements and the results of operation during the reported period. Although these estimates are based upon management's best knowledge of current events and actions, actual results could differ from these estimates which are recognised in the period in which they are determined.

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below. The Company based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising that are beyond the control of the Company. Such changes are reflected in the financial statements in the period in which changes are made and, if material, their effects are disclosed in the notes to the financial statements.

2.3.1 Property, Plant and Equipment

Property, Plant and Equipment/Intangible Assets are depreciated/amortised over their estimated useful life, after taking into account estimated residual value. Management reviews the estimated useful life and residual values of the assets annually in order to determine the amount of depreciation/ amortisation to be recorded during any reporting period. The useful life and residual values are based on the Company's historical experience with similar assets and take into account anticipated technological and future risks. The depreciation/amortisation for future periods is revised if there are significant changes from previous estimates.

2.3.2 Provisions

The timing of recognition and quantification of the liability (including litigations) requires the application of judgement to existing facts and circumstances, which can be subject to change. The carrying amounts of provisions and liabilities are reviewed regularly and revised to take account of changing facts and circumstances.

2.3.3 Defined Benefit Plans

The costs of post-retirement benefit obligation are determined using actuarial valuations. An actuarial valuation involves making various assumptions that may differ from actual developments in the future. These include the determination of the discount rate, future salary increases, mortality rates and future pension increases. Due to the complexities involved in the valuation and its long-term nature, a defined benefit obligation is highly



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sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date.

2.3.4 Revenue Recognition

The Company's revenue recognition policy is central to how the Company values the work it has carried out in each financial year. These policies require forecasts to be made of the outcomes of Contracts, which require, assessments and judgements to be made on changes in scope of work and claims and variations. There are several long term and complex projects where the Company has incorporated significant judgements over contractual entitlements. The range of potential outcomes could result in a materially positive or negative change to underlying profitability and cash flow.

Estimates are also required with respect to the below mentioned aspects of the contract:

- Determination of stage of completion
- Estimation of project completion date
- Provisions for foreseeable losses
- Estimated total revenues and estimated total costs to completion, including claims and variations.

These are reviewed at each reporting date and adjust to reflect the current best estimates.

2.4 Recent Accounting Pronouncements

Ministry of Corporate Affairs ("MCA") notifies new standards or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time. During the year ended March 31, 2026, the Ministry of Corporate Affairs (MCA) introduced amendments to the Indian Accounting Standards (Ind AS) to align with International Financial Reporting Standards (IFRS) and improve financial reporting accuracy. Specifically, Ind AS 1: Classification of liabilities as Current or Non-Current, and Ind AS 107 & 7: Supplier Finance Arrangements, Ind AS 12 – International Tax Reform (Pillar Two Model Rules), Ind AS 21-guidance on situations where a currency is not exchangeable into another currency. Additionally, amendments were made to other Ind AS standards, such as 10, 28, 32, 101, 108, 109, 115. These amendments were effective for reporting periods beginning on or after April 1, 2025. The above amendments does not have any financial impact on the Corporation's Financial Statements.



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3. Property, Plant and Equipment

(₹ in Lakhs)

Classification	Gross carrying amounts					Accumulated Depreciation, amortization and impairment				Net carrying amounts	
	As at the beginning of financial Year	Additions	Deletions / disposals	Adjustments	As at the end of financial year	As at the beginning of financial Year	Charge for the Year	Deletions / disposals	As at the end of financial year	As at the end of current financial year	As at the end of previous financial year
For the year ended March 31, 2026											
Land:											
i) Free Hold Land	25,234.88	76.60	-	33.14	25,344.62	-	-	-	-	25,344.62	25,234.88
ii) Earth Work	133,240.08	476.13	-	-7,998.03	125,718.18	-	-	-	-	125,718.18	133,240.08
Buildings	41,368.65	1,201.68	-	4,282.80	46,853.13	10,833.63	1,158.29	-	11,991.92	34,861.21	30,535.02
Plant And Equipment	178,727.97	10,807.59	4,342.33	-	185,193.23	48,264.15	7,947.32	4,086.44	52,125.03	133,068.20	130,463.82
Furniture And Fixtures	921.45	222.12	1.20	-	1,142.37	505.81	71.43	1.14	576.10	566.27	415.63
Vehicles	604.02	18.25	85.13	-	537.14	464.55	24.57	77.29	411.83	125.31	139.47
Office Equipment	4,427.33	355.69	2,101.16	-	2,681.86	3,887.98	183.22	1,996.09	2,075.11	606.75	539.35
P.Way Track (Rails,Ballast,Sleepers)	149,054.80	7,795.72	776.36	2,531.74	158,605.90	64,840.13	4,628.49	727.11	68,741.51	89,864.39	84,214.67
Bridges & Tunnels	181,679.18	584.83	-	654.00	182,918.01	62,424.49	2,225.56	-	64,650.05	118,267.96	119,254.69
Rob, Rub, Fob & LC	8,157.26	362.95	370.35	496.35	8,646.21	976.16	195.53	164.17	1,007.52	7,638.69	7,181.10
Locos & Others Rolling Stock	4,933.18	180.00	-	-	5,113.18	2,407.56	207.10	-	2,614.66	2,498.52	2,525.62
TOTAL	728,348.79	22,081.56	7,676.53	-	742,753.83	194,604.46	16,641.51	7,052.24	204,193.73	538,560.10	533,744.33
For the year ended March 31, 2025											
Land:											
i) Free Hold Land	23,632.85	1,602.09	0.06	-	25,234.88	-	-	-	-	25,234.88	23,632.85
ii) Earth Work	131,484.62	1,755.46	-	-	133,240.08	-	-	-	-	133,240.08	131,484.62
Buildings	39,975.45	1,590.58	197.38	-	41,368.65	10,073.28	760.35	0.00	10,833.63	30,535.02	29,902.17
Plant And Equipment	175,722.21	3,971.14	965.38	-	178,727.97	41,156.46	7,222.25	114.57	48,264.15	130,463.82	134,565.75
Furniture And Fixtures	687.44	234.68	0.68	-	921.45	452.86	53.59	0.64	505.81	415.63	234.58
Vehicles	626.26	56.14	78.38	-	604.02	509.58	29.43	74.46	464.55	139.47	116.68
Office Equipment	4,130.57	364.77	68.01	-	4,427.33	3,798.41	148.55	58.98	3,887.98	539.35	332.16
P.Way Track (Rails,Ballast,Sleepers)	136,895.95	13,793.97	1,635.12	-	149,054.80	62,646.52	3,705.68	1,512.06	64,840.13	84,214.67	74,249.43
Bridges & Tunnels	179,583.68	2,101.19	5.69	-	181,679.18	60,257.27	2,169.38	2.16	62,424.49	119,254.69	119,326.41
Rob, Rub, Fob & LC	6,872.59	1,322.29	37.62	-	8,157.26	843.51	132.65	0.00	976.16	7,181.10	6,029.08
Locos & Others Rolling Stock	3,983.47	965.70	15.99	-	4,933.18	2,249.62	158.32	0.38	2,407.56	2,525.62	1,733.85
TOTAL	703,595.09	27,758.01	3,004.31	-	728,348.79	181,987.51	14,380.21	1,763.26	194,604.46	533,744.33	521,607.58

3.1 Fixed assets exclude track measuring 185.275 km's (of gross value ₹13200.00 Lakhs) was sold to consortium led by IL&FS in the F.Y. 1995-96. Subsequently the same was sold by consortium led by IL&FS to Ministry of Railways in the F.Y. 2003-04. Thereafter the same was leased back by Railways to Corporation.

3.2 In cases where most of the works have been completed and only some portion remain to be executed but the assets is ready for put to use, then the value of same is capitalized based on the technical assessment.



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- 3.3 The Corporation is having the regular program for physical verification of fixed assets. Adjustment on account of discrepancy, if any, is carried out after due verification and reconciliation.
- 3.4 Land cost includes indirect expenses incurred in the process of acquisition of land and the interest paid as per the court order in connection with enhancement of compensation of land price. Provisional advance payments consequent to awards based on certificates of Special Land Acquisition officer (SLAO) is adjusted as and when final awards and acquaintance details are certified by the SLAO's.
- 3.5 During the year, no impairment loss has been recognized/reversed in Statement of Profit And Loss A/c. Further, no impairment loss on revalued assets has been recognized/reversed in Other Comprehensive Income.
- 3.6 During the year, exchange differences arising on the translation of the financial statements from the functional currency into a different presentation currency, including the translation of a foreign operation into the presentation currency of the reporting entity amounting to Rs. Nil has been recognized.
- 3.7 During the year, there was no restrictions on title of Property, Plant & Equipments and no item of Property, Plant & Equipments had been pledged as security for liabilities.

3.8 **Assets Held for Sale**

(₹ in Lakhs)

Particulars	31st March 2026	31st March 2025
Property, Plant & Equipments	-	0.32
Total	-	0.32

- 3.9 During FY 2025-26, Foot Over Bridge at Madgaon station has been de-recognised from Property, Plant & Equipment as no future economic benefits is expected from its use. The WDV of the FOB amounting to ₹ 206.18 Lakhs has been charged to Profit & Loss A/c.
- 3.10 During the current financial year certain assets were reclassified. The addition/deletion arising from such reclassification is disclosed in the adjustment column. Additional depreciation amounting to ₹ 927.29 Lakhs has been included in the current year's depreciation charge, as the impact is immaterial to the financial results.



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4. Capital work-in-progress

(₹ in Lakhs)

Particulars	As at 31st March 2026	As at 31st March 2025
Carrying Amount of Capital work-in-progress	22,593.75	24,320.95

4.1 Capital Work in Progress includes capital inventory amounting to ₹14,775.96 Lakhs (₹11,474.29 Lakhs) comprising of Rails, Sleepers, Cables etc.

4.2 During the FY 2025-26, the corporation has capitalized ₹ 6,092.94 Lakhs for Complete Track Renewal, ₹3,970.26 Lakhs for Cable replacement and ₹3,341.55 Lakhs for Traction Sub-station.

4.3 During the year, no impairment loss has been recognized/reversed in Statement of Profit And Loss A/c. Further, no impairment loss on revalued assets has been recognized/reversed in Other Comprehensive Income.

4.4 Reconciliation of carrying amount of capital Work-in-progress

(₹ in Lakhs)

Particulars	As at 31st March 2026	As at 31st March 2025
Opening Balance	24,320.95	28,288.97
Add: Additions during the year	18,075.28	23,631.82
Less: Capitalization during the year	19,802.48	27,599.84
Closing Balance	22,593.75	24,320.95

4.5

CWIP Ageing Schedule

(₹ in Lakhs)

CWIP for FY 2025-26	Amount in CWIP for a period of				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
(a) Projects in progress :	13,361.07	6,728.53	524.33	1,720.37	22,334.30
(b) Projects temporarily suspended :	-	-	-	259.45	259.45

(₹ in Lakhs)

CWIP for FY 2024-25	Amount in CWIP for a period of				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
(a) Projects in progress :	14,763.96	6,031.73	1,129.41	2,136.40	24,061.50
(b) Projects temporarily suspended :	-	-	-	259.45	259.45



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4.6

CWIP Completion Schedule

For capital work in progress whose completion is overdue or has exceeded its cost compared to its original plan

(₹ in Lakhs)

CWIP for FY 2025-26	To be completed in				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Complete Track Renewal	3,200.61	-	-	-	3,200.61
Sarzora	-	259.45	-	-	259.45

(₹ in Lakhs)

CWIP for FY 2024-25	To be completed in				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Complete Track Renewal	9,293.55	-	-	-	9,293.55
Sarzora	-	259.45	-	-	259.45

5. Right of Use Assets

(₹ in Lakhs)

Classification	Gross carrying amounts				Accumulated Amortisation				Net carrying amounts	
	As at the beginning of financial Year	Additions	Deletions / disposals	As at the end of financial year	As at the beginning of financial Year	Charge for the Year	Deletions / disposals	As at the end of financial year	As at the end of current financial year	As at the end of previous financial year
For the year ended March 31, 2026										
Lease Hold Land	494.05	-	-	494.05	241.78	7.59	-	249.37	244.68	252.27
Vehicles	-	-	-	-	-	-	-	-	-	-
S & T Equipments	697.82	272.44	6.67	963.59	379.99	232.95	6.67	606.27	357.32	317.83
IT Equipments	4,173.41	66.56	-	4,239.97	3,194.00	883.48	-	4,077.48	162.49	979.41
Buildings	-	289.39	-	289.39	-	51.86	-	51.86	237.53	-
Plant & Machinery	-	23.05	-	23.05	-	3.83	-	3.83	19.22	-
TOTAL	5,365.28	651.44	6.67	6,010.05	3,815.77	1,179.71	6.67	4,988.81	1,021.24	1,549.51
For the year ended March 31, 2025										
Lease Hold Land	494.05	-	-	494.05	234.18	7.60	-	241.78	252.27	259.87
Vehicles	75.40	-	75.40	-	62.82	12.57	75.39	-	-	12.58
S & T Equipments	1,049.77	233.71	585.66	697.82	743.01	222.64	585.66	379.99	317.83	306.76
IT Equipments	4,150.96	22.45	-	4,173.41	2,351.83	842.17	-	3,194.00	979.41	1,799.13
TOTAL	5,770.18	256.16	661.06	5,365.28	3,391.84	1,084.98	661.05	3,815.77	1,549.51	2,378.34

5.1 During the year, no impairment loss has been recognized/reversed in Statement of Profit And Loss A/c. Further, no impairment loss on revalued assets has been recognized/reversed in Other Comprehensive Income.

5.2 During the year, no amount has been included in the carrying amount of another asset.



KONKAN RAILWAY CORPORATION LTD.

Notes to Financial Statements

6. Intangible Assets

(₹ in Lakhs)

Classification	Gross carrying amounts				Accumulated Amortisation				Net carrying amounts	
	As at the beginning of financial Year	Additions	Deletions / disposals	As at the end of financial year	As at the beginning of financial Year	Charge for the Year	Deletions / disposals	As at the end of financial year	As at the end of current financial year	As at the end of previous financial year
For the year ended March 31, 2026										
Patent	120.53	-	-	120.53	118.17	0.49	-	118.66	1.87	2.36
RTMAS	-	83.28	-	83.28	-	10.59	-	10.59	72.69	-
Knowhow	1,389.54	-	-	1,389.54	1,389.54	-	-	1,389.54	-	-
Software	525.25	3.84	-	529.09	482.73	8.18	-	490.91	38.18	42.52
TOTAL	2,035.32	87.12	-	2,122.44	1,990.44	19.26	-	2,009.70	112.74	44.88
For the year ended March 31, 2025										
Patent	120.53	-	-	120.53	117.68	0.49	-	118.17	2.36	2.85
Knowhow	1,389.54	-	-	1,389.54	1,389.54	-	-	1,389.54	-	-
Software	507.18	18.07	-	525.25	477.99	4.74	-	482.73	42.52	29.19
TOTAL	2,017.25	18.07	-	2,035.32	1,985.21	5.23	-	1,990.44	44.88	32.04

- 6.1 During the year, no impairment loss has been recognized/reversed in Statement of Profit And Loss A/c. Further, no impairment loss on revalued assets has been recognized/reversed in Other Comprehensive Income.
- 6.2 No Goodwill or Intangible Asset with indefinite life has been recorded in the books of accounts.
- 6.3 No Research and Development expenditure has been recognized as expense during the year.

7. Intangible Asset under Development

(₹ in Lakhs)

Particulars	As at	As at
	31st March 2026	31st March 2025
Software	-	61.31
Total	-	61.31

- 7.1 During the year, no impairment loss has been recognized/reversed in Statement of Profit And Loss A/c. Further, no impairment loss on revalued assets has been recognized/reversed in Other Comprehensive Income.
- 7.2 No Intangible Asset with indefinite life has been recorded in the books of accounts.
- 7.3 Reconciliation of carrying amount of Intangible Asset under Development. (₹ in Lakhs)

Particulars	As at	As at
	31st March 2026	31st March 2025
Opening Balance	61.31	61.31
Add: Additions during the year	21.97	-
Less: Capitalization during the year	83.28	-
Closing Balance	-	61.31



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7.4 Intangible Asset under development Ageing Schedule (₹ in Lakhs)

FY 2025-26	Amount in Intangible Asset under Development for a period of				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
(a) Projects in progress :	-	-	-	-	-

FY 2024-25	Amount in Intangible Asset under Development for a period of				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
(a) Projects in progress :	-	-	32.04	29.27	61.31

7.5 Intangible Asset under Development Completion Schedule

For Intangible Asset under Development whose completion is overdue or has exceeded its cost compared to its original plan

(₹ in Lakhs)

FY 2025-26	To be completed in				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
	-	-	-	-	-

(₹ in Lakhs)

FY 2024-25	To be completed in				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
RTMAS	61.31	-	-	-	61.31

8. Non-current Financial Assets :Loans

(₹ in Lakhs)

Particulars	As at		As at	
	31st March 2026		31st March 2025	
Financial assets measured at amortized cost				
Loans to related parties (considered good - Unsecured)				
Loans to Konkkan Railway Welfare Organisation (Refer note 16.1 & 16.3)		1,505.05		-
Other Loans (Considered good-Secured)				
House Building Advance to employee (Refer Note : 8.1)		10.15		14.79
Interest Accrued but not due on House Building Advance		11.91		10.68
Unsecured, Credit Impaired				
Loans to Konkkan Railway Welfare Organisation (Refer note 16.2 & 16.3)	527.64		-	
Less: Allowance for Credit Impaired	527.64	-	-	-
TOTAL		1,527.11		25.47

8.1 The house building advance for construction of house is given to employees which is secured by mortgage of house.

8.2 Loan due by directors or other officers of the company or any of them either severally or jointly with any other persons or amounts due by firms or private companies respectively in which



KONKAN RAILWAY CORPORATION LTD.

Notes to Financial Statements

any director is a partner or a director or a member is Nil (Nil).

9. Non-current Financial Assets : Other financial assets

(₹ in Lakhs)

Particulars	As at		As at	
	31st March 2026		31st March 2025	
Financial assets carried at amortized cost				
Unsecured, considered good				
Security Deposit with Government Authorities		2,617.11		2,704.91
Bank deposit with remaining maturity of more than 12 months as on Balance sheet date, held as margin money or security against the bank guarantees and others.		983.03		66.90
Other Bank Deposits with remaining maturity of more than 12 months as on Balance sheet date		1,609.81		1,764.11
Finance Lease Receivable (Refer note: 48)		810.82		817.24
TOTAL		6,020.77		5,353.16

10. Other non-current assets

(₹ in Lakhs)

Particulars	As at		As at	
	31st March 2026		31st March 2025	
Capital Advances				
Unsecured, considered good				
Capital Advances including Advances for Land Acquisition		4,410.67		3,237.84
Deposits with Court for				
Unsecured, considered good				
Land Acquisition (Refer note: 44 (vii))		396.64		392.80
TOTAL		4,807.31		3,630.64

11. Inventories

(₹ in Lakhs)

Particulars	As at		As at	
	31st March 2026		31st March 2025	
Valued at Lower of Cost (WAM Basis) or Net Realisable Value:				
(As taken, valued and certified by the Management)				
Work in Progress		14,878.13		6,418.89
Stores and spares		5,372.23		4,995.68
Diesel		245.96		344.74
Rails (including reusable for replacement purpose)		290.26		151.81
Scrap		146.07		275.73
TOTAL		20,932.65		12,186.85



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Current Financial Assets

12. Investments

(₹ in Lakhs)

Particulars	As at		As at	
	31st March 2026		31st March 2025	
Unquoted, At Amortized cost				
Investments with Life Insurance Corporation (LIC) under Group Leave encashment Scheme including Life Assurance Benefits (Refer note: 12.1)		123,970.45		184,984.13
TOTAL		123,970.45		184,984.13
Aggregate amount of Unquoted Investment		123,970.45		184,984.13

12.1 Investment with Life Insurance Corporation under Group Leave encashment Scheme includes Life Assurance Benefits and is also used for general business purpose.

13. Trade Receivables

(₹ in Lakhs)

Particulars	As at		As at	
	31st March 2026		31st March 2025	
Trade Receivables (Considered good-Unsecured)				
Traffic Earnings and other receivables		14,387.58		13,729.89
Projects Receivables		51,182.36		21,911.83
Trade Receivables- Credit Impaired				
Traffic Earnings and other receivables:	254.47		254.47	
Less: Allowance for Credit Impaired	254.47	-	254.47	-
Projects Receivables:	2,704.64		2,704.64	
Less: Allowance for Credit Impaired	2,704.64	-	2,704.64	-
TOTAL		65,569.94		35,641.72

13.1 All material Trade Receivables are having uniform credit terms as agreed between parties and there is no incidence of extended credit days/terms. Hence, this does not involve any significant financing element. There are trade receivables which are not realised in time or as per the credit terms due to various reasons and it is subject to reconciliation for final settlement.

13.2 Debts due by directors or other officers of the company or any of them either severally or jointly with any other persons or debts due by firms or private companies respectively in which any director is a partner or a director or a member is Nil (Nil).



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Notes to Financial Statements

13.3 Trade receivables ageing schedule as on 31st March 2026

(₹ in Lakhs)

Particulars	Outstanding for following periods from due date of payment					Total
	Less than 6 months	6 months -1 year	1-2 years	2-3 years	More than 3 years	
(i) Undisputed Trade receivables – considered good	61,511.48	770.77	1,008.81	334.02	1,944.86	65,569.94
(ii) Undisputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-
(iii) Undisputed Trade Receivables – credit impaired	-	-	-	-	1,731.47	1,731.47
(iv) Disputed Trade Receivables–considered good	-	-	-	-	-	-
(v) Disputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-
(vi) Disputed Trade Receivables – credit impaired	-	-	-	-	1,227.64	1,227.64

Note: No due date of payment is specified in respect of above trade receivable and accordingly the ageing is given from the date of transaction.

Trade receivables ageing schedule as on 31st March 2025

(₹ in Lakhs)

Particulars	Outstanding for following periods from due date of payment					Total
	Less than 6 months	6 months -1 year	1-2 years	2-3 years	More than 3 years	
(i) Undisputed Trade receivables – considered good	32,218.13	236.56	1,171.13	1,104.69	911.21	35,641.72
(ii) Undisputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-
(iii) Undisputed Trade Receivables – credit impaired	-	-	-	-	1,731.47	1,731.47
(iv) Disputed Trade Receivables–considered good	-	-	-	-	-	-
(v) Disputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-
(vi) Disputed Trade Receivables – credit impaired	-	-	-	-	1,227.64	1,227.64

Note: No due date of payment is specified in respect of above trade receivable and accordingly the ageing is given from the date of transaction.

14. Cash and Cash Equivalents

(₹ in Lakhs)

Particulars	As at		As at	
	31st March 2026		31st March 2025	
Balances with banks (of the nature of cash and cash equivalents)				
a) In Current Accounts		16,156.91		13,689.55
b) In Deposit Accounts with original maturity of less than 3 months:				
i) In Autosweep Account		8,181.34		13,304.93
ii) In Fixed Deposit		5,831.38		4,494.96
Cash on hand		135.13		225.47
TOTAL		30,304.76		31,714.91



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15. Bank balances other than Cash and Cash equivalents (₹ in Lakhs)

Particulars	As at		As at	
	31st March 2026		31st March 2025	
In Deposit Accounts with original maturity of more than 3 months but remaining maturity of less than 12 months :				
In Fixed Deposit		6,774.14		9,374.37
In Fixed Deposit held as margin money or security against the bank guarantees and others		21,974.52		343.45
TOTAL		28,748.66		9,717.82

Current Financial Assets

16. Loans (₹ in Lakhs)

Particulars	As at		As at	
	31st March 2026		31st March 2025	
Financial assets measured at amortized cost				
Loans to related parties (considered good - Unsecured)				
Loans to Konkan Railway Welfare Organisation (Refer note 16.1 & 16.3)	-	-	1,505.06	1,505.06
Loans to others (considered good - Secured)				
House Building Advance(HBA)		4.63		4.63
Unsecured, Credit Impaired				
Loans to Konkan Railway Welfare Organisation (Refer note 16.2 & 16.3)	-	-	527.64	-
Less: Allowance for Credit Impaired	-	-	527.64	-
TOTAL		4.63		1,509.69

16.1 Loan given to Konkan Railway Welfare Organisation (KRWO), formed for the welfare of the employees of the Corporation, carries interest @ 7% p.a and is repayable in 7 years from the date of disbursement. The loans were disbursed during the period 2010-11 to 2014-15. The KRWO has executed simple mortgage deed in favour of the Corporation and accordingly the loan has been classified as unsecured. The company has not created any provision for interest during the year as the terms of the agreement for the period given had already expired.

16.2 As on 31st March 2024 Loan amounting to ₹2,032.69 Lakhs (₹2,032.69 Lakhs) had become due on completion of seven years from the disbursement of respective loans. However, in accordance with Ind AS 109 in order to get fair value, during the FY 2022-23, the valuation reports of land parcels was obtained from valuers. The total value of land as per valuation report was ₹1,505.06 lakhs. On this basis, during financial year 2022-23, the corporation had recognized impairment loss allowance to the extent of ₹1648.09 Lakhs which includes principal amount of ₹527.64 Lakhs and ₹1120.45 lakhs towards interest.



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16.3 During the FY 2024-25, valuation of the land parcel at Mangaon belonging to KRWO has been obtained. The market value of the said land is ₹1591.44 Lakhs.

Current Financial Assets

17. Other Financial Assets

(₹ in Lakhs)

Particulars	As at		As at	
	31st March 2026		31st March 2025	
Unsecured, considered good:				
Interest Accrued but not due on Investments and Deposits		96.77		128.02
Other Inter Railway Financial Adjustment (IRFA) Receivables		31,449.49		33,846.64
Finance Lease Receivable (Refer Note: 48)		6.42		5.68
Receivable from Gratuity Trust		210.58		613.45
Advances to Employees		12.48		20.58
Deposits with				
Others		4,946.44		1,158.76
Unsecured, Credit Impaired				
Interest Accrued on Loans (Refer note: 16.2)	1,120.45		1,120.45	
Less: Allowance for Credit Impaired	1,120.45	-	1,120.45	-
TOTAL		36,722.18		35,773.13

18. Current Tax Assets (Net)

(₹ in Lakhs)

Particulars	As at		As at	
	31st March 2026		31st March 2025	
Due from Tax Authorities:				
Income Tax & TDS for Current Year		1,423.16		1,093.07
TOTAL		1,423.16		1,093.07



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19. Other Current Assets

(₹ in Lakhs)

Particulars	As at 31st March 2026		As at 31st March 2025	
Unsecured and Considered good				
Advances other than capital advances:				
Other Advances: Project Advances		2,632.20		638.83
Advances to Contractors / Suppliers		533.07		534.29
Prepaid Expenses		949.86		269.16
Duties and Taxes Receivable:				
a) Goods & Services Taxes (GST-ITC)	5,488.52		4,082.30	
b) Goods & Services Taxes - (GST Received in Advance)	1,385.32		1,836.70	
c) Income Tax for Earlier Years	1,662.29	8,536.13	2,330.07	8,249.07
Deposits with Court for				
Tax Cases (Ref. Note 44 (v))	2.46		13.70	
Other Cases	73.59	76.05	-	13.70
Unsecured, credit impaired				
Project Advances	613.54		613.54	
Less: Allowance for Credit Impaired	613.54	-	613.54	-
TOTAL		12,727.31		9,705.05

20. Equity

(a) Equity Share capital

(b) Instruments entirely equity in nature

(₹ in Lakhs)

Particulars	As at 31st March 2026		As at 31st March 2025	
Authorised Share Capital				
4,00,00,000 (4,00,00,000) Equity Shares of par value of ₹ 1000/- each		400,000.00		400,000.00
3,22,24,600 (3,22,24,600) Compulsorily Convertible Non Cumulative 20 Years Preference Shares of par value of ₹ 1000/- each		322,246.00		322,246.00
85,70,500 (85,70,500) Compulsorily Convertible Non Cumulative 15 Years Preference Shares of par value of ₹ 1000/- each		85,705.00		85,705.00
		807,951.00		807,951.00
Issued, subscribed and fully paid up Share Capital				
2,65,95,062 (2,35,13,362) Equity Shares of par value of ₹1000/- each fully paid up		265,950.62		235,133.62
(A) Total of Issued, subscribed and fully paid up Share Capital		265,950.62		235,133.62



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20.1 The reconciliation of the number of shares outstanding is set out below :

Equity Shares

(₹ in Lakhs)

Particular	31st March 2026		31st March 2025	
	Number of shares	Amount	Number of shares	Amount
At beginning of the year	23,513,362	235,133.62	20,371,062	203,710.62
Changes during the year:				
Right shares issued	-	-	168,500	1,685.00
Compulsorily Convertible Non-cumulative 15 Years Preference Shares	3,081,700	30,817.00	2,973,800	29,738.00
At end of the year	26,595,062	265,950.62	23,513,362	235,133.62

20.2 Non-Cumulative Redeemable 20 years/ 15 years Preference Shares totaling to ₹4,07,951 Lakhs held in the name of Ministry of Railways were converted into Compulsory Convertible Non-cumulative Preference Shares (CCPS) w.e.f. 31/03/2015 with the approval of competent authority. Out of the above, CCPS amounting to ₹29,738.00 Lakhs were converted into equity shares during FY 2024-25. CCPS amounting to ₹30,817.00 Lakhs were converted into equity shares during FY 2025-26.

20.3 In FY 2019-20, KRCL had announced 3rd Right issue worth ₹ 49,000 Lakhs. During the previous year, Equity Share amounting to ₹ 1,685.00 Lakhs were issued to Govt. of Goa against 3rd Right Issue on 30.11.2024. With this allotment, 3rd right issue has been fully paid.

20.4 On 21st April 2025, the Government of Goa transferred equity shares worth ₹ 10,814.80 Lakhs at face value to the Ministry of Railways on relinquishment. On 08th October 2025, the above equity shares were re-transferred to Government of Goa by Ministry of Railways at face value.

21. Instruments entirely equity in nature

(₹ in Lakhs)

Particulars	As at 31st March 2026		As at 31st March 2025	
Preference Shares (Refer Note 21.6)				
i) 3,22,24,600 (3,22,24,600) Compulsorily Convertible Non Cumulative 20 Years Preference Shares of par value ₹1000/- each.		322,246.00		322,246.00
ii) Nil (30,81,700) Compulsorily Convertible Non Cumulative 15 Years Preference Shares of par value ₹1000/- each .		-		30,817.00
Total		322,246.00		353,063.00



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21.1 Rights, preferences and restrictions attached to Shares

Equity Shares

The Corporation has only one class of equity shares having a par value of ₹ 1000/- each.

The Corporation was incorporated as a joint venture between the Government of India acting through Ministry of Railways and the participating State Governments of Maharashtra, Goa, Karnataka and Kerala to construct and operate the Konkan Railway Broad Gauge Line (KR Route). The Corporation was originally intended to be merged with Indian Railways upon completion of 15 years or as and when its loan liabilities are fully discharged, whichever is earlier. According to the initial MOU, the government of India would pay the contributions made by state governments towards equity at par, after the corporation liquidates the loan obtained for completing KR route. However, on 7th January 2009, Ministry of Railways communicated the approval of Cabinet Committee on Economic Affairs that the Corporation shall continue as a Central PSU even after discharge of its debt liabilities.

The holders of the equity shares are entitled to receive dividends as declared from time to time and are entitled to voting rights proportionate to their share holding at the meetings of shareholders. In the event of Liquidation of the company, the holders of equity shares will be entitled to receive any of the remaining asset of the company after distribution of all preferential payments. The distribution will be in proportion to the number of equity shares held by the shareholders.

Preference Shares

KRCL has issued Compulsorily Convertible Non-Cumulative Preference Shares (CCPS) convertible after 15 years and 20 years to Govt. of India (MOR) without voting rights.

21.2 The details of Equity Shareholders holding more than 5% shares

Name of Shareholder	As at		As at	
	31st March 2026		31st March 2025	
	No. of Shares	% held	No. of Shares	% held
Ministry of Railways	17,762,977	66.79%	14,681,277	62.44%
Government of Maharashtra	3,965,425	14.91%	3,965,425	16.86%
Government of Karnataka	2,703,699	10.17%	2,703,699	11.50%
Government of Kerala	1,081,481	4.07%	1,081,481	4.60%
Government of Goa	1,081,480	4.07%	1,081,480	4.60%

21.3 Non-Cumulative Redeemable 20 years/ 15 years Preference Shares totaling to ₹ 4,07,951 Lakhs held in the name of Ministry of Railways were converted into Compulsory Convertible Non-Cumulative Preference Shares (CCPS) w.e.f. 31/03/2015 with the approval of



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competent authority. Out of the above, CCPS amounting to ₹29,738.00 Lakhs were converted into equity shares during FY 2024-25. CCPS amounting to ₹30,817.00 Lakhs were converted into equity shares during FY 2025-26.

21.4 The reconciliation of the number of shares outstanding is set out below :

(i) Compulsorily Convertible Non-cumulative 20 Years Preference Shares

Particular	31st March 2026		31st March 2025	
	Number of shares	Amount in ₹ Lakhs	Number of shares	Amount in ₹ Lakhs
At beginning of the year	32,224,600	322,246.00	32,224,600	322,246.00
Changes during the year				
At end of the year	32,224,600	322,246.00	32,224,600	322,246.00

(ii) Compulsorily Convertible Non-cumulative 15 Years Preference Shares

Particular	31st March 2026		31st March 2025	
	Number of shares	Amount in ₹ Lakhs	Number of shares	Amount in ₹ Lakhs
At beginning of the year	3,081,700	30,817.00	6,055,500	60,555.00
Changes during the year:				
Conversion to Equity Shares	(3,081,700)	(30,817.00)	(2,973,800)	(29,738.00)
At end of the year	-	-	3,081,700	30,817.00

21.5 The salient features of Capital Restructuring proposal as approved by Cabinet Committee on Economic Affairs and given effect to , are as follows:

The Loans provided by the Ministry of Railways along with accrued interest thereon as at 31st March, 2008 amounting to ₹3,22,246 Lakhs were converted into Non-cumulative Preferential Shares redeemable at the end of 20 years.

Likewise, the Ministry of Railways has provided financial assistance amounting to ₹85,705 Lakhs by way of subscription to Non-cumulative Preferential Shares redeemable at the end of 15 years towards full debt servicing and 50% of the value of Bonds redeemable during financial years 2008-09 to 2010-11.

Thereafter these Non-Cumulative Redeemable 20 years/ 15 years Preference Shares totaling to ₹4,07,951 Lakhs held in the name of Ministry of Railways were converted into Compulsorily Convertible Non-cumulative Preference Shares (CCPS) w.e.f. 31/03/2015 with the approval of competent authority. The approval of Central Government has been received on 26th December 2017.



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21.6 The details of Preference Shareholders holding more than 5% shares

i)	Compulsorily Convertible Non-cumulative 20 Years Preference Shares	As at 31st March 2026		As at 31st March 2025	
	Name of Shareholder	No. of Shares	% held	No. of Shares	% held
	Ministry of Railways	32,224,600	100	32,224,600	100
ii)	Compulsorily Convertible Non-cumulative 15 Years Preference Shares	As at 31st March 2026		As at 31st March 2025	
	Name of Shareholder				
	Ministry of Railways	-	-	30,81,700	100

Details of Preference Shares convertible into Equity shares with date of issue along with the earliest date of conversion given here under:-

Sr. No.	Date of issue of preference share	As at		As at	
		31st March 2026		31st March 2025	
		Amount (₹ in Lakhs)	Date of conversion to Equity Share Capital	Amount (₹ in Lakhs)	Date of conversion to Equity Share Capital
1	30-03-2009	3,22,246	30-03-2029	3,22,246	30-03-2029
2	24-12-2010			3,499	24-12-2025
3	19-11-2010			6,148	19-11-2025
4	13-07-2010			4,240	13-07-2025
5	25-05-2010			11,794	25-05-2025
6	21-04-2010			5,136	21-04-2025
	Total	322,246		353,063	

21.7 Details of Shares held by promoters at 31st March 2026

S. No	Promoter name	No. of Shares	% of total shares	% Change during the year
	Equity Share			
	Ministry of Railways	17,762,977	66.79%	4.35%
	Government of Maharashtra	3,965,425	14.91%	-1.95%
	Government of Karnataka	2,703,699	10.17%	-1.33%
	Government of Kerala	1,081,481	4.07%	-0.53%
	Government of Goa	1,081,480	4.07%	-0.53%



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	Compulsorily Convertible Non Cumulative 20 Years Preference Shares of par value ₹1000/- each.			
	Ministry of Railways	32,224,600	100.00%	0.00%
	Compulsorily Convertible Non Cumulative 15 Years Preference Shares of par value ₹1000/- each .			
	Ministry of Railways	-	100.00%	0.00%

Shares held by promoters at 31st March 2025

S. No	Promoter name	No. of Shares	%of total shares	% Change during the year
	Equity Share			
	Ministry of Railways	14,681,277	62.44%	4.97%
	Government of Maharashtra	3,965,425	16.86%	-2.60%
	Government of Karnataka	2,703,699	11.50%	-1.77%
	Government of Kerala	1,081,481	4.60%	-0.71%
	Government of Goa	1,081,480	4.60%	0.12%
	Compulsorily Convertible Non Cumulative 20 Years Preference Shares of par value ₹1000/- each.			
	Ministry of Railways	32,224,600	100.00%	0.00%
	Compulsorily Convertible Non Cumulative 15 Years Preference Shares of par value ₹1000/- each .			
	Ministry of Railways	3,081,700	100.00%	0.00%

21.8 Information regarding issue of shares in last five years immediately preceding the Balance Sheet date:

Particulars	31st March 2026	31st March 2025
1) Aggregate number and class of shares allotted as fully paid up pursuant to contract without payment being received in cash.	NIL	NIL
2) Aggregate number and class of shares allotted as fully paid up by way of bonus shares.	NIL	NIL
3) Aggregate number and class of shares bought back.	NIL	NIL



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Notes to Financial Statements

22. Other Equity

A) Retained Earnings

(₹ in Lakhs)

Particulars	As at 31st March 2026		As at 31st March 2025	
Deficit in the Statement of Profit and Loss				
Balance as at the beginning of the year		(281,806.79)		(295,575.76)
Restated Balance as at the beginning of the year		(281,806.79)		(295,575.76)
Add/(Less) : Profit/(Loss) for the year		19,963.45		13,768.97
Balance as at the end of the year		(261,843.35)		(281,806.79)

B) Other Comprehensive Income

(₹ in Lakhs)

Particulars	As at 31st March 2026		As at 31st March 2025	
Remeasurements of Defined Benefit Plans Obligations				
Balance as at the beginning of the year		(101,592.57)		(89,964.78)
Add/(Less) : Additions during the year		16,384.18		(11,627.79)
Balance as at the end of the year		(85,208.39)		(1,01,592.57)

C) Share Application Money Pending Allotment

(₹ in Lakhs)

Particulars	As at 31st March 2026		As at 31st March 2025	
Share Application Money Pending Allotment				
Balance as at the beginning of the year		-		-
Share application money received during the financial year		-		1,685.00
Issue of Share Capital against the Share Application money		-		1,685.00
Balance as at the end of the year		-		-

D) Potential Equity of 3rd Financial Restructuring (Refer Note: 22.1)

(₹ in Lakhs)

Particulars	As at 31st March 2026		As at 31st March 2025	
Potential Equity of 3rd Financial Restructuring				
Balance as at the beginning of the year		-		-
Received during the financial year		26,500.00		-
Issue of Share Capital against 3rd Financial Restructuring		-		-
Balance as at the end of the year		26,500.00		-

Total Other Equity (A+B+C+D)		(3,20,551.73)		(3,83,399.36)
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22.1 The Corporation has received ₹26,500.00 Lakhs from the Ministry of Railways as capital assistance for replacement of Rails which will be part of restructuring as equity if proposal get approval of Central Government.



KONKAN RAILWAY CORPORATION LTD.

Notes to Financial Statements

Non-current Financial Liabilities

23. Borrowings

(A) Bonds:

(₹ in Lakhs)

Particulars	As at 31st March 2026		As at 31st March 2025	
Secured and issued through Private Placement				
7.65%, 3000 taxable bonds of ₹ 10 lakh each 18-I series redeemable on 22.09.2026		-		30,000.00
8.30%, 500 taxable bonds of ₹ 10 lakh each 17-III series redeemable on 29.04.2026		-		5,000.00
TOTAL (A)		-		35,000.00

23.1

- The IDBI Trusteeship Services Limited has been appointed as Trustees to the Bond Holders for all series of Bonds.
- All Bonds issued by the Corporation under various Series are secured by way of pari-passu charges / mortgage created / to be created on movable / immovable assets of the Corporation except book debts.
- Corporation is authorised to reissue all bonds u/s 121 of the Companies Act, 1956 (Corresponding section 73 notified under Companies Act, 2013) after complying all the formalities required for reissue or fresh issue of bonds or both.
- In terms of Section 71 of the Companies Act, 2013 the Corporation is required to create a Debenture Redemption Reserve of an adequate amount in respect of bonds issued. However, due to accumulated losses no Debenture Redemption Reserve has been created by the Corporation.
- Letter of Comfort has been given by the Ministry of Railways in respect of all the Bonds issued for which No fees has been charged by MOR .
- The bonds are listed on National Stock Exchange.



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Notes to Financial Statements

23.2 Non-current Financial Liabilities:

Borrowings:

(B) Term Loans:

(₹ in Lakhs)

Particulars	As at		As at	
	31st March 2026		31st March 2025	
Secured:				
From Banks:				
Loans from State Bank of India (Refer note:23.2.1)		58,624.84		62,124.84
Loan from Bank of Baroda (Refer note: 23.2.2)		42,616.16		48,111.01
From Other Financial Institutions:				
Export-Import Bank of India (Refer note:23.2.1)		41,868.56		44,368.56
Unsecured:				
Related Party				
Assistance from MOR (Refer note: 23.2.3)		62,355.95		60,371.67
TOTAL (B)		2,05,465.51		2,14,976.08
TOTAL A+B		2,05,465.51		2,49,976.08

1) Details of Terms & Condition, Rate of Interest, repayment schedule for Rupee term Loan

- Konkan Railway Corporation Limited (KRCL) had entered into a Rupee Term Loan Agreement for ₹1,20,000.00 Lakhs for 20 years tenure on 9th April, 2017 with consortium of State Bank of India (lead bank) and Export-Import Bank of India for its Route Electrification and Roha to Veer Doubling Project. With effect from 4th November 2025, the interest rate applicable is 1-month MCLR of SBI (presently, 7.85%) with monthly re-set clause. Before 4th November 2025, the interest rate applicable was 3 month MCLR of SBI with quarterly re-set clause. The repayment of loan started from March 2024 quarter and future repayment will be done as per schedule mentioned in (c).
- The facility is secured by way of a pari passu charge by way of hypothecation on all Fixed Assets pertaining to the project, both present and future.
- Quarterly Repayment is scheduled after moratorium period as per below mentioned schedule:



KONKAN RAILWAY CORPORATION LTD.

Notes to Financial Statements

Qtr	Repayment % per Qtr	Amount in Lakhs (per quarter)	Repayment % per Annum	Amount in Lakhs
1-16	1.25	1,500.00	5.00	24,000.00
17-20	0.13	150.00	.50	600.00
Bullet repayment option at the end of 10th year	NA	NA	79.50	95400 (Lumpsum)

In case rollover is opted Rollover amortisation schedule:

Qtr	Repayment % per Qtr	Amount in Lakhs (per quarter)	Repayment % per Annum	Amount in Lakhs
21-56	1.88	2,250.00	7.50	81,000.00
57-60	3.00	3,600.00	12.00	14,400.00

2) Details of Terms & Condition, Rate of Interest, repayment schedule for Loan from Bank of Baroda

The Corporation had availed corporate loan amounting to ₹ 55,000.00 lakhs during the FY 2023-24 for 126 months to meet the long term working capital requirement . The interest rate applicable is 1 year G-sec (presently, 7.53% annualized) reset at every 3 months. The loan is repayable in 40 equal quarterly installments of ₹1,375.00 Lakhs commencing from 01st October 2024. The facility is secured by way of a Parri-Passu charge on all fixed assets, both present and future except current assets.

3) Details of Terms & Condition, Rate of Interest, repayment schedule for Loan from Ministry of Railways.

i) The company had received ₹45,900.00 Lakhs in FY 2024-25 from Ministry of Railways as Financial Assistance to be repayable in ten years with the moratorium period of five years from date of disbursement bearing nil interest rate. Since the transaction value and fair value of the said assistance differs with respect to rate of interest the said assistance is required to be discounted using company's cost of debt. The difference between the fair value and transaction value has been adjusted in Government Grant as per the requirement of Ind AS - 109 and Ind AS - 20. Also, the repayment of loan of ₹ 235 crores received in FY 2021-22 and ₹ 145 Crores received in FY 2022-23 has also been extended for further three years.



KONKAN RAILWAY CORPORATION LTD.

Notes to Financial Statements

Non-current Financial Liabilities:

24. Lease Liabilities

(₹ in Lakhs)

Particulars	As at 31st March 2026		As at 31st March 2025	
Lease Liability (Refer Note 48)		343.10		279.50
TOTAL		343.10		279.50

24(i). Other financial liabilities

(₹ in Lakhs)

Particulars	As at 31st March 2026		As at 31st March 2025	
Refundable Deposit		8,749.70		8,136.97
TOTAL		8,749.70		8,136.97

25. Non-current Liabilities: Provisions

(₹ in Lakhs)

Particulars	As at 31st March 2026		As at 31st March 2025	
Provision for employee benefits				
Compensated Leave Absences		35,766.76		36,552.97
Employee Pension Scheme (Refer note:25.1)		10,093.30		45,408.20
Gratuity (Refer note:25.1)		2,329.77		8,776.79
Post Retirement Medical Benefits		4,437.39		4,492.53
TOTAL		52,627.22		95,230.49

25.1 Net of the amount of Investments held by KRCL Employees Super Annuation Trust and KRCL Employee's Gratuity Trust. Also, See Note 40(c)

26. Other Non-current Liabilities

(₹ in Lakhs)

Particulars	As at 31st March 2026		As at 31st March 2025	
Deferred government grant (Refer Note: 26.1)				
From Ministry of Railways	16,660.47		19,242.49	
From Ministry of Tourism	2,251.12		2,295.96	
From Southern Railway	1,717.76		1,738.22	
From Maharashtra PWD	2,275.00		2,275.00	



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Notes to Financial Statements

From Others	1,493.06	24,397.41	1,089.44	26,641.11
Advance received from Customers		3,425.55		3,551.75
Deferred Income on Refundable Deposit		1,285.67		2,068.02
TOTAL		29,108.63		32,260.88

26.1 Government Grant received by the corporation includes capital grants for construction of various passenger amenities on KR Route as well as revenue grants in the form of loans provided at below market rate of interest and provision of CCTVs at various stations.

27. Borrowings

(₹ in Lakhs)

Particulars	As at		As at	
	31st March 2026		31st March 2025	
Unsecured Loan				
Repayable on Demand				
IndusInd Bank (Refer note: 27.1)		-		12,000.00
Current Maturities of Long term Borrowings				
From Bonds: (Refer note: 23.1)				
7.65%, 3000 taxable bonds of ₹ 10 lakh each 18-I series redeemable on 22.09.2026	30,000.00		-	
8.30%, 500 taxable bonds of ₹ 10 lakh each 17-III series redeemable on 29.04.2026	5,000.00		-	
8.50%, 2500 taxable bonds of ₹10 lakh each 17-II series redeemable on 30.03.2026	-		25,000.00	
From Banks:				
Loans from State Bank of India (SBI)	3,500.00		3,500.00	
Loan from Bank of Baroda	4,125.00		2,763.75	
From Other Financial Institutions:				
Export-Import Bank of India	2,500.00	45,125.00	2,500.00	33,763.75
TOTAL		45,125.00		45,763.75

27.1 Indusind Bank vide Sanction letter No. IBL/Public Sector Unit-WEST/SLR-12053/FY 22-23 Dated 4th Nov 2022 has enhanced the limit of short-term loan previously sanctioned on 1st September 2022 from ₹ 10,000.00 Lakhs to ₹ 30,000.00 Lakhs. The purpose of the loan



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was for augmentation of working capital for temporary cash flow mismatch. The rate of interest applicable was 3 months T-bill rate . The loan has been repaid in full during the current financial year.

Current Financial Liabilities:

28. Lease Liabilities

(₹ in Lakhs)

Particulars	As at 31st March 2026	As at 31st March 2025
Lease Liability (Refer Note 48)	481.91	1,216.68
TOTAL	481.91	1,216.68

Current Financial Liabilities:

29. Trade Payables

(₹ in Lakhs)

Particulars	As at 31st March 2026	As at 31st March 2025
Railways	114,526.24	102,657.77
Others including Projects	55,094.50	34,808.79
TOTAL	169,620.74	137,466.56

Details relating to micro, small and medium enterprises (Refer Note No. 29.1):

(a) the principal amount and the interest due thereon (to be shown separately) remaining unpaid to any supplier at the end of each accounting year;		
Principal Outstanding	1310.37	243.99
Interest Outstanding	0.06	0.76
(b) the amount of interest paid by the buyer in terms of section 16 of the Micro, Small and Medium Enterprises Development Act, 2006 (27 of 2006), along with the amount of the payment made to the supplier beyond the appointed day during each accounting year	NIL	NIL
(c) the amount of interest due and payable for the period of delay in making payment (which has been paid but beyond the appointed day during the year) but without adding the interest specified under the Micro, Small and Medium Enterprises Act, 2006;	NIL	NIL



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(d) the amount of interest accrued and remaining unpaid at the end of each accounting year; and	30.39	30.33
(e) the amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues above are actually paid to the small enterprise, for the purpose of disallowance of a deductible expenditure under section 23 of the Micro, Small and Medium Enterprises Development Act, 2006.	NIL	NIL
Explanation.- The terms 'appointed day', 'buyer', 'enterprise', 'micro enterprise', 'small enterprise' and 'supplier', shall have the same meaning as assigned to them under clauses (b), (d), (e), (h), (m) and (n) respectively of section 2 of the Micro, Small and Medium Enterprises Development Act, 2006."		

29.1 Purchase orders to MSME parties are separately identified and processed for payment to avoid delay in payment. There is no demand/complain from MSME parties for non receipt of payment or interest on delayed payment.

29.2 The figures included the dues to MSE vendors. Also, the disclosure is based on the information available with the company regarding the status of registration of such vendors under the said Act, as per the intimation received from them on requests made by the company.

29.3 There is no incidence of extended credit terms with reference to Trade Payables.

29.4. Trade Payables Ageing Schedule

(₹ in Lakhs)

FOR FY 2025-26	Outstanding for following periods from due date of payment				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) MSME	1,310.37	-	-	-	1,310.37
(ii) Others*	82,162.11	19,388.09	13,622.78	53,137.39	168,310.37
(iii) Disputed dues – MSME					
(iv) Disputed dues - Others					



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(₹ in Lakhs)

FOR FY 2024-25	Outstanding for following periods from due date of payment				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) MSME	243.99	-	-	-	243.99
(ii) Others*	45,603.83	17,835.65	21,278.92	52,504.17	137,222.57
(iii) Disputed dues – MSME	-	-	-	-	-
(iv) Disputed dues - Others	-	-	-	-	-

* This includes interest accrued and remaining unpaid to MSE Creditors.

Current Financial Liabilities

30. Other Financial Liabilities

(₹ in Lakhs)

Particulars	As at 31st March 2026		As at 31st March 2025	
Interest Accrued but not due				
On Bonds	2,032.50		3,626.25	
On Loans From Financial Institution & Banks	447.06	2,479.56	537.15	4,163.40
Employee payable		3,673.97		4,198.33
NPS Payable		303.94		315.39
Expenses Payable		22,838.60		16,576.27
Other Payables				
For Capital Works		4,010.90		4,882.38
For Others (Refer note: 30.1, 30.2)		6,892.47		6,974.00
Deposits from Contractors & Others (Refer note: 30.3)		42,368.97		48,832.21
TOTAL		82,568.41		85,941.98

- 30.1 The amount of other payables includes an amount of ₹ 2,500.00 lakhs received from RDSO for research and development of SKY Bus Technology which is refundable as per the letter received from Railway Board vide no 2/F/Budget/2006/SBP dated 20.04.2026.
- 30.2 The amount of Other Payables includes an amount of ₹ 1,974.63 Lakhs (₹ 2,037.97 Lakhs) forfeited from the parties related to USBRL project. The same needs to be refunded to Northern Railway once the arbitration proceedings related to this are completed in all respects.
- 30.3 Pending verification of the impact of GST in respect of contract awarded for USBRL Project in the pre GST regime involving excise and Service Tax, certain percentage of deductions from the bill of sub contractors are kept in deposits from contractors to the tune of ₹ 10,338.00 Lakhs (₹13,510.58 Lakhs).



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Notes to Financial Statements

31. Other Current Liabilities

(₹ in Lakhs)

Particulars	As at 31st March 2026		As at 31st March 2025	
Advance received from Customers		10,505.59		11,605.72
Duties and Taxes Payable				
a) Goods & Services Taxes(GST)	3,309.55		1,310.72	
b) Goods & Services Taxes - Tax Deducted Source (GST - TDS)	427.15		174.29	
c) Income Tax Deducted at Source	834.14		686.81	
d) Labour Cess	19.18	4,590.02	18.90	2,190.72
Deferred government grant				
From Ministry of Railways	4,883.58		4,285.84	
From Ministry of Tourism	39.90		33.66	
From Southern Railway	10.23		-	
From Others	374.61	5,308.32	215.73	4,535.23
Deferred Income on Refundable Deposit		783.46		786.42
TOTAL		21,187.39		19,118.09

32. Current Liabilities : Provisions

(₹ in Lakhs)

Particulars	As at 31st March 2026		As at 31st March 2025	
Provision for employee benefits				
Employee Pension Scheme*		6,355.14		6,769.30
Gratuity*		3,060.76		1,958.92
Compensated Leave Absences		2,581.57		2,053.66
Post Retirement Medical Benefits		126.79		86.82
TOTAL		12,124.26		10,868.70

*Net of the amount of Investments held by KRCL Employees Super Annuation Trust and KRCL Employee's Gratuity Trust. Also, See Note 40(c)

Revenue From Operations

Sale of Services:

33. Traffic Revenue

(₹ in Lakhs)

Particulars	For the Year Ended 31st March 2026	For the Year Ended 31st March 2025
Passenger	113,240.14	105,964.12
Other Coaching Revenue	1,522.30	1,405.50
Goods	67,368.31	67,068.31
Sundry Revenue	1,608.55	1,333.19
TOTAL	183,739.30	175,771.12



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Notes to Financial Statements

34. Project Revenue

(₹ in Lakhs)

Particulars	For the Year Ended	For the Year Ended
	31st March 2026	31st March 2025
Udhampur Srinagar Baramulla Rail Link (USBRL) Project	88,758.89	197,057.84
Integrated Maintenance_Katra-Banihal Section	3,094.18	-
Electrical Projects	26,150.00	4,770.89
Civil Engineering Projects	17,678.46	9,727.34
Mechanical Projects	4,858.58	3,548.80
Signal & Telecommunication Projects	6,679.33	1,563.66
Other Projects	1,963.58	1,070.72
TOTAL	149,183.02	217,739.25

34.1

(a) The Project Revenue of USBRL and Other projects includes unbilled revenue to the tune of ₹ Nil Lakhs (₹ 5197.14 Lakhs) and ₹ 1,110.13 Lakhs (₹ 525.06 Lakhs) respectively.

(b) Reconciliation of Gross Revenue from Contracts With Customers

(₹ in Lakhs)

Particulars	For the Year Ended	For the Year Ended
	31st March 2026	31st March 2025
Traffic Revenue	183,739.30	175,771.12
Project Revenue	149,183.02	217,739.25
Total	332,922.32	393,510.37
Less : Discount, incentives, price concession, return, etc.	-	-
	332,922.32	393,510.37

35. Other Operating Revenue:

(₹ in Lakhs)

Particulars	For the Year Ended	For the Year Ended
	31st March 2026	31st March 2025
Other Operating Revenue		
Income from Scrap Sale	3,714.70	3,056.93
Income from Leasing of Land & Other Equipments	457.47	332.83
Others	737.42	884.59
TOTAL	4,909.59	4,274.35



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Notes to Financial Statements

36. Other Income

(₹ in Lakhs)

Particulars	For the Year Ended	For the Year Ended
	31st March 2026	31st March 2025
Interest on Investments and Fixed Deposits	14,723.26	17,814.47
Interest on Loans	1.23	1.63
Finance Income on Lease	102.24	65.32
Finance Income on Refundable Deposit	786.50	53.67
Revenue from Government Grant (Refer note: 36.1)	4,851.91	4,038.84
Other Income (Refer note: 36.2)	157.82	410.44
Profit on Sale of Asset	9.59	25.72
Excess provision of earlier years written back (net) (Refer note 36.3)	2,912.37	71.75
TOTAL	23,544.92	22,481.84

36.1 The Revenue from Government grant includes amount received from Nirbhaya Fund worth ₹ 212.96 Lakhs (₹ 219.31 Lakhs) utilised for installation of CCTV Surveillance System.

36.2 During the previous year, fees amounting to ₹351.87 Lakhs was received in connection with recruitment for various posts.

36.3 The Other Income "excess provision of earlier years written back " includes reversal on account of Indian Railway Financial Adjustment (IRFA) charges amounting to ₹ 2318.32 Lakhs (₹9.36 Lakhs), due to full and final settlement of Account of respective years.

Cost of Operation :

37. Train Operation Expenses

(₹ in Lakhs)

Particulars	For the Year Ended		For the Year Ended	
	31st March 2026		31st March 2025	
Fuel expenses				
Diesel Charges	4,562.32		10,307.49	
Electricity Charges	16,682.03	21,244.35	15,140.84	25,448.33
Hire Charges of Rolling Stock		30,022.17		27,259.79
Electricity and Water Charges		799.75		758.90
Terminal Charges		183.84		-
Catering Expenses		1,400.53		1,284.92
Repair and Maintenance				
Permanent Way	8,915.36		7,868.62	
Station and Other Buildings	1,995.39		1,368.61	
Plant and Equipments	3,695.93		3,353.14	
Bridges & Tunnels	1,116.50		1,299.69	
Rolling Stock	1,303.40	17,026.58	1,701.07	15,591.13
Inventory Consumed for Stores & Spares		2,512.17		1,876.36
TOTAL		73,189.39		72,219.43



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Notes to Financial Statements

38. Project Cost

(₹ in Lakhs)

Particulars	For the Year Ended		For the Year Ended	
	31st March 2026		31st March 2025	
Udhampur Srinagar Baramulla Rail Link Project				
Payment to contractors	75,384.89	81,222.81	172,070.13	180,133.89
Establishment charges	5,409.14		5,796.63	
Other than Establishment charges	428.78		2,267.13	
Integrated Maintenance_Katra-Banihal Section				
Payment to contractors	1,787.06	2,585.97	-	-
Establishment charges	756.01		-	
Other than Establishment charges	42.90		-	
Electrical Projects				
Payment to contractors	34,256.29	35,616.49	7,778.76	8,290.62
Establishment charges	696.61		345.12	
Other than Establishment charges	663.59		166.74	
Civil Engineering Projects				
Payment to contractors	14,919.61	15,668.81	8,648.28	10,551.34
Establishment charges	598.05		1,630.39	
Other than Establishment charges	151.15		272.67	
Mechanical Projects				
Payment to contractors	2,687.18	3,212.46	2,786.29	3,352.70
Establishment charges	465.70		214.70	
Other than Establishment charges	59.58		351.71	
Signal & Telecommunication Projects				
Payment to contractors	6,369.07	6,653.94	1,505.14	1,553.79
Establishment charges	141.79		38.68	
Other than Establishment charges	143.08		9.97	
Other Projects				
Payment to contractors	1,704.45	2,013.44	616.72	746.52
Establishment charges	188.40		31.30	
Other than Establishment charges	120.59		98.50	
TOTAL		146,973.92		204,628.86



KONKAN RAILWAY CORPORATION LTD.

Notes to Financial Statements

39. Changes in Inventory of Work in Progress

(₹ in Lakhs)

Particulars	For the Year Ended		For the Year Ended	
	31st March 2026		31st March 2025	
Opening Inventory of Work in Progress				
Udhampur Srinagar Baramulla Rail Link Project	-		-	
Integrated Maintenance_Katra-Banihal Section	-		-	
Electrical Projects	2,892.22		-	
Civil Engineering Projects	2,902.18		1,439.71	
Mechanical Projects	427.10		-	
Signal & Telecommunication Projects	176.24		-	
Other Projects	21.15	6,418.89	21.15	1,460.86
Less: Closing Inventory of Work in Progress				
Udhampur Srinagar Baramulla Rail Link Project	-		-	
Integrated Maintenance_Katra-Banihal Section	-		-	
Electrical Projects	12,535.99		2,892.22	
Civil Engineering Projects	1,894.02		2,902.18	
Mechanical Projects	105.18		427.10	
Signal & Telecommunication Projects	176.25		176.24	
Other Projects	166.69	14,878.13	21.15	6,418.89
TOTAL		(8,459.23)		(4,958.03)

40. Employee Benefits Expense

(₹ in Lakhs)

Particulars	For the Year Ended		For the Year Ended	
	31st March 2026		31st March 2025	
Salaries and wages				
Salary and wages	60,985.04		57,158.59	
Compensated Leave Absences	1,530.11	62,515.15	4,962.48	62,121.07
Contribution to Provident Fund and Other Fund				
Employee Pension Scheme	9,138.03		9,671.04	
Gratuity (Refer Note: 40.3 and 40.4)	2,402.74		6,348.76	
Contribution to Provident Fund and NPS	2,702.92	14,243.69	2,475.20	18,495.00
Staff Welfare Expenses				
Staff Welfare Expenses	2,502.69		3,348.04	
Post Retirement Medical Benefits	538.02		504.28	
Cash Awards	27.78		21.33	
Training Expenses	70.43		64.22	
Foreign Service Contribution	123.21	3,262.13	198.22	4,136.09
TOTAL		80,020.97		84,752.16



KONKAN RAILWAY CORPORATION LTD.

Notes to Financial Statements

40.1 The High Court of Bombay in April 2008 exempted the Corporation from the purview of Employees Provident Fund and Miscellaneous Provisions Act, 1952 and permitted the Corporation to maintain its own provident fund and pension scheme. Accordingly, Pension was restored as per Railway Service (Pension) Rules, 1993 and it is managed by erstwhile 'Konkan Railway Corporation Employees Superannuation Trust' through Life Insurance Corporation of India. As per amendment made on 15th Feb 2021, Pension is managed by KRCL Employees Superannuation trust through LIC or any other insurer as defined in clause 28BB of Section 2 of the Income Tax Act, 1961.

However, the employees those who have joined on or after 1.1.2004 are continued to be governed by the 'National Pension System' as announced by the Government of India.

40.2 Out of Actuarial Expenses charged, Pension Expense ₹ 97.46 Lakhs (₹ 204.34 Lakhs), Gratuity Expenses ₹ 989.37 Lakhs (₹ 100.97 Lakhs), Compensated Leave Absences Expenses ₹ 7.57 Lakhs (₹ 79.00 Lakhs) and PRMS expenses ₹ 2.66 Lakhs (₹ 8.02 Lakhs) have been charged to USBRL Project based on number of employees deployed to the project.

40.3 The maximum limit of Retirement Gratuity and Death Gratuity has been increased from ₹ 20 Lakhs to ₹ 25 Lakhs w.e.f 01st January 2024 vide KRCL Notification No. CO-13011(11)/3/2017-PERS(1802) dated 28/06/2024. Accordingly, one time additional provision amounting to ₹ 4,622.07 Lakhs is made during FY 2024-25 as per actuarial valuation report.

40.4 On November 21, 2025, the Government of India notified provisions of the Code on Wages, 2019, the Industrial Relations Code, 2020, the Code on Social Security, 2020 and the Occupational Safety, Health and Working Conditions Code, 2020, ('Labour Codes') which consolidate twenty-nine existing labour laws. The Company has done a preliminary assessment and considered an impact of the changes and accordingly accounted for the additional expense of ₹ 1,148.97 Lakhs towards gratuity liability during the period ended 31st March 2026. Of this amount ₹ 978.33 Lakhs have been charged to USBRL project based on number of employees deployed to the project. The Company continues to monitor the developments pertaining to Labour Codes and will evaluate impact if any on the measurement of liability pertaining to employee benefits.

40.5 Disclosures for Employee benefit expenses as per Ind-AS 19 are given below :

(A) Defined Contribution Plan :

(i) The employees joined on or after 1.1.2004 are governed by the Contributory Pension Scheme introduced by Government of India. The Corporation is contributing an amount at the rate of 14% whereas Employees Contribution for National Pension System (NPS) is deducted at 10% and there is no further liability on this account.



KONKAN RAILWAY CORPORATION LTD.

Notes to Financial Statements

Particulars	For the Year Ended	For the Year Ended
	31st March 2026	31st March 2025
Employer's Contribution to Pension Fund (Post 2004)	2,597.21	2,387.05

(B) Defined Benefit Plan :

- (i) Gratuity: The employees' gratuity fund scheme managed by a Trust, is a defined benefit plan. The present value of obligation is determined based on the actuarial valuation using the Projected Unit Credit Method, which recognizes each period of service as giving rise to additional unit of employee benefit entitlement and measures each unit separately to build up the final obligation. Represents benefits to employee on the basis of number of years of service rendered. The employee is entitled to receive the same on retirement or resignation or death. The Corporation has formed a trust for gratuity, which is funded by the Corporation. However the funding to Gratuity fund as required by actuary valuation is partly funded.
- (ii) Leave Encashment: It represents un-availed leave to the credit of the employee and carried forward in accordance with leave rules of the Corporation.
- (iii) Pension : It represents benefits to employees joined prior to 1.1.2004 on the basis of rules framed in the Employees Pension Scheme. Rules as under:
 - a Retirement pension on normal retirement at age of superannuation.
 - b No pension benefits accrue on exits before Normal Retirement age (except in case of approved Voluntary Retirement).
 - c In-service death benefit to spouse:
There is no qualifying period of minimum service prescribed for Family Pension @ 30% of last drawn salary subject to Minimum of Monthly amount of ₹ 9,000/- and a maximum of ₹1,25,000/- is payable to spouse/Eligible person as per Indian Railway Pension Rule, 1993. However for the first 10 years from date of death, Enhanced Family Pension @ 50% of last drawn salary, will be payable.
 - d Benefit to Family on death of member while receiving pension:
Family pension as defined above shall be payable to the family. However until 7 years from the date of death or upto his age of 67 years whichever is less, Enhanced Family Pension as defined above shall be payable.
 - e For all Pension payments DA is allowed for at an appropriate rate consistent with the rates declared by the Corporation.
- (iv) Post Retirement Medical Benefit Plan for Employees including their spouse at superannuation/death/VRS/medically invalidation against one time contribution equivalent to the last month's basic pay at the time of retirement as per KRREHS Policy.



KONKAN RAILWAY CORPORATION LTD.

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Voluntary Retirement Scheme:

The Corporation has implemented the Voluntary Retirement Scheme (VRS) as applicable to Central Government employees and Railway employees w.e.f.01.06.2016.

40 (C) INDIAN ACCOUNTING STANDARDS (IND AS): 19 - Employee Benefits

The following table sets out the status of the defined benefit Pension Plan, Gratuity Plan and Leave Salary Plan as required under Ind AS 19:

(₹ in Lakhs)

Particulars	Funded Pension		Funded Gratuity-Regular Employee		Unfunded Gratuity-Contract Employee		Unfunded PRMS		Unfunded Leave Salary	
	2025-26	2024-25	2025-26	2024-25	2025-26	2024-25	2025-26	2024-25	2025-26	2024-25
Reconciliation of opening and closing balances of Defined Benefit Obligation										
Defined benefit obligation at the beginning of the year	190,550.36	170,221.10	45,721.21	37,492.49	-	-	4,579.36	3,925.84	38,606.62	34,976.83
Adj. to PVO at the beginning of the year	-	-	-	-	-	-	-	-	-	-
Current Service Cost	6,769.30	6,002.46	1,743.44	1,413.39	1,148.97	-	238.32	239.21	911.32	1,039.10
Interest Cost	12,569.58	12,250.59	2,963.44	2,621.77	-	-	302.36	273.09	2,517.85	2,490.26
Components of actuarial gain/losses on obligations	-	-	-	-	-	-	-	-	-	-
Due to change in financial assumptions	(13,047.61)	11,591.17	(1,695.17)	1,586.05	-	-	(931.37)	316.73	(1,912.73)	1,734.65
Due to change in demographic assumptions	-	-	-	-	-	-	479.21	-	-	-
due to experience adjustments	999.41	(1,057.50)	(695.17)	(57.02)	-	-	(51.25)	(115.22)	21.26	(217.66)
Actuarial losses (gains)	(12,048.20)	10,533.67	(2,390.34)	1,529.03	-	-	-	-	(1,891.48)	1,516.98
Past service cost	-	-	-	4,622.07	-	-	-	-	-	-
Benefits paid	(11,407.13)	(8,457.46)	(2,428.52)	(1,957.54)	-	-	(52.44)	(60.30)	(1,795.97)	(1,416.56)
Defined benefit obligation at the year end	186,433.90	190,550.36	45,609.24	45,721.21	1,148.97	-	4,564.18	4,579.36	38,348.34	38,606.62
Reconciliation of opening and closing balances of Fair Value of Plan Assets										
Fair value of plan assets at the beginning of the year	138,372.86	103,256.27	34,986.43	28,638.43	-	-	-	-	-	-
Interest Income	10,103.39	8,377.67	2,463.74	2,207.50	-	-	-	-	-	-
Contributions by employer	31,819.99	34,657.99	6,000.17	6,000.00	-	-	-	-	-	-
Benefit Paid	(11,407.13)	(8,457.46)	(2,428.52)	(1,957.54)	-	-	-	-	-	-
Return on plan assets excluding amounts included in interest income	1,096.36	538.38	345.86	98.05	-	-	-	-	-	-
Fair value of plan assets at the year end	169,985.47	138,372.86	41,367.69	34,986.43	-	-	-	-	-	-
The actual return on plan asset is ₹	11,199.76	8,916.05	2,809.60	2,305.55	-	-	-	-	-	-
Reconciliation of present value of the obligation and fair value of the plan assets										
Present Value of Funded obligation at the year end	186,433.90	190,550.36	45,609.24	45,721.21						
Present Value of Unfunded obligation at the year end	-	-	-	-	1,148.97	-	4,564.18	4,579.36	38,348.34	38,606.62
Fair Value of Plan assets at the year end	169,985.47	138,372.86	41,367.69	34,986.43						
Amount Recognised in the Balance Sheet	16,448.44	52,177.50	4,241.55	10,734.78	1,148.97	-	4,564.18	4,579.36	38,348.34	38,606.62
Composition of plan assets										
Policy of insurance	61.00%	70.00%	100%	100%	-	-	-	-	-	-
GOI Securities	22.00%	17.00%	-	-	-	-	-	-	-	-
Other Investment	4.00%	3.00%	-	-	-	-	-	-	-	-
Cash at bank	13.00%	10.00%	-	-	-	-	-	-	-	-
Net Cost recognised in Statement of Profit and Loss										
(Under the head "Employee Benefit Expenses" - Refer note no.40)										
Current Service Cost	6,769.30	6,002.46	1,743.44	1,413.39	1,148.97	-	238.32	239.21	911.32	1,039.10
Interest Cost	12,569.58	12,250.59	2,963.44	2,621.77	-	-	302.36	273.09	2,517.85	2,490.26
Past service cost	-	-	-	4,622.07	-	-	-	-	-	-
Interest Income	(10,103.39)	(8,377.67)	(2,463.74)	(2,207.50)	-	-	-	-	-	-
Due to change in financial assumptions	-	-	-	-	-	-	-	-	(1,912.73)	1,734.65
Due to change in demographic assumptions	-	-	-	-	-	-	-	-	-	-
due to experience adjustments	-	-	-	-	-	-	-	-	21.26	(217.66)
Total cost considered as Employee Benefit expenses	9,235.49	9,875.38	2,243.14	6,449.74	1,148.97	-	540.68	512.30	1,537.68	5,046.35
Other Comprehensive Income										
Other Comprehensive Income at the beginning of the year	91,090.69	81,095.40	10,289.34	8,858.36	-	-	212.54	11.02	-	-



KONKAN RAILWAY CORPORATION LTD.

Notes to Financial Statements

(₹ in Lakhs)

Particulars	Funded		Funded		Unfunded		Unfunded		Unfunded	
	Pension		Gratuity-Regular Employee		Gratuity-Contract Employee		PRMS		Leave Salary	
	2025-26	2024-25	2025-26	2024-25	2025-26	2024-25	2025-26	2024-25	2025-26	2024-25
Components of actuarial gain/losses on obligations	-	-	-	-	-	-	-	-	-	-
Due to change in financial assumptions	(13,047.61)	11,591.17	(1,695.17)	1,586.05	-	-	(931.37)	316.73	-	-
Due to change in demographic assumptions	-	-	-	-	-	-	479.21	-	-	-
due to experience adjustments	999.41	(1,057.50)	(695.17)	(57.02)	-	-	(51.25)	(115.22)	-	-
Actuarial (Gains)/Losses on Obligation	(12,048.20)	10,533.67	(2,390.34)	1,529.03	-	-	-	-	-	-
Return on plan assets excluding amounts included in interest income	(1,096.36)	(538.38)	(345.86)	(98.05)	-	-	-	-	-	-
Other Comprehensive Income at the end of the year	77,946.12	91,090.69	7,553.14	10,289.34	-	-	(290.88)	212.54	-	-
Reconciliation of opening and closing net liability recognized in Balance Sheet										
Net Liability at the beginning of the year	52,177.50	66,964.83	10,734.78	8,854.06	-	-	4,579.36	3,925.84	38,606.62	34,976.83
Expenses as recognized in profit and loss account	9,235.49	9,875.38	2,243.14	6,449.74	1,148.97	-	540.68	512.30	1,537.68	5,046.35
Other Comprehensive Income for the current period	(13,144.57)	9,995.29	(2,736.20)	1,430.98	-	-	(503.42)	201.52	-	-
Expenses deducted from the fund	-	-	-	-	-	-	-	-	-	-
Benefits paid by the Company	-	-	-	-	-	-	(52.44)	(60.30)	(1,795.97)	(1,416.56)
Employers Contribution	(31,819.99)	(34,657.99)	(6,000.17)	(6,000.00)	-	-	-	-	-	-
Net liability/(Asset) recognized in Balance Sheet at the year end	16,448.44	52,177.50	4,241.55	10,734.78	1,148.97	-	4,564.18	4,579.36	38,348.34	38,606.62
Bifurcation of Net Liability										
Current (Short-term) Liability	6,355.14	6,769.30	1,918.23	1,958.92	1,142.53	-	126.79	86.82	2,581.57	2,053.66
Non-Current (Long-term) Liability	10,093.30	45,408.20	2,323.32	8,775.86	6.45	-	4,437.39	4,492.54	35,766.76	36,552.97
Principal Actuarial Assumptions: -										
Discount Rate	7.25%	6.80%	7.25%	6.70%	5.40%	N/A	7.90%	6.80%	7.25%	6.70%
Salary Escalation	8.00%	8.00%	8.00%	8.00%	8.00%	N/A	8.00%	8.00%	8.00%	8.00%
DA growth rate	2.50%	2.50%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Withdrawal rates at all stages	0.80%	0.80%	0.80%	0.80%	0.80%	N/A	0.80%	0.80%	0.80%	0.80%
Rate of Return of Plan Assets			7.25%	6.70%	N/A	N/A	0.00%	0.00%	0.00%	0.00%
Medical Growth rate	N/A	N/A	N/A	N/A	N/A	N/A	4.00%	4.00%	0.00%	0.00%
Cost of Medical Claims (in ₹)	N/A	N/A	N/A	N/A	N/A	N/A	10,000.00	10,000.00	-	-
Sensitivity to key assumptions										
Discount rate + 0.5%	173,411.63	175,689.41	44,158.18	44,135.16	1,146.17	-	4,210.48	4,187.96	36,740.04	36,871.98
Discount rate - 0.5%	201,062.82	206,039.32	47,145.78	47,404.62	1,151.81	-	4,959.02	5,019.99	40,080.55	40,480.20
Salary growth rate + 0.5%	189,915.87	194,159.05	46,208.19	46,364.77	1,151.70	-	4,512.00	4,524.00	40,059.84	40,447.91
Salary growth rate - 0.5%	182,791.65	185,255.14	44,973.08	45,024.04	1,146.25	-	4,613.82	4,631.72	36,743.64	36,884.41
Medical Inflation Rate + 0.5%	-	-	-	-	-	-	5,027.13	5,087.96	-	-
Medical Inflation Rate - 0.5%	-	-	-	-	-	-	4,145.06	4,122.08	-	-
Expected Post employment term of the obligation	10.84	14.78	6.81	7.41	0.12	-	15.92	17.56	8.79	9.49
Expected future cashflows from the plan										
<i>We have not considered the future accrual while computing the cashflows.</i>										
1st Year	2,872.05	1,332.04	4,104.10	2,981.45	1,142.53	-	126.79	86.82	2,581.57	2,053.65
2nd Year	5,382.25	3,446.82	5,140.04	3,931.71	23.78	-	167.56	114.88	3,250.94	2,519.23
3rd Year	6,951.04	5,474.65	5,675.78	5,043.30	5.37	-	212.75	151.01	3,540.14	3,240.71
4th Year	8,064.79	7,192.31	5,166.21	5,609.87	0.96	-	254.51	191.64	3,380.51	3,615.10
5th Year	9,963.88	8,257.33	5,686.89	5,086.20	10.91	-	302.04	228.95	3,923.37	3,477.22
6th to 10th Year	69,096.86	64,343.54	24,514.27	26,180.67	-	-	2,253.26	1,811.58	19,620.19	20,282.27



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Notes to Financial Statements

41. Finance Costs

(₹ in Lakhs)

Particulars	For the Year Ended	For the Year Ended
	31st March 2026	31st March 2025
Interest on :		
Bonds	4,824.81	8,354.78
Loan from Financial Institution & Banks	12,996.47	14,994.95
Other Interest (Refer note 41.1)	55.09	75.82
Finance Cost Unwinding Of Financial Instrument (Ref Note: 23.2 (3) and 41.2)	5,263.14	3,791.14
Finance Charges on Lease Assets	99.48	159.11
TOTAL	23,238.99	27,375.80

41.1 Other Interest includes ₹ 26.99 Lakhs (₹ 64.45 Lakhs) on account of interest paid on arbitration awards and Land cases during the current financial year.

41.2 In continuation to Note 23.2.3, the finance cost includes interest portion unwinded for assistance received from Ministry of Railways as per Ind AS 109.

42. Other Expenses

(₹ in Lakhs)

Particulars	For the Year Ended	For the Year Ended
	31st March 2026	31st March 2025
Rent for Residential buildings	5.20	10.96
Rent for Office buildings	99.29	91.90
Telephone and Communications	8.95	4.25
Vehicle Expenses	84.78	75.10
Vehicle Hiring Expense	357.82	286.63
Corporate Social Responsibility Expenses (Refer note: 56)	262.48	90.58
Legal Expenses	120.08	106.82
Advertisement & publicity	164.32	113.49
Director Sitting Fees	-	1.83
Payment to Auditors	20.72	20.58
Travelling expenses	2,760.08	2,832.87



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Notes to Financial Statements

Particulars	For the Year Ended	For the Year Ended
	31st March 2026	31st March 2025
Commission	98.38	81.96
Consultancy & Professional Charges	353.65	527.13
Insurance	13.03	26.39
Indirect Tax	0.02	0.10
Repairs and Maintenance-Staff Qtrs,Office Building	639.67	535.48
Electricity and Water Charges: Qtrs & Admin Building	361.73	326.71
Other Sundry Expenses	1,622.50	1,274.91
Inventory Consumed For General Items	477.88	493.47
Balances written off (Refer note: 42.1)	620.91	42.75
Allowance for Doubtful debts & Advances	-	62.43
Loss on Decapitalization (Refer note: 3.10)	538.93	4.92
TOTAL	8,610.42	7,011.26

42.1 The above includes written off of obsolete inventory amounting to ₹ 40.07 Lakhs (Nil Lakhs) and IRFA Receivables amounting to ₹ 578.96 Lakhs (Nil Lakhs) due to full and final settlement of Account of respective years.

43. Provision for Contingencies

- As per the terms and conditions of project, the corporation is required to make good, the defects in the project work undertaken for defined period of time depending on the terms specified in the MOU/Agreement.
- However, the Corporation stipulates similar condition to the sub-contractor and retains the Security Deposit/ obtains the financial guarantees. As such, management is of the view that there would not be any major financial impact on Account of the same and no provision is required to be made in accordance with IND-AS 37 on "Provision, Contingent Liabilities and Contingent Assets"



KONKAN RAILWAY CORPORATION LTD.

Notes to Financial Statements

44. Contingent liabilities and Contingent Asset:

Claims/Disputed liabilities not acknowledged as debt:

- i. Against the court cases/arbitration proceeding relating to USBRL project, if any liability arises, then as per the MOU between Northern Railway (NR) and KRCL, the same will be absorbed by NR. In case of any dispute between KRCL and NR on said claim, the same will be decided under Arbitration between NR & KRCL. Even if, it is to be shared by KRCL as per the outcome of Arbitration, the liability of KRCL should be limited to 80% of the total profit of the Project of that year.

As such no contingent liability has been considered against the Arbitration claims settled by KRCL up to 31st March 2026 amounting to ₹ 31,374 Lakhs (₹ 21,386 Lakhs) charged to project and accepted by Northern Railway. Similarly, claims of ₹ 2,06,593 Lakhs (₹ 1,96,568 Lakhs) under Arbitration and Court case related to USBRL Project, in case of an adverse outcome of cases, these claims also will be chargeable to the Projects. No contingent liability arises until the claims settled by KRCL are disputed by Northern Railway (NR).

- ii. Apart from above, the claims by contractors against the Corporation pending under Arbitration are ₹ 2,236 Lakhs (₹ 1,371 Lakhs). Besides this, against the arbitration award to the tune of ₹ 1,385 Lakhs (₹ 4,485 Lakhs) the Corporation has preferred an appeal in the Court, previous year figure includes arbitration award of Rs. 3,400 Lakhs pending in Bombay High Court related to NTPC project which was disposed off vide order dated 20.01.2026.
- iii. An agreement of collaboration for manufacturing, installation, commissioning and maintaining of Networked ACDs for use on Railways was awarded to M/s Kernex Microsystems (India) Ltd. in connection with the execution of the said agreement. M/s Kernex Microsystems (I) Ltd. has raised claim of ₹ 35,000 Lakhs (₹ 35,000 Lakhs) against KRCL through arbitration. At present, the petition is pending in the Mumbai High Court for appointment of arbitral tribunal.
- iv. Assessment of Income Tax for the Financial Year 2016-17 & 2017-18 are pending at various levels of Appellate Authority. However, considering the past Assessment and existing substantial carry forward un-absorbed Depreciation loss of ₹ 77,086.81 Lakhs (₹ 76,980 Lakhs) and un-absorbed Business loss of ₹ Nil Lakhs (₹ Nil Lakhs), there will not be any impact on financials of the company.
- v. Against the demand of the Service Tax Department of ₹ 70,440 Lakhs (₹ 70,440 Lakhs) apart from interest thereon for the period from 2009-10 to 2014-15. The Corporation has got a favorable order from CESTAT. However, department has filed an appeal in Supreme Court which is pending for hearing.



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Against the demand raised by Asst Commissioner, CGST & Central Excise for excess availment of CENVAT credit of ₹ 8 Lakhs and Service Tax liability on Advance for works contract of Rs.3 Lakhs for FY 2017-18 and 100% penalty and applicable interest, the Corporation had filed an appeal with CESTAT, Mumbai by depositing tax amount as Demand under protest. The case has been decided in favour of the Corporation and the full amount deposited with the CESTAT has been refunded back to Corporation on 16.09.2025.

GST demand of ₹ 4.07 Lakhs was raised vide SCN-cum-Demand Notice by the Directorate General of GST Intelligence, Mumbai Zonal Unit, pertaining to FY 2018-19 to 2024-25, in relation to the PRS rounding-off policy issued by the Ministry of Railways. The demand was subsequently confirmed. The Corporation has paid the entire tax demand along with 10% of the penalty as pre-deposit and has filed an appeal, which is pending before the Appellate Authority. An additional liability of ₹ 2.36 Lakhs may arise if the appeal is decided against the Corporation.

The TRACES Portal of Income tax department shows demand of ₹13.70 Lakh (₹ 5.55 Lakhs).

- vi. There is demand of ₹1,971 Lakhs (₹1,971 Lakhs) towards Value Added tax by the department of Commercial tax for work of Road Over Bridge (ROB) executed in Jharkhand state which has been challenged by the Corporation.
- vii. 80 (79) cases relating to land have been filed by the landowners in several Courts for revision of amount of the award passed by the concerned SLAOs of the respective State Governments involving amount of ₹ 535.09 Lakhs (₹ 724.24 Lakhs) (approx.). The Corporation has deposited ₹ 396.64 Lakhs (₹ 392.80 Lakhs) with the Court including Interest.
- viii. 955 (1245) cases have been filed for enhance Land Compensation payable to claimants under section 28A of Land Acquisition Act, 1894 having financial implication of ₹ 30,796.00 Lakhs (₹ 34,756.00 Lakhs).
- ix. Total 44 (49) personal claims pertaining to railway accidents are pending with Tribunal amounting to ₹ 344.00 Lakhs (₹ 384.00 Lakhs).
- x. Water charges outstanding to the extent of ₹36 Lakhs on account of interest/penalty charged by MIDC Ratnagiri on water consumption beyond sanctioned quota during September 2010 to March 2024 is being negotiated with MIDC.
- xi. Training fees amounting to ₹ 464.71 Lakh to Zonal Railway Training Institute, Bhusawal is disputed by the Corporation based on working agreement of the Corporation with Ministry of Railways.



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Notes to Financial Statements

- xii. Bank guarantee amounting to ₹ 89,634.05 Lakhs (₹ 27,338.28 Lakh) have been issued on account of EMD and PBG in the cases of tenders in which the Corporation has participated as vendor.
- xiii. In other cases, claims against the companies amount to ₹ 390.90 Lakh (₹ 189.84 Lakh).

Contingent Assets: NIL

45. Capital and Revenue Commitments

Estimated amount of contracts remaining to be executed on account of capital not provided for, are ₹ 1,064.25 Lakhs (₹ 4,761.10 Lakhs).

Revenue commitment

Estimated amount of contracts remaining to be executed on account of revenue not provided for, are ₹ 4,90,062.01 Lakhs (₹ 1,50,873.53 Lakhs).

46. Operating Segment Reporting

- i. As per Ind-AS 108 an operating segment is a component of an entity:
 - a) that engages in business activities from which it may earn revenues and incurred expenses.
 - b) whose operating results are regularly reviewed by the Competent Authority to make decisions about resources to be allocated to the segment and assess its performance, and
 - c) For which discrete financial information is available.
- ii. Based on above, the Corporation has two operating segments, i.e. (i) Traffic & (ii) Project; required disclosures are made for the same in the financial statements.
- iii. Segment revenue and expenses directly identifiable / allocable to the segment are classified accordingly. The expenses relating to the specific projects are chargeable to the related project cost as per the terms of contract. Due to which the major portion of the common expenses are considered as attributable to the Open line, and allocated to Traffic Earnings. Segment assets and liabilities include those directly identifiable with the respective segments.

Information in accordance with Ind-AS 108 on Operating Segment Reporting for the year ended 31.03.2026. (₹ in Lakhs)

Primary Segments	Traffic		Projects		Consolidated Total	
Particulars	2025-26	2024-25	2025-26	2024-25	2025-26	2024-25
REVENUE						
External Revenue	1,88,609.62	1,80,022.39	1,49,222.29	2,17,762.33	3,37,831.91	3,97,784.72
Inter Segment Revenue	-	-	--	--		



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Total Revenue	1,88,609.62	1,80,022.39	1,49,222.29	2,17,762.33	3,37,831.91	3,97,784.72
RESULT						
Segment result	26,788.84	15,980.97	10,707.60	18,150.07	37,496.44	34,131.04
Unallocated Expenses	-	-	--	--		
Operating Profit	26,788.84	15,980.97	10,707.60	18,150.07	37,496.44	34,131.04
Finance Income	15,166.56	17,475.02	446.66	460.07	15,613.22	17,935.09
Other Income	6,907.63	4,546.75	1,024.07	-	7,931.70	4,546.75
Finance charges	22,924.16	27,375.80	314.83	-	23,238.99	27,375.80
Depreciation/Amortization	17,811.26	15,452.43	27.66	15.68	17,838.92	15,468.11
Income Taxes	-	-	--	--	-	-
Profit from ordinary activities	8,127.60	(4,825.49)	11,835.85	18,594.46	19,963.45	13,768.97
Exceptional Items	-	-	--	--	-	-
Net Profit	8,127.61	(4,825.49)	11,835.84	18,594.46	19,963.45	13,768.97
OTHER INFORMATION						
Segment Assets	6,39,641.24	6,72,121.25	2,55,405.52	2,18,935.69	8,95,046.76	8,91,056.94
Unallocated Corporate Assets	---	---	---	---	---	---
Total Assets	6,39,641.24	6,72,121.25	2,55,405.52	2,18,935.69	8,95,046.76	8,91,056.94
Non-Current Asset Held for Sale	-	0.32	--	--	-	0.32
Segment Liabilities	3,47,271.65	4,87,584.69	2,80,130.22	1,98,674.99	6,27,401.87	6,86,259.68
Unallocated Corporate Liabilities	-	-	-	-	-	-
Total Liabilities	3,47,271.65	4,87,584.69	2,80,130.22	1,98,674.99	6,27,401.87	6,86,259.68
Secondary Segments	Traffic		Projects		Consolidated Total	
Particulars	2025-26	2024-25	2025-26	2024-25	2025-26	2024-25
Revenue from External Customers						
Within India	1,88,609.62	1,80,022.39	1,48,513.84	2,16,854.42	3,37,123.46	3,96,876.81
Outside India	-	-	708.45	907.91	708.45	907.91
Total	1,88,609.62	1,80,022.39	1,49,222.29	2,17,762.33	3,37,831.91	3,97,784.72



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Non-Current Assets						
Within India	5,70,029.21	5,66,541.61	4,613.81	2,188.64	5,74,643.02	5,68,730.25
Outside India	--	--	--	--	--	--
Total	5,70,029.21	5,66,541.61	4,613.81	2,188.64	5,74,643.02	5,68,730.25

- iv. During the year, no impairment loss has been recognized/reversed in Statement of Profit And Loss A/c or Other Comprehensive Income.
- v. During the year, there is no change in measurement methods used to determine reported segment profit and loss.
- vi. During the year, the entity has not changed the structure of its internal organization in the manner that caused the composition of its reportable segment to change.
- vii. Revenue from one customer of the Corporation's project division represent approximately 87.79% of the Company's total revenues amounting to ₹ 1,30,969.34 Lakhs.

47. Related Party Disclosures: -

The Corporation being a Government related entity is exempt from the general disclosure requirements in relation to related party transactions and outstanding balances with the controlling Government and another entity under same Government. The related disclosure in accordance with para 26 of IND AS 24 are given here under

- 47.1 Government of India (acting through Ministry of Railways -MOR) is holding 66.79% of equity shares and State Govt. of Maharashtra, Goa, Karnataka and Kerala holding 14.91%, 4.07%, 10.17% and 4.07% respectively in the Corporation. Accordingly, Corporation is controlled by the Government of India (Ministry of Railways). The Corporation along with other Zonal Railways and entities like RDSO, CRIS, IRCTC, ICF, Railtel are under the control of the Ministry of Railways.

A substantial portion of Traffic Earnings of the Corporation accrues from various Zonal Railways. The corporation also makes payment of significant amounts of Traffic Earnings to said Zonal Railways as per the agreement with the Ministry of Railways. Such "apportioned earnings" form a major part of traffic revenue of the Corporation.

The revenue expenditure incurred under the head 'Train Operations Expenses' include large amount of expenditure towards Hire charges of Coaches, Locos and Wagons and fuel charges from the various Zonal Railways.

A large portion of Project Revenue is contributed by the various Zonal Railways and from other PSU companies owned by Central Government/State Governments.



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Notes to Financial Statements

The details of transactions along with name of the projects and such awarding entities are mentioned below:

(₹ in Lakhs)

Related Party Name	Nature of Transaction	2025-26	2024-25
Govt of India through Zonal Railways	Fuel Expenses	4,562.32	10,307.49
Govt of India through Zonal Railways	Hire Charges	30,022.17	27,259.79
Govt of India through Zonal Railways	Catering expenses	1,400.53	1,283.50
Govt of India through Zonal Railways	Electricity Charges	12,887.27	10,996.34
Govt of India through Zonal Railways	Project Revenue	1,30,969.34	2,12,170.96
RAILTEL	Leasing Charges	114.75	26.08
RAILTEL	Project Cost	469.51	1,707.46
RAILTEL	Leasing Income	348.94	342.06
Center for Railway Information System	AMC	81.72	58.73
Research designs & Standard Organization	Training Fees	0.24	6.26
MITES	Training Income	5.84	--
MITES	Inspection Fees	36.01	14.03
MITES	Project Cost	1354.05	2,141.15
Container Corporation of India Ltd	Traffic Revenue	4,297.55	6,450.81
Container Corporation of India Ltd	Project Revenue	--	594.56
RVNL	Project Revenue	--	553.71
Vizhinjam International Seaport limited	Project Revenue	16.15	---
Mumbai Metropolitan region Development Authority	Project Revenue	109.35	225.49
Mumbai Rail Vikas Corporation Limited	Project Revenue	332.05	108.76
Kerala Waterways & Infrastructure Ltd.	Project Revenue	--	4.00
Ircon International Limited	Project Revenue	12,146.70	840.61
Govt of India through Ministry of Railways	Financial Assistance/Capital Assistance	26,500.00	45,900.00



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KRCL had issued bonds for long term borrowings to the tune of ₹35,000.00 Lakhs (₹60,000.00 Lakhs) wherein letter of comfort has been issued by Ministry of Railways in favor of lending agencies.

47.2 Loan to Konkan Railway Welfare Organization (KRWO)

Loan has been given to Konkan Railway Welfare Organization (KRWO) formed for the welfare for the employees of Corporation. As on 31st March 2022, total amount receivable from KRWO is ₹3081.99 Lakhs (₹ 2939.71 Lakhs) including interest amounting to ₹ 142.28 Lakhs for that year. The loan has been classified as unsecured pending execution of mortgage deed in favour of the Corporation. The KRWO has executed simple mortgage instead of registered mortgage deed in favour of the Corporation as per the terms and conditions of the sanction. As on 31st March 2024 Loan amounting to ₹2032.69 Lakhs (₹2032.69 Lakhs) had become due on completion of seven years from the disbursement of respective loans. However, in accordance with Ind AS 109 in order to get fair value, during FY.2022-23, the valuation reports of land parcels were obtained from valuers. The total value of land as per valuation report was ₹1505.06 lakhs. On this basis, during that year the Corporation had recognized impairment loss allowance to the extent of ₹1648.09 Lakhs which includes principal amount of ₹527.64 Lakhs and ₹1120.45 lakhs towards interest.

47.3 Trusts for Employee Benefits:

Konkan Railway Employees Group Gratuity Trust was made on 15th February 2005 and Konkan Railway Corporation Employees Superannuation trust (Fund) was made on 29th June 2009 were registered and reported to the Income Tax department on 14th March 2005 & 14th February 2005 respectively. Income Tax department vide order no CIT-10/Gratuity/2005-06 dated 21st April 2005 & C.I.T -10/ Superannuation/2004-2005 dated 21st April 2005 approved these trusts & informed Corporation about the modus operandi to run the trust. During the Financial Year 2025-26, the Corporation has deposited ₹ 6,000.00 Lakhs (₹ 6,000.00 Lakhs) to Konkan Railway Employees Group Gratuity Trust and has paid ₹ 31,819.99 Lakhs (₹ 34,657.99 Lakhs) to Konkan Railway Employees Superannuation trust.

47.4 The Key Managerial Personnel of the Corporation and their remuneration (including Superannuation benefits) are as below:

- a) Shri Santosh Kumar Jha, Chairman and Managing Director Salary & Allowances: ₹ 86.76 Lakhs (₹ 113.26 Lakhs) including Employer Contribution to PF: ₹ 13.30 Lakhs (₹ 12.47 Lakhs); Perks: Nil
- b) Shri Rajesh Bhadang, Director (Finance) Salary & Allowances: ₹ 55.81 Lakhs (₹75.58 Lakhs) including Employer Contribution to PF: ₹ 8.10 Lakhs (₹ 7.67 Lakhs); Perks: Nil



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- c) Shri Rajeev Kumar Mishra, Director (Way & Works) (From 01/10/2025) Salary & Allowances: ₹ 31.87 Lakhs (₹ Nil Lakhs) including Employer Contribution to PF: ₹ 4.81 Lakhs (₹ Nil Lakhs); Perks: Nil
- d) Shri Ram Krishna Hegde, Director (Way & Works) (till 31/05/2025) Salary & Allowances: ₹ 12.50 Lakhs (₹ 75.65 Lakhs) including Employer Contribution to PF: ₹ 1.49 Lakhs (₹ 8.68 Lakhs); Perks: Nil
- e) Shri Sunil Gupta, Director (Operations & Commercial) (From 24/03/2025) Salary & Allowances: ₹ 54.29 Lakhs (₹ 1.11 Lakhs) including Employer Contribution to PF: ₹ 8.16 Lakhs (₹ 0.17 Lakhs); Perks: Nil
- f) Shri Rajendra Parab, (Company Secretary) Salary & Allowances: ₹ 36.97 Lakhs (₹ 36.23 Lakhs) including Employer Contribution to PF: ₹ 1.56 Lakhs (₹ 1.52 Lakhs); Perks: Nil
- g) Sitting Fees Paid to Independent directors :

(₹ in Lakhs)		
Particulars	2025-26	2024-25
Shri Sanmoy Banerjee	--	1.65

48. Lease payments:

The Corporation has recognized an expense of ₹ 62.22 Lakhs (₹ 37.38 Lakhs) on account of short-term lease and ₹ 168.95 Lakhs (₹ 191.53 Lakhs) as low-value lease which represents leasing of residential accommodation and leasing of small plant & machinery, laptops. The portfolio of other short-term and low value leases to which the corporation is committed at the end 31st March 2026 is not materially different from the portfolio of other short term lease for which expenses have been recognized during the year.

The corporation has various lease contracts for leasing of CCTVs, IT Assets, Signal & Telecommunication equipments, office buildings which have termination and extension options. The corporation has included the termination option in determination of lease term. Extension option has not been included in determination of lease term since the management is reasonably certain not to exercise this option. Potential Cash Flows in relation to extension option cannot be ascertained since the cash outflow for the extended period will depend on the negotiations with the lessor in the event of exercising the extension option.



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The details of the contractual maturities of lease liabilities as at March 31, 2026 on an undiscounted basis are as follows:

(₹ in Lakhs)

Particulars	As at 31 st March 2026	As at 31 st March 2025
Less than one year	484.51	1,226.29
One to five years	397.50	337.14
More than five years	Nil	Nil
Total	882.01	1,603.43

The Company does not face a significant liquidity risk with regard to its lease liabilities as the current assets are sufficient to meet the obligations related to lease liabilities as and when they fall due.

As Lessor

The corporation is engaged in leasing of Dark optic fiber, advertisement space. Further the corporation also collects lease charges from various telecom companies for installation of mobile towers on land belonging to KRCL. Also, the corporation collects license fees from various vendors for stalls, parking areas, and various other amenities at various stations on KR route.

(₹ in Lakhs)

Particulars	Finance Lease		Operating Lease	
	2025-26	2024-25	2025-26	2024-25
Selling Profit & Loss	Nil	Nil	Not Applicable	
Lease Amount	107.92	68.59	1,876.85	1,429.49
Variable Lease Amount	Nil	Nil	Nil	Nil
Total	107.92	68.59	1,876.85	1,429.49

The details of the contractual maturities of lease payments to be received as at March 31, 2026 on an undiscounted basis are as follows:

(₹ in Lakhs)

Particulars	Finance Lease		Operating Lease	
	As at 31 st March 2026	As at 31 st March 2025	As at 31 st March 2026	As at 31 st March 2025
Less than one year	107.92	107.92	170.03	208.64
One to five years	540.17	539.88	1,261.76	1,155.51
More than five years	1,875.39	1,983.60	289.78	566.06
Total	2,523.48	2,631.40	1,721.57	1,930.21

The Corporation controls the risk associated with the underlying assets given on lease through various risk management strategies which include taking lease payments in advance. Further, the assets given on lease are mainly immoveable assets which remain in the custody of the corporation.



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Movement of net investment in finance lease:

(in ₹ Lakhs)

Particular	2025-26	2024-25
Opening Balance	822.92	Nil
Change during the year	(5.68)	(3.27)
Closing Balance	817.24	822.92

Reconciliation of undiscounted lease payments and net investment in lease:

(in ₹ Lakhs)

Particular	As at 31 st March 2026	As at 31 st March 2025
Net Investment in lease	817.24	822.92
Unearned Finance Income	1,706.24	1,808.48
Undiscounted lease payments	2523.48	2,631.40

49. Earnings per Share (EPS) is calculated as under:

Particulars	2025-26	2024-25 (Restated)	2024-25 (As previously Reported)
Net Profit for the year (₹ in Lakhs)	19,963.45	13,768.97	13,768.97
Weighted average no. of Equity shares of ₹1,000 each	5,88,19,662	5,87,07,483	2,19,29,805
Weighted average no. of Ordinary Shares for Diluted EPS	5,96,25,552	5,87,07,483	5,72,36,105
Earnings Per Share Basic (in ₹)	33.94	23.45	62.79
Earnings Per Share Diluted (in ₹)	33.48	23.45	24.06

Previously reported EPS has been restated as the Compulsorily Convertible Preference Shares were included on conversion basis instead of from the dated when the instruments were first issued.

50. Receivable and payable balances of Railways, Government Authorities, Suppliers, Contractors etc. are subject to confirmation / adjustment / reconciliation. The Corporation is in the process of reviewing such balances for carrying out necessary adjustments in the subsequent years.

51. Taxes on Income

- i. Reconciliation of Tax expense and the accounting profit multiplied by India's domestic tax rate for:

(in ₹ Lakhs)

Particulars	For the year ended	
	31 st March 2026	31 st March 2025
Accounting profit before Income Tax	19,963.46	13,768.97
At country's statutory Income Tax @ 25.17%	5,024.40	3,465.37
Difference in PPE as per books and Income Tax Act	(2,966.23)	(3,439.60)



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Non-deductible expenses for tax purposes	1,589.97	1,073.47
Employee benefit expenses allowed on payment basis	3,701.20	5,507.51
Expenses disallowed under 43B	3,298.64	3,778.27
Other expense allowable for tax purpose	(7,430.23)	(10,385.02)
Amount adjusted against b/f loss and depreciation	3,217.76	---
Effective Income Tax	----	---

- ii. KRCL has an unabsorbed depreciation of ₹ 77,086.81 Lakhs (₹ 76,980 Lakhs) and un-absorbed business loss of ₹ Nil Lakhs (₹ Nil Lakhs), as computed under Income Tax Act 1961. In view of above, no income tax provision is made during the current year.
- iii. KRCL has substantial amount of unabsorbed depreciation as computed under Income Tax Act 1961 in view of which no provision of income tax is made during the current period. Further, considering the past trend of income and obligation of payment of interest, management is of the view that the future taxable profit shall not be sufficient to recoup/recover the deferred tax assets in near future. In view of this deferred tax assets has not been created, in line with provisions of Ind AS-12.

The Company has opted to pay tax under section 115BAA from FY 2022-23 and onwards and need not pay tax under MAT (Minimum Alternate Tax).

- iv. The Refund of the Income tax of ₹3,085.44 Lakhs (₹3,423.14 Lakhs) is pending for various reasons such as disputed demand raised against certain dis-allowances, pending completion of Assessment of immediately preceding years, pending processing of refund order, etc. The Management is pursuing the claim for recovery of the same and is of the opinion that no provision is required for the same. Out of this, the refund of ₹1,122.25 Lakhs has been received on 19/05/2026.

52. Capital Management

- i. For the purpose of the company's capital management, capital includes issued equity capital, attributable to the equity holders of the holding company. The primary objective of the company capital management is to maximize the shareholder value.
- ii. The company manages its capital structure and makes adjustments in light of changes in economic conditions and the requirements of the financial covenants.
- iii. The Company monitors capital using a gearing ratio, which is net debt divided by total capital plus net debt. The Company includes within net debt, Loan obligation, trade and other payables and less cash and cash equivalents.



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(₹ In Lakhs)

Particulars	As at 31 March 2026	As at 31 March 2025
Non-current Borrowings	2,05,465.51	2,49,976.08
Current Borrowing	--	12,000.00
Current Maturities of Non current Borrowing	45,125.00	33,763.75
Total Debt	2,50,590.51	2,95,739.83
Less : Cash & Cash Equivalent	30,304.76	31,714.91
Net debt	2,20,285.75	2,64,024.92
(a) Equity Share capital	2,65,950.62	2,35,133.62
(b) Instruments entirely equity in nature	3,22,246.00	3,53,063.00
(c) Other Equity	(3,20,551.72)	(3,83,399.36)
Total capital	2,67,644.89	2,04,797.26
Capital and net debt	4,87,930.64	4,68,822.18
Gearing Ratio	45.15%	56.32%

53. Financial Risk Management Objectives and Policies:

The Corporation's principal financial liabilities, other than derivatives, comprise loans and borrowings, trade and other payables, and financial guarantee contracts. The main purpose of these financial liabilities is to finance the Corporation's operations and to provide guarantees to support its operations. The Corporation's principal financial assets include loans, trade and other receivables, and cash and cash equivalents that derive directly from its operations.

Credit risk:

Credit risk is the risk that counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss. The Corporation is exposed to credit risk from its operating activities [primarily trade receivables] and from its financing activities, including deposits with banks and financial institutions, foreign exchange transactions and other financial instruments.

(₹ in Lakhs)

Particulars	As at 31 st March 2026	As at 31 st March 2025
Trade Receivables	65,569.94	35,641.72
Total	65,569.94	35,641.72

Company evaluates the concentration of risk with respect to trade receivables as low as they most of them are government entities.

Exposure to the Credit risk on the financial guarantee:

- Performance Guarantees have been given for various projects amounting to ₹89,634. 05 Lakhs (₹ 27,338.28 Lakhs). Against this ₹ 21,226.01 Lakhs (₹254.53 Lakhs) margin



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Notes to Financial Statements

money has been kept in the form of term deposits, remaining are issued against non-fund-based limit.

Financial instruments and cash deposits:

Credit risk from balances with banks and financial institutions is managed by the Corporation's Finance department in accordance with the Corporation's policy. Investments of surplus funds are made only with approved counterparties and within credit limits assigned to each counterparty. Counterparty credit limits are reviewed by the Corporation's Board of Directors on an annual basis and may be updated throughout the year subject to approval of the Corporation's Finance Committee. The limits are set to minimize the concentration of risks and therefore mitigate financial loss through counterparty's potential failure to make payments.

The Corporation's maximum exposure to credit risk is 'Other deposits' illustrated in Note 17 of the balance sheet at 31st March 2026 and 31st March 2025.

Liquidity risk:

The Corporation monitors its risk of a shortage of funds using a liquidity planning tool. The Corporation's objective is to maintain a balance between continuity of funding and flexibility through the use of bonds. The Corporation assessed the concentration of risk with respect to refinancing its debt and concluded it to be low. The Corporation has access to a enough variety of sources of funding and debt maturing within 12 months can be rolled over with existing lenders.

The table below summarizes the maturity profile of the KRCL's financial liabilities based on contractual undiscounted payments (₹ in Lakhs)						
	On demand	Less than 3 months	3 to 12 months	1 to 5 years	> 5 years	Total
Year ended March 31, 2026						
Borrowings	-	5,000.00	30,000.00	-	-	35,000.00
Lease liabilities		275.04	209.47	397.50	-	882.01
Secured Loan from Bank & Financial Institutes		2,875.00	7,250.00	34,100.00	1,09,009.56	1,53,234.56
Unsecured Loan from Others	-	-	-	56,360.00	27,540.00	83,900.00
Other financial liabilities	348.87	6,461.47	76,160.02	9,935.46	410.45	93,316.27
Trade and other payables	-	1,69,620.74	-	-	-	1,69,620.74
Total	348.87	1,84,232.25	1,13,619.49	1,00,792.96	1,36,960.01	5,35,953.58



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Year ended March 31, 2025						
Borrowings	-	-	25,000.00	35,000.00	-	60,000.00
Lease liabilities	-	341.42	885.27	337.14	-	1,563.83
Secured Loan from Bank & Financial Institutes	-	2,875.00	5,875.00	41,300.00	1,13,318.16	1,63,368.16
Unsecured Loan from Others	-	-	-	-	83,900.00	83,900.00
Unsecured Loan from Banks	-	-	12,000.00	-	-	12,000.00
Other financial liabilities	296.40	4,742.71	81,219.95	9,960.84	1,035.88	97,255.78
Trade and other payables	-	1,37,466.56	-	-	-	1,37,466.56
Total	296.40	1,45,425.69	1,24,980.22	86,597.98	1,98,254.04	5,55,554.33

The table below summarizes the maturity profile of the KRCL's financial assets based on contractual undiscounted payments (₹ in Lakhs)

	On demand	Less than 3 months	3 to 12 months	1 to 5 years	> 5 years	Total
Year ended March 31, 2026						
Investment	3,000.00	1,20,970.45	-	-	-	1,23,970.45
Trade Receivables	-	42,453.40	23,116.54	-	-	65,569.94
Cash and Cash Equivalent	24,473.38	5,831.38	-	-	-	30,304.76
Bank balance other than cash & Cash Equivalents	-	-	28,748.66	-	-	28,748.66
Loan	-	1.16	3.48	1,521.39	5.72	1,531.75
Other Financial Assets	-	346.72	36,476.94	5,750.13	1,875.39	44,449.18
Total	27,473.38	1,69,603.12	88,345.62	7,271.52	1,881.11	2,94,574.74
Year ended March 31, 2025						
Investment	3,000.00	1,81,984.13	-	-	-	1,84,984.13
Trade Receivables	-	13,729.89	21,911.83	-	-	35,641.72
Cash and Cash Equivalent	27,219.95	4,494.96	-	-	-	31,714.91
Bank balance other than cash & Cash Equivalents	-	-	9,717.82	-	-	9,717.82
Loan	-	1.19	1,508.45	12.05	13.46	1,535.15
Other Financial Assets	-	788.95	35,086.05	5,075.80	1,983.61	42,934.41
Total	30,219.95	2,00,999.12	68,224.16	5,087.85	1,997.07	3,06,528.15



KONKAN RAILWAY CORPORATION LTD.

Notes to Financial Statements

Market Risk:

Interest rate risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate due to changes in market interest rates. The Company's exposure to the risk of changes in interest rates relates primarily to the Company's debt obligations with floating interest rates.

54. Fair Values:

The management assesses that cash and cash equivalents, trade receivables, trade payables, and other current liabilities approximate their carrying amounts largely due to the short-term maturities of these instruments. The fair value of the financial assets and liabilities are included at the amount at which the instruments could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale.

Long-term fixed-rate receivables/borrowings are evaluated by the Corporation based on parameters such as interest rates, and individual creditworthiness of the customer and the risk characteristics of the financed project. Based on this evaluation, allowances are considered for the expected credit losses of these receivables.

A) Financial instruments by category

The carrying value and fair value of financial instruments by categories as at 31 March 2026 were as follows:

(₹ In Lakhs)

Particulars	Amortised cost	Financial assets/ liabilities at fair value through profit or loss	Financial assets/ liabilities at fair value through OCI	Total carrying value	Total fair value
Assets:					
Investments	1,23,970.45	--	--	1,23,970.45	1,23,970.45
Trade receivables	65,569.94	--	--	65,569.94	65,569.94
Loans	1,531.75	--	--	1,531.75	1,531.75
Others financial assets	42,742.95	--	--	42,742.95	42,742.95
Cash and cash equivalents	30,304.76	--	--	30,304.76	30,304.76
Other bank balances	28,748.66	--	--	28,748.66	28,748.66
Liabilities:					
Borrowings	2,50,590.51	--	--	2,50,590.51	2,50,590.51



KONKAN RAILWAY CORPORATION LTD.

Notes to Financial Statements

Lease Liabilities	825.02	--	--	825.02	825.02
Trade payables	1,69,620.74	--	--	1,69,620.74	1,69,620.74
Other financial liabilities	91,318.10	--	--	91,318.10	91,318.10

The carrying value and fair value of financial instruments by categories as at 31 March 2025 were as follows: (₹ In Lakhs)

Particulars	Amortised cost	Financial assets/ liabilities at fair value through profit or loss	Financial assets/ liabilities at fair value through OCI	Total carrying value	Total fair value
Assets:					
Investments	1,84,984.13	--	--	1,84,984.13	1,84,984.13
Trade receivables	35,641.72	--	--	35,641.72	35,641.72
Loans	1,535.16	--	--	1,535.16	1,535.16
Others financial assets	41,126.29	--	--	41,126.29	41,126.29
Cash and cash equivalents	31,714.91	--	--	31,714.91	31,714.91
Other bank balances	9,717.82	--	--	9,717.82	9,717.82
Liabilities:					
Borrowings	2,95,739.83	--	--	2,95,739.83	2,95,739.83
Lease Liabilities	1,496.18	--	--	1,496.18	1,496.18
Trade payables	1,37,466.56	--	--	1,37,466.56	1,37,466.56
Other financial liabilities	94,078.94	--	--	94,078.94	94,078.94

55. Auditors remuneration (excluding GST)

(₹ in Lakhs)

Particulars	2025-26	2024-25
Statutory audit fees/Limited review	19.00	19.00
Tax audit fees	Nil	Nil
Certification	1.48	0.80
Total	20.48	19.80

56. Corporate Social Responsibility Expenses (CSR)

As per Section 135 of the Companies Act, 2013 read with guidelines issued by Department of Public Enterprises, GOI, the Company is required to spend, in every financial year, at least two per cent of the average net profits of the Company made during the three immediately preceding financial years in accordance with its CSR Policy. The details of CSR expenses for the year are as under:



KONKAN RAILWAY CORPORATION LTD.

Notes to Financial Statements

(₹ In Lakhs)

Particulars	F.Y. 2025-26	F.Y. 2024-25
(a) amount required to be spent by the company during the year	497.25	293.20
(b) amount of expenditure incurred	68.83	90.58
(c) shortfall at the end of the year	428.42	202.62
(d) total of previous years shortfall	437.40	Nil
(e) reason for shortfall	Some of the works have been completed while the balance works have been carried forwarded to be completed in the next FY 2026-27. Works are in progress.	Some of the works have been completed while the balance works have been carried forwarded to be completed in the next FY 2025-26. Works are in progress.
(f) nature of CSR activities	On Annual Theme of Health & Nutrition (67%) and other CSR Activities (33%) like Education, contribution to Swachh Bharat Kosh and AFFDF etc.	On Annual Theme of Health & Nutrition (60%) and other CSR Activities (40%) like Education, contribution to Swachh Bharat Kosh and AFFDF etc.
(g) details of related party transactions, e.g., contribution to a trust controlled by the company in relation to CSR expenditure as per relevant Accounting Standard	Nil	Nil
(h) where a provision is made with respect to a liability incurred by entering into a contractual obligation, the movements in the provision during the year should be shown separately.	Nil	Nil

57. Additional Disclosure as per Ind-AS 115.

Trade receivables (mentioned in Note 57.3)

A receivable represents the Company's right to an amount of consideration that is unconditional, and the corporation has accounted the same in line with the provisions of Ind AS 115.

Contract Assets & Liabilities (mentioned in Note 57.4 & 57.5)

A Contract Assets is the performance by transferring goods and services to a customer, before the customer pays consideration or before payment is due, the entity shall present the contract as a contract asset, excluding any amount presented as a receivable.

A Contract liability is the obligation to transfer goods or services to a customer for which the Company has received consideration (or an amount of consideration is due) from the customer. If a customer pays consideration before the Company transfers goods or services to the customer, a contract liability is recognised when the payment is made, or the payment



KONKAN RAILWAY CORPORATION LTD.

Notes to Financial Statements

is due (whichever is earlier). Contract liabilities are recognised as revenue when the Company performs under the contract.

There is no significant changes in contract asset and contract liability.

Performance Obligation:

The company considers timeline indicators mentioned in the contract for performance obligation. Transfer of significant risks and rewards to the customer, acceptance of delivery by the customer, etc are indicators of discharge of service obligations. The Company exercises judgement in determining whether the performance obligation is satisfied at a point in time or over a period. Depending on the terms of contract, controls on the asset or existence of enforceable right to payment is established against performance in full or part discharge of obligation.

KRCL is engaged in execution of projects either as deposit work or as a project management consultant or on cost plus contract basis.

Typically, KRCL receives advance consideration on some of the contracts and some are executed based on the defined payment term in the contract. The consideration on contracts can be Cost Plus or Fixed, however, unconstrained by any uncertainty.

KRCL is also involved in execution of contract where- in it acts as an intermediary.

Transaction price allocated to the remaining performance obligations.

The revenue recognized corresponds to the value transferred to customer.

The aggregate value of transaction price allocated to unsatisfied (or partially satisfied) performance obligations as on 31st Mar 2026 was ₹ 5,09,073.29 Lakhs (₹ 3,71,130 Lakhs) out of which around 39.28% is expected to be recognized as revenue in the next year and the balance in subsequent years.

In accordance with Para 121 of Ind AS 115, the company has not specifically disclosed contracts with expected duration of one year or less.

Significant judgements in the application of this Standard:

Revenue is recognized upon transfer of control of promised deliverables to customers in an amount that reflects the consideration which the Company expects to receive in exchange for those deliverables. Revenue is recognized based on output measured by Aggregate Cost-plus margin.

In respect of other fixed-price contracts, revenue is recognized using percentage-of completion method ('POC method') of accounting with contract costs incurred determining the degree of completion of the performance obligation.

Determining the transaction price and the amounts allocated to performance obligations Contract assets are recognized when there is excess of revenue earned over billings on contracts. Contract assets are classified as unbilled receivables (only act of invoicing is pending) when there is unconditional right to receive cash, and only passage of time is required, as per contractual terms.



KONKAN RAILWAY CORPORATION LTD.

Notes to Financial Statements

Unearned and deferred revenue ("contract liability") is recognized when there is billing in excess of revenues.

57.1 Disaggregation of revenue from contract with customers:

Set out below is the disaggregation of Revenue from contracts with customers into operating segment and geography:

(₹ in Lakhs)

Type of Services	For the year ended					
	31 st March 2026			31 st March 2025		
	Domestic	International	Total	Domestic	International	Total
Train Operation (Openline)	1,88,609.62	--	1,88,609.62	1,80,022.39	--	1,80,022.39
Project Revenue	1,48,513.84	708.45	1,49,222.29	2,16,854.42	907.91	2,17,762.33
Total	3,37,123.46	708.45	3,37,831.91	3,96,876.81	907.91	3,97,784.72

57.2 Details of Contract Balances:

(₹ in Lakhs)

Contract balances	For the year ended	
	31 st March 2026	31 st March 2025
Trade Receivables	65,569.94	35,641.72
Contract Assets	1,110.33	5,722.21
Contract Liabilities	13,931.13	15,157.48

57.3 Movement in Contract Receivables during the year:

(₹ in Lakhs)

Contract Receivables	For the year ended	
	31 st March 2026	31 st March 2025
Receivables at the beginning of the year	35,641.72	24,518.28
Add: Addition during the year	3,32,922.31	3,93,510.37
Less: Adjusted during the year	3,02,994.09	3,82,386.93
Receivables at the end of the year	65,569.94	35,641.72

57.4 Movement in Contract Assets during the year:

(₹ in Lakhs)

Contract Assets	For the year ended	
	31 st March 2026	31 st March 2025
At the beginning of the year	5,722.21	3,356.96
Add: Addition during the year	1,110.33	5,722.21
Less: Adjusted during the year	5,722.21	3,356.96
At the end of the year	1,110.33	5,722.21



KONKAN RAILWAY CORPORATION LTD.

Notes to Financial Statements

57.5 Movement in Contract Liabilities during the year:

(₹ in Lakhs)

Contract Liabilities	For the year ended	
	31 st March 2026	31 st March 2025
At the beginning of the year	15,157.48	13,643.91
Add: Addition during the year	1,02,746.98	2,42,353.33
Less: Adjusted during the year	1,03,973.32	2,40,839.76
At the end of the year	13,931.14	15,157.48

58. Figures in bracket indicates figures of previous year.

59. Previous year figures have been regrouped/ rearranged wherever necessary.

60. Other additional regulatory disclosures as required under Schedule III

a) Valuation by registered valuer:

During the year the company has not revalued its property, plant and equipment or intangible assets.

b) Loans and advances:

The company has not granted any loans and advances in the nature of loans to promoters, directors, Key Managerial Personnel (KMPs) and the related parties, repayable on demand or granted without specifying terms.

c) Benami Property:

No proceedings have been initiated or pending against the company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and the rules made thereunder.

d) Willful Defaulter:

The company has not been declared as willful defaulter by any bank or financial institution or any other lender during the year.

e) Relationship with Struck off company:

The company has no transactions with companies struck off under section 248 of the Companies Act, 2013 or section 560 of Companies Act, 1956.

f) Registration of Charges or satisfaction with Register of Companies (ROC):

There are no charges or satisfaction of charges pending for registration with the Registrar of Companies (ROC) beyond the statutory period.

g) Compliance with number of Layer of Companies:

The company has complied with the number of layers prescribed under clause (87) of



KONKAN RAILWAY CORPORATION LTD.

Notes to Financial Statements

section 2 of the Act read with Companies (Restriction on number of Layers) Rules 2017.

h) Scheme of arrangement:

During the year there is no Scheme of Arrangements has been approved by the Competent Authority in terms of sections 230 to 237 of the Companies Act, 2013 for the company.

i) Utilisation of Borrowed Fund:

- i) The company has not advanced or loaned or invested any funds to any other person(s) or entity(ies), including foreign entities (intermediaries) with the understanding that the intermediary shall:
 - i. directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company (Ultimate Beneficiaries) or
 - ii. provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries
- ii) The company has not received any funds from any person(s) or entity(ies), including foreign entities (funding party) with the understanding (whether recorded in writing or otherwise) that the company shall:
 - i) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the funding party (Ultimate Beneficiaries) or
 - ii) provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.

j) Undisclosed Income:

During the year the company has not disclosed any income in terms of any transaction not recorded in the books of accounts that has been surrendered or disclosed as income in the tax assessment under the Income Tax Act 1961.

k) Virtual Currency:

The Company has not traded or invested in Crypto Currency or Virtual Currency during the financial year.



KONKAN RAILWAY CORPORATION LTD.

Notes to Financial Statements

Ratio Analysis

Ratio	Current Period	Previous Period	% Variance	Reason for Variance
Current Ratio	0.97	1.07	-9.82%	Within admissible limit
Debt Equity Ratio	0.94	1.44	-35.16%	Repayment of Bonds and Loans
Debt Service Coverage Ratio	1.02	0.44	131.28%	Lower Principal Repayments & Higher EBITDA compared to previous year
Return on Equity Ratio	0.08	0.07	24.53%	Within admissible limit
Inventory Turnover Ratio	20.40	42.46	-51.96%	Average Inventory is increased and Revenue from operations decreased
Trade Receivables Turnover Ratio	6.68	13.22	-49.52%	Average Trade receivables is increased and Revenue from operations decreased
Trade Payables Turnover Ratio	1.38	2.13	-35.18%	Increase in Average Trade Payables
Net Capital Turnover Ratio	-31.56	18.12	-274.16%	Increase in Current Liabilities
Net Profit Ratio	5.91%	3.46%	70.72%	Lower Finance cost in current year and one time impact of enhanced gratuity limit in previous year.
Return on Capital Employed	8.34%	8.22%	1.42%	Within admissible limit
Return on Investment	7.51%	5.86%	28.19%	Increase in Net profit.



KONKAN RAILWAY CORPORATION LTD.

Notes to Financial Statements

1. Current Ratio

$$\text{Current Ratio} = \frac{\text{Current Assets}}{\text{Current Liabilities}}$$

2. Debt – Equity Ratio

$$\text{Debt – Equity Ratio} = \frac{\text{Total Debt}}{\text{Shareholder's Equity}}$$

3. Debt Service Coverage Ratio

$$\text{Debt Service Coverage Ratio} = \frac{\text{Earnings available for debt service}}{\text{Debt Service}}$$

Earning for Debt Service = Net Profit after taxes + Non cash operating expenses like depreciation and other amortizations + Interest + other adjustments like loss on sale of Fixed assets etc.

Debt service = Principal & Interest Repayments

“Net Profit after tax” means reported amount of “Profit / (loss) for the period” and it does not include items of other comprehensive income.

4. Return on Equity (ROE):

$$\text{ROE} = \frac{\text{Net Profits after taxes – Preference Dividend (if any)}}{\text{Average Shareholder's Equity}}$$

5. Inventory Turnover Ratio

$$\text{Inventory Turnover ratio} = \frac{\text{Cost of goods sold OR sales}}{\text{Average Inventory}}$$

Average inventory is (Opening + Closing balance / 2)



KONKAN RAILWAY CORPORATION LTD.

Notes to Financial Statements

6. Trade receivables turnover ratio

$$\text{Trade receivables turnover ratio} = \frac{\text{Net Credit Sales}}{\text{Avg. Accounts Receivable}}$$

Net credit sales consist of gross credit sales minus sales return. Trade receivables includes sundry debtors and bills receivables.

$$\text{Average trade debtors} = (\text{Opening} + \text{Closing balance} / 2)$$

When the information about credit sales, opening and closing balances of trade debtors is not available then the ratio can be calculated by dividing total sales by closing balances of trade receivables.

7. Trade payables turnover ratio

$$\text{Trade payables turnover ratio} = \frac{\text{Net Credit Purchases}}{\text{Average Trade Payables}}$$

Net credit purchases consist of gross credit purchases minus purchase return

When the information about credit purchases, opening and closing balances of trade creditors is not available then the ratio is calculated by dividing total purchases by the closing balance of trade creditors.

8. Net capital turnover ratio

$$\text{Net capital turnover ratio} = \frac{\text{Net Sales}}{\text{Working Capital}}$$

Net sales shall be calculated as total sales minus sales returns.

Working capital shall be calculated as current assets minus current liabilities.

9. Net profit ratio

$$\text{Net Profit Ratio} = \frac{\text{Net Profit}}{\text{Net Sales}}$$

Net profit shall be after tax.

Net sales shall be calculated as total sales minus sales returns.



KONKAN RAILWAY CORPORATION LTD.

Notes to Financial Statements

10. Return on capital employed (ROCE)

$$\text{ROCE} = \frac{\text{Earning before interest and taxes}}{\text{Capital Employed}}$$

Capital Employed = Tangible Net Worth + Total Debt + Deferred Tax Liability

11. Return on investment

$$\text{ROI} = \frac{\text{Profit after Tax}}{\text{Equity Share Capital + Share Application Money Pending Allotment}}$$

For S.C Bapna & Associates.

Chartered Accountants,

Firms Registration No. 115649W

For and on behalf of the Board

Sd/-

CA Priyanka D. Jakhotia

Partner

Membership No. 157426

Sd/-

Rajesh Bhadang

Director (Finance)

DIN: 09050270

Sd/-

Santosh Kumar Jha

Chairman and Managing Director

DIN: 07738247

Place : Navi Mumbai

Date: 26th May 2026

Place : Navi Mumbai

Date: 26th May 2026

Sd/-

Rajendra Parab

Company Secretary



KONKAN RAILWAY CORPORATION LTD.

STATISTICAL SUMMARY OF TRAIN OPERATIONS

	YEAR 2025-26	YEAR 2024-25
GENERAL INFORMATION:-		
Guage	Broad Guage	Broad Guage
Route Length (Kilometers)	739 Kms	739 Kms
Number of Stations	72 (68 Crossing +4 Halt Stations)	72 (68 Crossing +4 Halt Stations)
PERSONNEL:		
Number of Employees	5233	5195
Wage Bill (₹ in Crore)	800.21	847.52
OPERATING STATISTICS:		
Net Tonnes Kilometers (Millions) (on actual distance)	3732	4040
NTKM/Engine Hours	11471	15358
Wagon Kilometers (Million)	102	98.02
Vehicle Kilometers (Million)	179.66	174.48
Net Tonnes Kilometers/Wagon day	8406	7682
Wagon Kilometers per wagon day in use	230	187
Average Engine Kilometers per Day	346	373
Wagon turn round (Days)	2.52	3.10
Daily Average Wagon interchange	1111	989
Average Speed of Goods train (kilometers per hour)	15.12	12.41
Average outage per Day on Freight	37.54	30.98
Turn round of Roll On – Roll Off trains (Days)	5.39	5.11
PASSENGER TRAFFIC:		
No. of passengers carried (Million)	32.99	31.61
Passenger Kilometers (Million)	14488.72	14014.54
Passenger earnings (₹ in crore)	1132.40	1059.64
Average lead (Kilometers)	439.16	443.35
FREIGHT TRAFFIC:		
Tonnes originating (Million):	2.433	2.478
Revenue earning traffic		
Net tonnes Kilometers (Million):		
Revenue earning traffic (NTKM)	5598	6060
Earnings from freight carried (₹ in Crore) (Excluding Demmorage and Wharfage charges)	667.5	661.98
Average lead-Revenue traffic (Kilometers)	561	599.75
Revenue and Expenditure		
Total Income (Excluding Project) (₹ in Crore)	2121.94	2025.26
Total Expenditure (Excluding Project) (₹ in Crore)	1944.39	2019.27

Note: -

- Operating statistics and General Information are based on actual distances whereas, statistics on passenger and freight traffic are based on chargeable distance.



KONKAN RAILWAY CORPORATION LTD.

Attendance Slip

Folio No. _____

Name & Address of the Member(s) _____

No. of Share(s): _____

I / We record my / our presence at the 'THIRTY-SIXTH ANNUAL GENERAL MEETING' of the Company to be held on Tuesday, 01st September, 2026 at 14:30 Hrs. at 3rd Floor, Board Room, Belapur Bhavan, Plot No. 6, Sector 11, CBD Belapur, Navi Mumbai – 400 614.

Member's / Proxy's name in Block Letters

Member's / Proxy's Signature

Note:

1. Please fill in the name and sign this Attendance Slip and deposit the same with the Company Officials at the venue of the Meeting.
2. Please read the instructions printed under the Notes to the Notice of the 36th Annual General Meeting to be held on Tuesday, 01st September, 2026 at 14:30 hrs.



KONKAN RAILWAY CORPORATION LTD.

Form No. MGT-11

Proxy form

[Pursuant to section 105(6) of the Companies Act, 2013 and Rule 19(3) of the Companies (Management and Administration) Rules, 2014]

Name of the Member(s) _____

Registered Address: _____

E-mail ID: _____

Folio No. _____

I / We being the Member(s) holding ----- shares of above-named Company, hereby appoint:

1. Name: _____

Address: _____

E-mail Id: _____ signature: _____ or failing him;

2. Name: _____

Address: _____

E-mail Id: _____ signature: _____ or failing him;

as my / our proxy to attend and vote (on a poll) for me / us and on my / our behalf at the 36th Annual General Meeting of the company, to be held on Tuesday, 01st September, 2026 at 14.30 hrs. at 3rd Floor, Board Room, Belapur Bhavan, Plot no. 6, Sector 11, CBD Belapur, Navi Mumbai – 400 614 and at any adjournment thereof in respect of such resolutions as are indicated below:



KONKAN RAILWAY CORPORATION LTD.

Item No.	Summary of Businesses to be transacted at the 36th Annual General Meeting	Type of Resolution
1	To receive, consider and adopt the Audited Financial Statements of the Corporation for the financial year ended March 31, 2026, the reports of the Board of Directors and Auditors thereon.	Ordinary Resolution
2	To fix the remuneration of the Statutory Auditors appointed by the Comptroller & Auditor General of India for the financial year 2026-27.	Ordinary Resolution
3	Appointment of Shri Rajeev Kumar Mishra as Director (Way & Works) of the Company	Ordinary Resolution
4	Appointment of Dr. Vishal R. as Director of the Company	Ordinary Resolution
5	Appointment of Ms. Gitika Pandeyas Director of the Company	Ordinary Resolution
6	Appointment of Ms. Namita Tripathi as Director (Finance) of the Company	Ordinary Resolution
7	Appointment of Shri Mahesh Kumar Shambhu as Director of the Company	Ordinary Resolution

Signed this..... day of -----, 2026

Folio No.: _____

Signature of Member: _____

Signature of Proxy holder(s): _____

Affix Revenue
Stamp of one rupee

Note: This form of proxy in order to be effective should be duly completed and deposited at the Registered Office of the Company, not less than 48 hours before the commencement of the Meeting.



KONKAN RAILWAY CORPORATION LTD.

Route to the 36th Annual General Meeting

Venue

Untitled layer

Directions from Chhatrapati Shivaji Maharaj International Airport Mumbai (BOM), Mumbai, Maharashtra to Belapur Bhavan, Sector 11, CBD Belapur, Navi Mumbai, Maharashtra



Chhatrapati Shivaji Maharaj International Airport Mumbai (BOM), Mumbai, Maharashtra



Belapur Bhavan, Sector 11, CBD Belapur, Navi Mumbai, Maharashtra





सादर सेवा

कोंकण रेल्वे कॉर्पोरेशन लिमिटेड

(भारत सरकार का उपक्रम)

KONKAN RAILWAY CORPORATION LIMITED

(GOVERNMENT OF INDIA UNDERTAKING)

